# 9m 2005 Earnings









Earnings conference call – 9th November 2005

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## Safe Harbor Statement



Certain of the statements contained in this document are not historical facts but rather are statements of future expectations and other forward-looking statements that are based on management's beliefs. These statements reflect the Company's views and assumptions as of the date of the statements and involve known and unknown risk and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements.

When used in this document, words such as "anticipate", "believe", "estimate", "expect", "may", "intend", "plan to" and "project" are intended to identify forward-looking statements. Such forward-looking statements include, without limitation, projections for improvements in process and operations, new business opportunities, revenues and revenues growth, operating margin growth, cash flow, deliveries, launches, compliance with delivery schedules, performance against Company targets, new products, current and future markets for the Company products and other trend projections.

This forward looking information is based upon a number of assumptions including without limitation:

- orward looking information is based upon a number of assumptions including without limitation:
  Assumption regarding demand
  Current and future markets for the Company's products and services
  Internal performance including the ability to successfully integrate EADS' activities to control costs and maintain quality
  Customer financing
  Customer, supplier and subcontractor performance or contract negotiations
  Favourable outcomes of certain pending sales campaigns

Forward looking statements are subject to uncertainty and actual future results and trends may differ materially depending on variety of factors including without limitation:

General economic and labour conditions, including in particular economic conditions in Europe and North America, Legal, financial and governmental risk related to international transactions

The Cyclical nature of some of the Company's businesses

Volatility of the market for certain products and services

Product performance risks

- Product performance risks
  Collective bargaining labour disputes
  Factors that result in significant and prolonged disruption to air travel world-wide
  The outcome of political and legal processes, including uncertainty regarding government funding of certain programs
  Consolidation among competitors in the aerospace industry
  The cost of developing, and the commercial success of new products
  Exchange rate and interest rate spread fluctuations between the Euro and the U.S. dollar and other currencies
  Legal proceeding and other economic, political and technological risk and uncertainties

Additional information regarding these factors is contained in the Company's "document de référence" dated 19th April 2005. The Company disclaims any intention or obligation to update these forward-looking statements. Consequently the Company is not responsible for any consequences from using any of the below statements.

## Content



- Key highlights & 2005 guidance
- Operating performance by division
- Financials

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# **Significant Business Milestones**



## Airbus: robust market, progress on key programs

- Deliveries grow 21%, orders up 121% (in units over same period 2004)
- A350: Industrial launch on Oct 6th, 143 commitments from 10 customers
- A380: 3 new customers in 2005, 3 units in flight testing, world tour presentation to customers

## **Defence: organic growth**

- Defence combined revenues up +15%, orders up 65% (over 9m 2004)
- Alliances with US partners for major campaigns: USAF tankers, LUH (Light Utility Helicopters) and USA FCA (Future Cargo Aircraft)

# 9m 2005 Financial Highlights



in m€	9m 2005	9m 2004	change
Revenues Of which Defence	23,446 4,877	21,459 4,228	<b>+9 %</b> +15 %
EBIT*	2,099	1,491 ***	+41 %
FCF before cust. financing**	1,419	147	+865 %
Net Income	1,025	588 ***	+74 %
New orders	38,802	20,603	+ 88 %

in bn€	Sept. 2005	Dec. 2004	change
Net Cash position	4.7	4.1	+16 %
Total Order book	210.4	184.3	+14 %
of which Defence	51.8	49.1	+6 %

<sup>\*</sup> pre goodwill impairment and exceptionals

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## 2005 Guidance Raised



- EADS EBIT\* 2005 target raised to € 2.75bn, to reflect:
  - Airbus deliveries ahead of initial plan (370 deliveries now expected)
  - Expenses to be incorporated after assessment of Sogerma action plan to restore profitability and review of two UAV programs.
- 2005 EPS raised to around € 1.65, mostly due to higher EBIT\* target.
- Revenues to exceed € 33 bn.
- FCF pre-customer financing confirmed very robust

<sup>\*\*</sup> excl. investments in medium term securities and consolidation changes

<sup>\*\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

## Content



- Key highlights & 2005 guidance
- Operating performance by division
- **Financials**

Airbus		7
€m	9m 2005	9m 2004
Deliveries	271	224
Revenues	16,033	14,415
R&D self-financed** in % of revenues	1,175 7.3%	1,337 9.3%
EBIT* in % of revenues	1,854 11.6%	1,379 9.6%
Order book*** in units, excl. A400M	158,542 1,636	138,747 1,408

- \*\* capitalised R&D: € 172m in 9m 2005 and € 89m in 9m 2004
  \*\*\* total including A400M, commercial ac valued in list prices

#### • EBIT\* margin at 11.6%:



- · Leverage from volume
- Route06 savings ramp-up to € 260 m
- R&D expense to be more loaded in Q4

#### Revenues up 11%

- Up 17% at constant €-\$ rate
- Order intake +121% in units from 9m 2004
  - · 417 orders (39% market share);
  - 43% from Asia/Pacific, 22% from lessors
  - · Robust backlog of 1,636 a/c sustains long term deliveries outlook
  - Substantial pipeline of MOU to be booked notably for A350

#### · A380

- 159 firm orders & commit. from 16 customers
- A350 launched in October
  - · 143 commitments from 10 customers
  - All-new features, for competitiveness

### **MTA**



€m	9m 2005	9m 2004
Revenues	504	539
R&D self-financed in % of revenues	14 2.8%	18 3.3%
EBIT* in % of revenues	1 0.2%	5 0.9%
Order book	21,053	19,738

<sup>\*</sup> pre goodwill impairment and exceptionals

#### Revenues and EBIT\*

• Timing of A400M milestones drags revenues down

#### A400M:

- · Plant building on track
- · next A400M milestone expected in next months
- 188 firm orders (launch customers) plus 8 of South Africa)
- Intent from Chile for 3 units

#### Tanker:

 Team with Northrop Grumman on **USAF** tanker bid

#### Medium-light aircraft:

- € 0.6 bn contract with Brazil
- Tender on FCA program in the US together with Raytheon

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# 89% defence

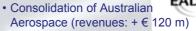
based on 9m 2005 EADS external revenues

## **Eurocopter**

€m	9m 2005	9m 2004
Revenues	2,021	1,732
<b>R&amp;D</b> self-financed in % of revenues	46 2.3%	44 2.5%
EBIT* in % of revenues	105 5.2%	101 5.8%
Order book in units	9,791 805	9,231 711

pre goodwill impairment and exceptionals

#### Revenues up:



- Progress on Tiger and NH90
- 210 deliveries (9m2004 : 197)
- EBIT\* margin slightly down mainly due to consolidation changes and unfavourable business mix
- Order intake: 243 units Including 12 NH90 for Australia (€ 0.5bn)
- Tiger: 4 ac delivered to date, MOU signed with Spain 2% Others
  - US LUH campaign: team with Sikorsky
  - Creation of Eurocopter Japan: enhance further access to this market market share in Japan already >50%

**Product Support Customer Services** 



based on 9m 2005 FADS external revenues

## **Space**

€ m	9m 2005	9m 2004
Revenues	1,670	1,646
<b>R&amp;D self-financed</b> in % of revenues	43 2.6%	37 2.2%
EBIT*	10	(6)
Order book	11,186	10,921

<sup>\*</sup> pre goodwill impairment and exceptionals

### Revenues and EBIT\*:

· Sustainable profitability improvement apparent

**EADS** 

 Higher Revenues and EBIT\* expected in Q4

#### · Satellites:

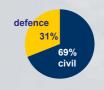
- · Anik F1R, successfully in orbit
- · 2x Inmarsat IV delivered to date

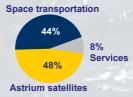
#### · Launchers:

Successful Ariane 5 flights

#### · Services:

- · Galileo: launched by ESA on Oct.28th
- Paradigm: good progress in 2005

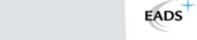




based on 9m 2005 EADS external revenues

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# **Defence and Security Systems**



€m	9m 2005	9m 2004
Revenues	3,419	3,204
<b>R&amp;D self-financed</b> in % of revenues	121 3.5%	145 4.5%
EBIT*	10	(77)
Order book	18,641	14,508
* pre goodwill impairment and	exceptionals	

- **EBIT\***: lower restructuring costs, R&D savings and higher performance
- Revenues + 6.7%: despite a net negative perimeter impact of €65m

## Communication Systems:

- · Nokia's PMR business to be consolidated from Q4 onwards
- TETRAPOL contract in Germany



based on 9m 2005 EADS external revenues

- Defence electronics contracts:
  - · Eurofighter self protection
  - A400M Missile warning systems

#### · Missiles:

- · Taurus ordered by Spain
- Teamed up with ThyssenKrupp to bid for Atlas Electronik

# **Other Businesses**



€m	9m 2005	9m 2004
Revenues	783	809
R&D self-financed in % of revenues	5 0.6%	5 0.6%
EBIT* in % of revenues	(56)	12 1.5%
Order book * pre goodwill impairment and	1,493	1,438



- Positive EBIT\* for ATR, EFW
- · Socata around breakeven
- Sogerma: EBIT\* drop by approx. €80m:
  - Restructuring included for € 22 m (9m2004 : € 10 m)
  - Program losses



based on 9m 2005 EADS external revenues

- ATR: turboprop market recovery
  - Order-book : 56 a/c as of September
- EFW: 24 freighter conversion order (vs. 8 in 9m2004)

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# Content



Key highlights & 2005 guidance

Socata

- Operating performance by division
- **Financials**

# **Profit & Loss Highlights**

	9m :	2005	9m	2004***	FY 20	04***
	€m	in % of Revenues	€m	in % of Revenues	€m	in % of Revenues
Revenues	23,446	E'	21,459		31,761	4
self-financed R&D**	1,431	6.1%	1,612	7.5%	2,126	6.7%
EBITDA	3,370	14.4%	2,604	12.1%	3,841	12.1%
EBIT*	2,099	9.0%	1,491	6.9%	2,432	7.7%
EBIT* before R&D	3,530	15.1%	3,103	14.5%	4,558	14.4%
Interest result	(116)	(0.5%)	(181)	(0.8%)	(275)	(0.9%)
Other financial result	95	0.4%	(2)	0%	(55)	(0.2%)
Taxes	(707)	(3.0%)	(426)	(2.0%)	(664)	(2.1%)
Net income	1,025	4.4%	588	2.7%	1,018	3.2%
EPS (1)	1.29 €		0.73	€	1.27 €	

<sup>\*</sup> pre goodwill impairment and exceptionals

# **Development of Net Cash**



			4,123
in€m	9m 2005	9m 2004	FY 2004
Net cash position at the beginning of the period	4,058	3,105	3,105
Gross Cash Flow from Operations*	2,896	1,729	2,858
Change in working capital	532	249	2,155
Cash used for investing activities** of which Industrial Capex (additions) of which Customer Financing of which Others	(1,926) (1,840) 83 (169)	(1,832) (1,652) (1) (179)	(3,399) (3,017) (188) (194)
Free Cash Flow**	1,502	146	1,614
Free Cash Flow before customer financing	1,419	147	1,802
Capital increase Share buyback Dividend paid incl. minority Others	80 (215) (489) (221)	2 0 (385) (55)	43 (81) (384) (239)
Net cash position at the end of the period	4,715	2,813	4,058

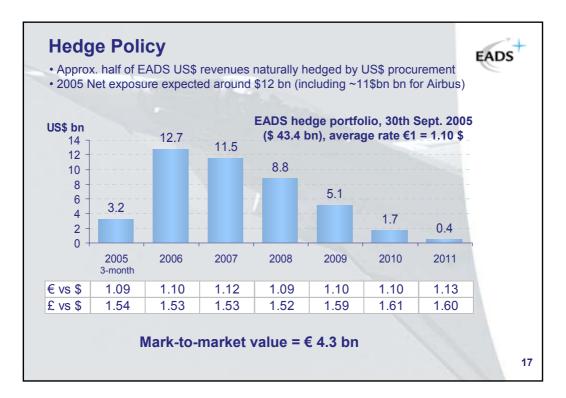
<sup>\*</sup> gross cash flow from operations, excl. working capital change

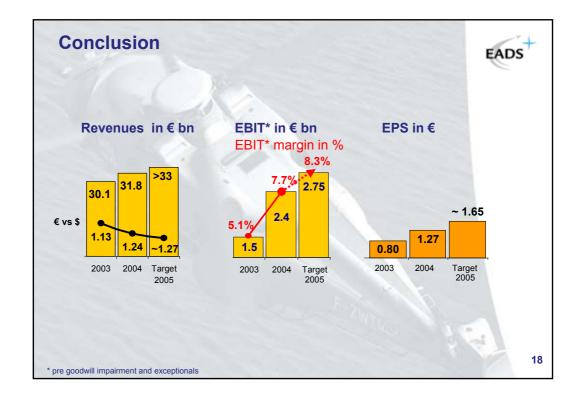
<sup>\*\*</sup> IAS 38: €174m capitalised during 9m2005; € 95 m during 9m; €165m during FY 2004

<sup>\*\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

<sup>(1)</sup> Average number of shares outstanding: 794,102,069 in 9m 2005 and 800,961,781 in 9m 2004 and 801,035,035 in FY2004

<sup>\*\*</sup> excl. change in securities, consolidation changes









Appendix

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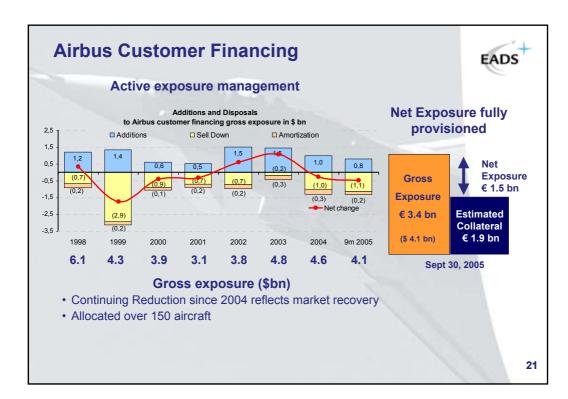
# IFRS 2 Implementation : Stock Options and Employee Shares Plans



- 9m 2004 figures restated for comparability (impact € 9 m)
- FY 2004 impact was € 12 m
- 9m 2005 impact is € 25 m

Before	IFRS 2	After IF	RS 2
9m 2005	9m 2004	9m 2005	9m 2004
2,124	1,500	2,099	1,491
1,050	597	1,025	588
	9m 2005 2,124		9m 2005     9m 2004     9m 2005       2,124     1,500     2,099

<sup>\*</sup> pre goodwill impairment and exceptional



€ millions	Sept. 2005	Dec. 2004	
closing rate 1 € =	\$ 1.20	\$ 1. <b>3</b> 6	
100% AIRBUS			
Total Gross exposure	3,373	3,348	
of which off-balance sheet	591	604	
Estimated value of collateral	(1,923)	(1,916)	
Net exposure	1,450	1,432	
Provision and asset impairment	(1,450)	(1,432)	
AIRBUS Net exposure after provision	0	0	
50% ATR			
Total Gross exposure	345	333	
of which off-balance sheet	41	46	
	(313)	(300)	
Estimate value of collateral		33	
	32		
Estimate value of collateral  Net exposure  Provision	<b>32</b> (32)	(33)	
or writer on-balance sheet		(3	

# Q3 2005 Key Figures



in € bn	Q3 2005	Q3 2004
Revenues	7.4	6.9
EBIT*	0.6	0.5***
FCF before cust. financing**	(0.1)	(0.1)
New orders	13.4	7.1

	Revenu	ues	EBIT	*
	Q3 2005	change	Q3 2005	Q3 2004***
Airbus	4.8 € bn	9%	410€ m	399 € m
MTA	0.2 € bn	(42%)	15 € m	15 € m
Eurocopter	0.8 € bn	18%	45 € m	58 € m
Space	0.5 € bn	(8%)	3 € m	6 € m
DS	1.2 € bn	15%	29 € m	6 € m
HQ and others of which other businesses of which HQ & eliminations <b>Total EADS</b>	(0.04 € bn) 0.26 € bn (0.29 € bn) <b>7.4 € bn</b>	- % 1 % - % <b>8%</b>	57 € m (12) € m 69 € m 559 € m	28 € m 1 € m 27 € m 512 € m

<sup>\*</sup> pre goodwill impairment and exceptionals

**EBIT\* Calculation** 



in € m	9m 2005	9m 2004***	FY 2004***
Profit before finance cost and income taxes	2,005	1,346	2,215
Exceptionals:			
Goodwill impairment**	0	0	0
Fair value adjustment	94	145	217
EBIT*	2,099	1,491	2,432

- \* pre goodwill impairment and exceptionals
- \*\* IFRS3 applied from 2004: goodwill only reduced by impairment

<sup>\*\*</sup> excl. investments in medium term securities and consolidation changes

<sup>\*\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

<sup>\*\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

# Restructuring, write-off and disposal items included in FRIT\*



m 2005	9m 2004**	FY 2004**
2,099	1,491	2,432
9.0%	6.9%	7.7%
<u>items</u>		
0	0	(28)
(21)	(77)	(88)
()	(,	(33)
(22)	(10)	(13)
	2,099 9.0% items 0 (21)	2,099 1,491 9.0% 6.9%  items  0 0 (21) (77)

pre goodwill impairment and exceptionals

# **Net Income pre-exceptionals**



in € m	9m 2005	9m 2004**	FY 2004**
Net Income	1,025	588	1,018
EPS	1.29 €	0.73 €	1.27 €
Goodwill impairment Exceptionals:	0	0	0
Depreciation of Fair value adjustment	ent 94	145	217
Related Tax impact	(32)	(51)	(78)
Related Minorities portion	(9)	(14)	(17)
Net Income*	1,078	668	1,140
EPS* (1)	1.36 €	0.83€	1.42€

<sup>\*</sup> pre goodwill impairment and exceptionals; the term "exceptionals" refers to such items as amortization expenses of fair value adjustments relating to the EADS merger, the Airbus creation and the formation of MBDA.

<sup>\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

<sup>\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

<sup>(1)</sup> Average number of shares outstanding: 794,102,069 in 9m 2005 and 800,961,781 in 9m 2004 and 801,035,035 in FY2004

# **Net Cash Position**



in m€	Sept. 2005	Sept. 2004	Dec. 2004
Gross cash	10,482	7,931	9,184
Financial Debts		(5,118)	
Short-term Financial Debts	(737)		(720)
Long-term Financial Debts	(5,030)		(4,406)
Reported Net cash	4,715	2,813	4,058
non-recourse debt	1,304	808	988
Net cash excl. non-recourse	6,019	3,621	5,046
Main minority impact*	(429)	(40)	(201)
Airbus 20% non-recourse debt	(261)	(162)	(198)
Net cash position net of minority and non-recourse	5,329	3,419	4,647

 $<sup>^{\</sup>ast}$  Mostly 20% in Airbus debt and cash as well as 12.5% in MBDA cash

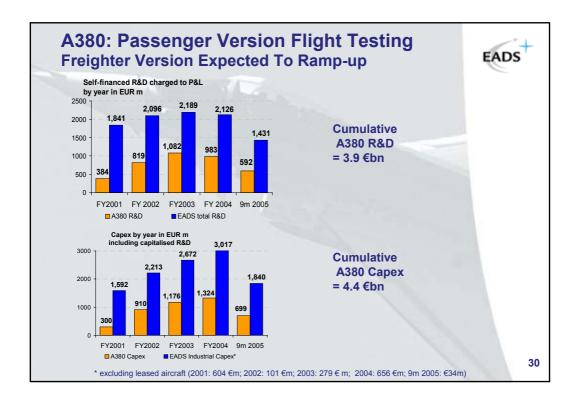
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# **Balance Sheet Highlights: Assets**



in € m	Sept. 2005	Dec. 2004
Non-current Assets	35,827	36,743
of which Intangible & Goodwill	10,209	10,008
of which Property, plant & equipment	13,459	12,746
of which Investments & Financial assets	4,516	3,848
of which positive hedge mark-to-market	3,345	6,243
of which Non-current securities	669	466
Current Assets	33,391	30,783
of which Inventory gross	15,335	12,334
of which Cash	9,813	8,718
of which positive hedge mark-to-market	1,512	2,705
Total Assets	69,218	67,526
Closing rate €/\$	1.20	1.36

in € m	Sept. 2005	Dec. 2004	
Total Equity of which OCI (Other Comprehensive Income) of which Minority interests	<b>17,128</b> 3,747 1,975	<b>19,343</b> 6,086 2,370	
Total Non-current liabilities of which pensions of which negative hedge mark-to-market	<b>24,916</b> 3,859 <b>321</b>	<b>24,852</b> 3,749 <b>137</b>	
of which other provisions of which financial debts of which European gvts refundable advances of which Customer advances	2,479 5,030 4,993 4,252	2,159 4,406 4,781 3,985	
Total Current liabilities of which negative hedge mark-to-market	<b>27,174</b> 236	23,331	
of which other provisions of which financial debts of which European gvts refundable advances of which Customer advances	2,143 737 446 13,797	2,306 720 338 10,884	



# **Quarterly Revenues Breakdown** (cumulative)



in €m	in €m Q1 H1		11	9	m	FY		
III CIII	2005	2004	2005	2004	2005	2004	2005	2004
Airbus	4,989	4,126	11,262	10,024	16,033	14,415		20,224
MTA	108	101	326	234	504	539		1,304
Eurocopter	519	401	1,266	1,092	2,021	1,732		2,786
Space	516	457	1,160	1,090	1,670	1,646	10	2,592
DS	925	932	2,172	2,119	3,419	3,204		5,385
HQ & others of which other BUs* of which HQ & elim.	(52) 231 (283)	14 252 (238)	(166) 528 (694)	8 556 (548)	(201) 783 (984)	(77) 809 (886)		(530) 1,123 (1,653)
Total EADS	7,005	6,031	16,020	14,567	23,446	21,459		31,761

<sup>\*</sup> BUs: ATR, EFW, Socata and Sogerma

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# Quarterly EBIT\* Breakdown (cumulative)



in €m	C	1	H1		9m		FY	
III CIII	2005	2004	2005	2004**	2005	2004**	2005	2004**
Airbus	628	224	1,444	980	1,854	1,379		1,919
MTA	(6)	(8)	(14)	(10)	1	5		26
Eurocopter	13	7	60	43	105	101		201
Space	(6)	(11)	7	(12)	10	(6)	10	9
DS	(35)	(51)	(19)	(83)	10	(77)		226
HQ & others of which other BUs*** of which HQ & Elim.	63 (2) 65	37 2 35	62 (44) 106	61 11 50	119 (56) 175	89 12 77		51 2 49
Total EADS	657	198	1,540	979	2,099	1,491		2,432

<sup>\*</sup> pre goodwill impairment and exceptionals

<sup>\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

<sup>\*\*\*</sup> BUs: ATR, EFW, Socata and Sogerma

# **Quarterly Order-intake Breakdown** (cumulative )



in €m	Q	Q1		H1		9m		FY	
III €III	2005	2004	2005	2004	2005	2004	2005	2004	
Airbus	6,654	1,068	17,958	6,158	28,565	10,547		25,816	
MTA	59	100	989	165	1,650	342		1,176	
Eurocopter	447	548	1,086	974	2,043	2,335		3,245	
Space	640	238	1,130	3,905	1,494	4,289	18	5,658	
DS	935	1,359	4,134	2,057	4,842	2,975		8,457	
HQ & others of which other BUs* of which HQ& Elim.	172 446 (274)	98 303 (205)	127 938 (811)	199 695 (496)	208 1,195 (987)	115 846 (731)		(235) 1,120 (1,355)	
Total EADS	8,907	3,411	25,424	13,458	38,802	20,603		44,117	

<sup>\*</sup> BUs: ATR, EFW, Socata and Sogerma

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# **Quarterly Order-book Breakdown**



in €m	Marc	h	Jun	June		Sept.		Dec.	
III EIII	2005	2004	2005	2004	2005	2004	2005	2004	
Airbus	141,143	140,911	151,978	139,655	158,542	138,747		136,022	
MTA	19,850	19,980	20,565	19,904	21,053	19,738		19,897	
Eurocopter	9,697	8,766	9,589	8,510	9,791	9,231	- 0	9,117	
Space	11,394	8,083	11,393	10,992	11,186	10,921		11,311	
DS	17,262	14,976	19,100	14,542	18,641	14,508		17,276	
HQ & others of which other BUs* of which HQ& Elim.	(8,935) 1,311 (10,246)	(13,957) 1,254 (15,211)	(8,931) 1,517 (10,448)	(13,659) 1,474 (15,133)	(8,839) 1,493 (10,332)	(14,887) 1,438 (16,325)		(9,335) 1,079 (10,414)	
Total EADS	190,411	178,759	203,694	179,944	210,374	179,683		184,288	

<sup>\*</sup> BUs: ATR, EFW, Socata and Sogerma