# **Accelerating Global Growth** FY 2005 Earnings



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Conference call, 8th March 2006

### **Safe Harbor Statement**



Certain of the statements contained in this document are not historical facts but rather are statements of future expectations and other forward-looking statements that are based on management's beliefs. These statements reflect the Company's views and assumptions as of the date of the statements and involve known and unknown risk and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements.

When used in this document, words such as "anticipate" believe", "estimate", "expect", "may", "intend", "plan to" and "project" are intended to identify forward-looking statements. Such forward-looking statements include, without limitation, projections for improvements in process and operations, new business opportunities, revenues and revenues growth, operating margin growth, cash flow, deliveries, launches, compliance with delivery schedules, performance against Company targets, new products, current and future markets for the Company products and other trend projections.

- This forward looking information is based upon a number of assumptions including without limitation:

  Assumption regarding demand
  Current and future markets for the Company's products and services
  Internal performance including the ability to successfully integrate EADS' activities to control costs and maintain quality
  Customer, Supplier and subcontractor performance or contract negotiations
  Favourable outcomes of certain pending sales campaigns

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Forward looking statements are subject to uncertainty and actual future results and trends may differ materially depending on variety of factors including without limitation:

General economic and labour conditions, including in particular economic conditions in Europe and North America, Legal, financial and governmental risk related to international transactions

The Cyclical nature of some of the Company's businesses

Volatility of the market for certain products and services

Product performance risks

Collective bargaining labour disputes

Factors that result in significant and prolonged disruption to air travel world-wide

The outcome of political and legal processes, including uncertainty regarding government funding of certain programs

Consolidation among competitors in the aerospace industry

The cost of developing, and the commercial success of new products

Exchange rate and interest rate spread fluctuations between the Euro and the U.S. dollar and other currencies

Legal proceeding and other economic, political and technological risk and uncertainties

The Company disclaims any intention or obligation to update these forward-looking statements. Consequently the Company is not responsible for any consequences from using any of the below statements.

Additional information regarding these factors is contained in the Company's "document de référence" dated 19th April 2005.

# Content



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## 2005 Achievements Strong results delivered on guidance



	2005 GUIDANCE		2005 Actual
EBIT*	€2.75 bn	✓	€2.85 bn
EPS ///	€1.65	<b>V</b>	€1.75**
Revenues	above €33 bn	▼	€34.2 bn
Free Cash Flow before customer finance	robust		€2.2 bn
Book-to-bill ratio	above 1.0	V	2.71
Airbus deliveries	370 aircraft	V	378 a/c

<sup>\*\*</sup> EPS adjusted for minority accounting change (IAS 32) to be comparable with 2004 and target; Actual 2005: €2.11









Europe	<ul><li>Atlas Elektronik (40 percent stake)</li><li>Dutch Space</li><li>Nokia Professional Mobile Radio</li></ul>
USA	<ul> <li>Racal Instruments / Talon Instruments</li> <li>Joint campaigns with Northrop Grumman, Raytheon, Sikorsky</li> </ul>
Russia & Asia-Pacific	<ul> <li>Irkut (10 percent stake)</li> <li>Airbus suppliers in China and Japan</li> <li>Eurocopter partnerships with Korea and China</li> </ul>



# **New IFRS Rules:** Accounting Changes

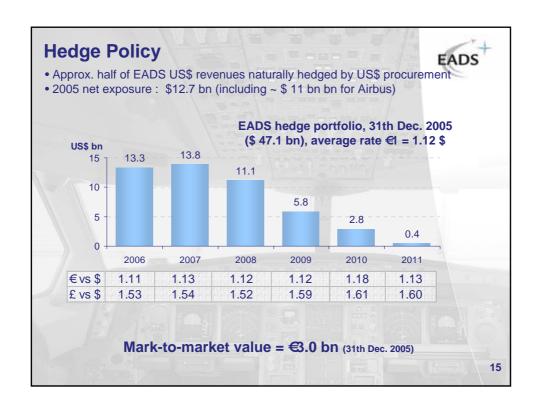


- Financial instruments revised IAS 32
  - -Put option granted to Minority shareholders of Airbus
  - -Recognition of a liability for puttable instruments (€3.5bn)
  - No more minority interests related to Airbus in the P&L or in the balance sheet
- Stock-option based remuneration IFRS 2
  - -2004 restatement in P&L: -€12m
- Embedded leases in arrangements IFRIC 4
  - Increase of financial liabilities and property, plant & equipment in 2004: €97m in balance sheet
- Property, plant and Equipment revised IAS 16
  - -balance sheet effects due to component accounting and asset retirement obligation (€46m) in 2004

in bn€	FY 2005	FY 2004	change
Revenues of which Defence	34.2 7.7	31.8	<b>+8%</b> 0 %
EBIT*	2.85	2.43	+17 %
EBITDA	4.4	3.8	+14%
self-financed R&D**	2.1	2.1	-2%
in bn€	Dec. 2005	Dec. 2004	change
New orders	92.6	44.1	+110%
Total Order book	253.2	184.3	+37 %
of which Defence	52.4	49.1	+7 %

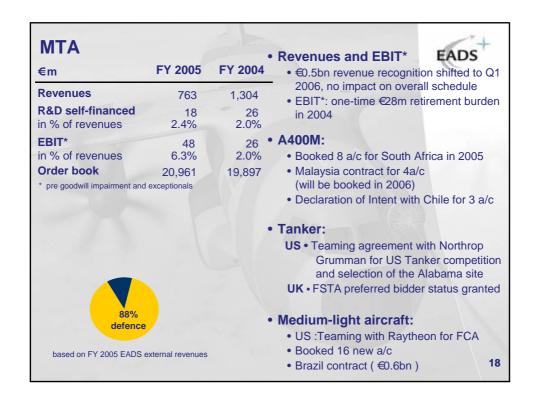
	FY 2005 in % of €m Revenues	FY 2004 in % of €m Revenues	
EBIT*	2,852 8.3%	2,432 7.7%	
Interest result Other financial result Taxes	(155) (0.5%) (22) (0.1%) (825) (2.4%)	(275) (0.9%) (55) (0.2%) (664) (2.1%)	
Net income** EPS (1)**	1,676 4.9% 2.11 €	1,203 3.8% 1.50 €	
in bn€	Dec. 2005	Dec. 2004	chang
Net Cash position	5.5	4.0	+39 %
1) Average number of shares outs  * pre goodwill impairment and e  ** Accounting change based on a previously FY2004 figures am	tanding: 794,734,220 in F exceptionals revised IAS 32,	FY 2005 and 801,035,035 in F	

Change in working capital Cash used for investing activities**  of which Industrial Capex (additions)  of which Customer Financing  of which Others  ree Cash Flow**	3,868 1,239 2,694) (2,818) 174 (50)	2,858 2,155 (3,399) (3,017) (188)
of which Industrial Capex (additions) of which Customer Financing of which Others ree Cash Flow**	(2,818) 174	(3,017)
ree Cash Flow before customer financing	2,413	(194) <b>1,614</b>
	2,239	1,802
Capital increase Share buyback Dividend paid Non-recourse customer financing Payments for liabilities of puttable instruments Others	187 (288) (396) (121) (93) (174)	43 (81) (320) (369) (64) 130

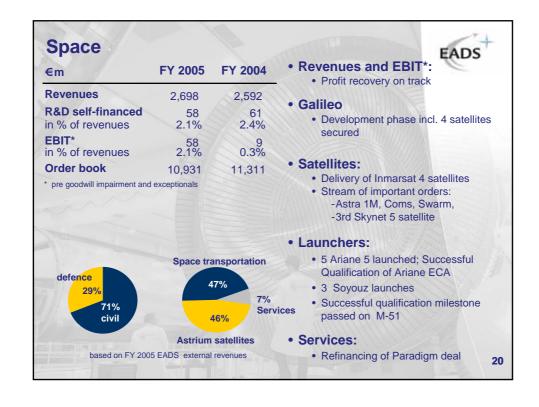




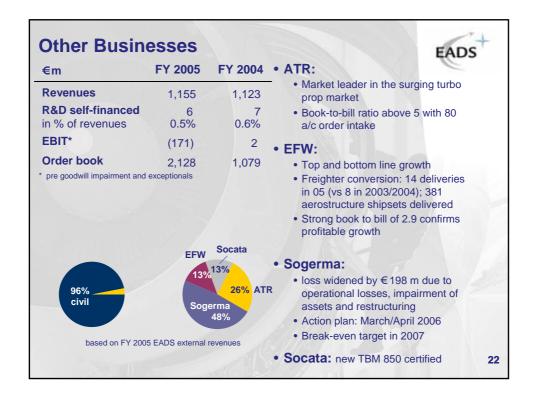
€m	FY 2005	FY 2004	• Revenues up 10%	
Deliveries	378	320	<ul><li>Higher deliveries,</li><li>Improving on-time delivery rate</li></ul>	
Revenues	22,179	20,224	Improving on-time delivery rate	
R&D self-financed** in % of revenues	1,659 7.5%	1,734 8.6%	• EBIT* margin at 10.4%	
EBIT* in % of revenues	2,307 10.4%	1,919 9.5%	Positive volume impact     Route 06 progress as planned:     A 100m assigns by and 2005	
Order book*** in units, excl. A400M	201,963 2,177	136,022 1,500	cum. € 400m savings by end 2005 • ~ (€ 670 m) Dollar impact vs. 2004	
<ul> <li>pre goodwill impairment ar</li> <li>capitalised R&amp;D: €272m ir</li> <li>total including A400M, cor</li> </ul>	n FY 2005 and €			
			<ul> <li>Nearly 1,000 flight hours</li> </ul>	
			really those mg. tribals	
Record gross orde	er intake	@ 1,111 а		
Record gross orde	er intake	@ 1,111 a		
Record gross orde	er intake  Legacy 48%	36%	/c • 4th aircraft flying	
47% sia/Pacific 25% Western	Legacy 48%	36%	<ul><li>4th aircraft flying</li><li>159 firm orders from 16 customers</li></ul>	



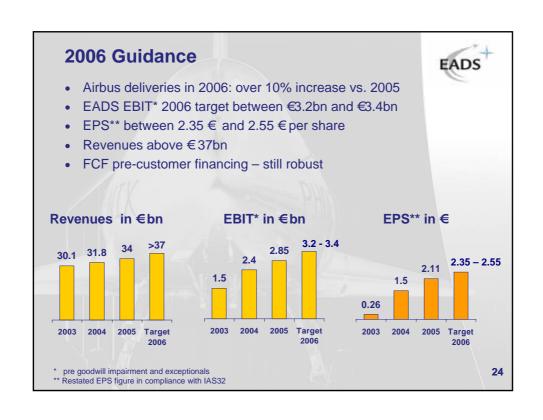
<b>Eurocopter €m</b>	FY 2005	FY 2004	EADS
<b>D</b>			<ul> <li>Revenues up 15.3%:</li> <li>334 a/c aircraft deliveries (+19.7%)</li> </ul>
R&D self-financed in % of revenues	3,211 70 2.2%	2,786 61 2.2%	• International success (57% export)
EBIT* in % of revenues	212 6.6%	201 7.2%	• EBIT* up to €212m:
Order book in units * pre goodwill impairment a	9,960 839 and exceptionals	9,117 772	<ul><li>Driven by volume</li><li>Margin mitigated by forex impact and product mix</li></ul>
defence 53% 47%	Product Suppo Customer Servi		<ul> <li>Order intake: 401 units</li> <li>Significant take off</li> <li>71% export</li> <li>Major achievement with Spain</li> </ul>
civil	Serial Helicopte	ers	<ul> <li>Tiger: 12 a/c delivered</li> <li>NH90: Belgium, New Zealand and Spain as new customers</li> </ul>



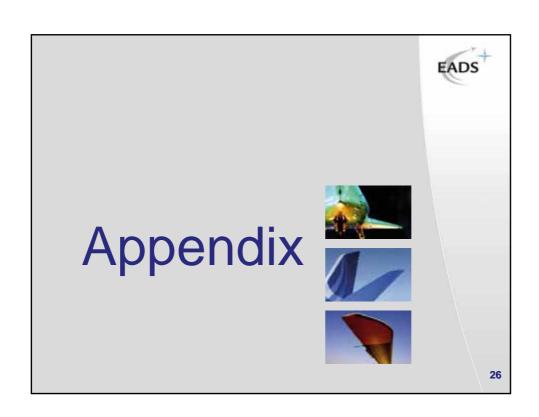
€m	FY 2005	FY 2004	• Revenues + 5% • Organic growth of €250m mainly in
Revenues	5,636	5,385	Military Air Systems and Missiles
R&D self-financed in % of revenues  EBIT*	207 3.7% 201	3.4% 226	• Positive volume and efficiency improvement
in % of revenues  Order book  * pre goodwill impairment and	3.6% 18,509 exceptionals	4.2% 17,276	<ul> <li>Non-recurring EBIT components in 2005 include Male -€100m</li> <li>2004 effects:         higher restructuring of -€53m;         VT1 Provision release of +€106 m</li> </ul>
L	Defence Ele- FK /	ctronics	<ul><li>Military Air Systems:</li><li>EF ramping up</li><li>UAV progress</li></ul>
94%	19% 29% itary Air Syste	1% Others • 4% Services	<ul> <li>Defence and Comm. Systems:</li> <li>Acquisition of Nokia PMR and stake in Atlas Elektronik</li> <li>Romania Border surveillance confirmed</li> <li>Missiles:</li> <li>600 Storm shadow delivered, first deliveriof Taurus to the German Air Force</li> </ul>

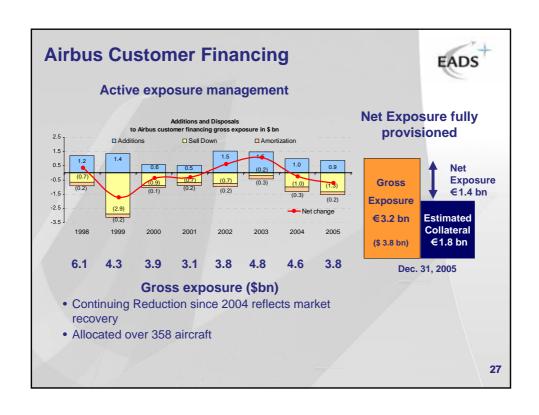


# Content 2005 Achievements Group Financials Divisional Performance 2006 Guidance and Strategic Roadmap









Customer Financing Expo	EADS	
€millions	Dec. 2005	Dec. 2004
closing rate 1 €=	\$ 1.18	\$ 1.36
100% AIRBUS		
Total Gross exposure	3,218	3,348
of which off-balance sheet	602	604
Estimated value of collateral	(1,819)	(1,916)
Net exposure	1,399	1,432
Provision and asset impairment	(1,399)	(1,432)
AIRBUS Net exposure after provision	0	0
50% ATR		
Total Gross exposure	348	333
of which off-balance sheet	42	46
Estimate value of collateral	(314)	(300)
Net exposure	34	33
Provision	(34)	(33)
ATR Net exposure after provision	0	0

in €bn	Q4	2005 Q	4 2004	
Revenues EBIT* FCF before cust. fi New orders	nancing**	10.8 0.8 0.8 53.7	10.3 0.9*** 1.7 23.5	
	Reven	ues	EB	IT*
	Q4 2005	change	Q4 2005	Q4 2004***
Airbus	6.1 €bn	6%	453€ m	540 € m
MTA	0.3 €bn	(66%)	47 € m	21 € m
Eurocopter	1.2 € bn	13%	107 € m	100 € m
Space	1.0 €bn	9%	48 € m	15 € m
DS	2.2 € bn	2%	191 € m	303 € m
HQ and others of which other businesses of which HQ & eliminations Total EADS	(0 € bn) 0.4 € bn (0.4 € bn) <b>10.8 € bn</b>	18 % 41 % <b>4%</b>	(93 € m) (115 € m) 22 € m <b>753 € m</b>	(38 € m) (10 € m) (28 € m) 941 € m

in €m	EV 000E	EV 000 4***	
Profit before finance cost and income taxes	FY 2005 2,712	2,215	
Exceptionals:			
Goodwill impairment**	0	0	
Fair value adjustment	136	217	
Others	4	0	
EBIT*	2,852	2,432	
<ul> <li>* pre goodwill impairment and exceptionals</li> <li>** IFRS3 applied from 2004: goodwill only reduce</li> </ul>	ced by impairmen	t	

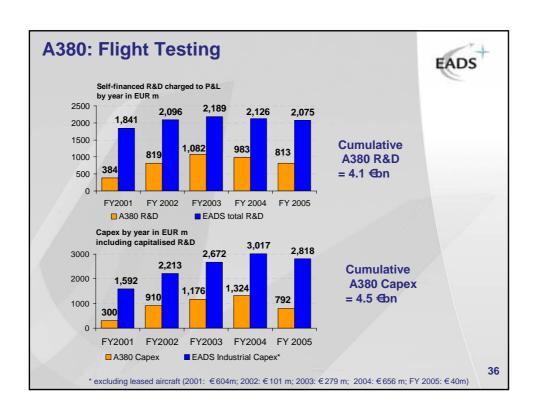
Restructuring items include	EADS		
€m		FY 2005	FY 2004**
EBIT*		2,852	2,432
EBIT* margin	(% of revenues)	8.3%	7.7%
MTA	ncludes the following item  Restructuring	0	(28)
DS	Restructuring	(35)	(88)
Other Businesses	Restructuring (Sogerma)	(27)	(13)
* pre goodwill impairme  ** Restatement of 2004 f	nt and exceptionals igures, following IFRS2 implementation (sto	ck option expense	31 s included)

in€m	FY 2005	FY 2004**	
Net Income EPS	1,676 2.11 €	1,203 1.50 €	
Goodwill impairment	0	0	
Exceptionals:  Depreciation of fair values	136	217	
Related Tax impact	(47)	(78)	
Others	4	0	
Net Income*	1,769	1,342	
EPS* (1)	2.23 €	1.68 €	

### **Net Cash Position** Dec. 2005 Dec. 2004 in m€ Gross cash 10,586 9,184 **Financial Debts** (908)Short-term Financial Debts (818)Long-term Financial Debts (4, 189)(4,405)**Reported Net cash** 3,961 5,489 non-recourse debt 1,247 988 Net cash excl. non-recourse 6,736 4,949 Main minority impact\* (407)(201)Airbus 20% non-recourse debt (249)(198)Net cash position net of 6,080 4,550 minority and non-recourse \* Mostly 20% in Airbus debt and cash as well as 12.5% in MBDA cash 33

in €m	Dec. 2005	Dec. 2004	
Ion-current Assets	36,027	37,463	
of which Intangible & Goodwill	11,052	10,549	
of which Property, plant & equipment	13,817	12,797	
of which Investments & Financial assets	3,846	3,848	
of which positive hedge mark-to-market	2,762	6,243	
of which Non-current securities	1,011	466	
Current Assets	33,477	30,700	
of which Inventory	15,425	12,334	
of which Cash	9,546	8,718	
of which positive hedge mark-to-market	1,191	2,705	
Ion-current Assets classified as held for sa	ale 881	0	
Total Assets	70,385	68,163	
Closing rate €/\$	1.18	1.36	

n€m	Dec. 2005	Dec. 2004	
otal Equity	13,902	16,354	
of which OCI (Other Comprehensive Inco of which Minority interests	me) 3,982 176	7,678 144	
otal Non-current liabilities	24,739	24,880	
of which pensions	3,900	3,749	
of which negative hedge mark-to-market	472	137	
of which other provisions	2,507	2,188	
of which financial debts	4,189	4,405	
of which European gvts refundable advan		4,781	
of which Customer advances	4,911	3,985	
otal Current liabilities	31,682	26,929	
of which negative hedge mark-to-market	449	44	
of which other provisions	2,278	2,306	
of which financial debts	908	818	
of which liabilities for puttable instruments		3,500	
of which European gvts refundable advan		338	
of which Customer advances	14,078	10,884	
iabilities associated with assets held for sale	e 62	0	



# **Quarterly Revenues Breakdown** (cumulative)



in €m	Q1		H1		9m		FY	
III dii	2005	2004	2005	2004	2005	2004	2005	2004
Airbus	4,989	4,126	11,262	10,024	16,033	14,415	22,179	20,224
MTA	108	101	326	234	504	539	763	1,304
Eurocopter	519	401	1,266	1,092	2,021	1,732	3,211	2,786
Space	516	457	1,160	1,090	1,670	1,646	2,698	2,592
DS	925	932	2,172	2,119	3,419	3,204	5,636	5,385
HQ & others of which other BUs* of which HQ & elim.	(52) 231 (283)	14 252 (238)	(166) 528 (694)	556 (548)	(201) 783 (984)	(77) 809 (886)	(281) 1,155 (1,436)	(530) 1,123 (1,653)
Total EADS	7,005	6,031	16,020	14,567	23,446	21,459	34,206	31,761

<sup>\*</sup> BUs: ATR, EFW, Socata and Sogerma

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# Quarterly EBIT\* Breakdown (cumulative)



in €m	Q1		H1		9m		FY	
III dii	2005	2004	2005	2004**	2005	2004**	2005	2004**
Airbus	628	224	1,444	980	1,854	1,379	2,307	1,919
MTA	(6)	(8)	(14)	(10)	1	5	48	26
Eurocopter	13	7	60	43	105	101	212	201
Space	(6)	(11)	7	(12)	10	(6)	58	9
DS	(35)	(51)	(19)	(83)	10	(77)	201	226
HQ & others of which other BUs** of which HQ & Elim.	63 * (2) 65	37 2 35	62 (44) 106	61 11 50	119 (56) 175	89 12 77	26 (171) 197	51 2 49
Total EADS	657	198	1,540	979	2,099	1,491	2,852	2,432

<sup>\*</sup> pre goodwill impairment and exceptionals

<sup>\*\*</sup> Restatement of 2004 figures, following IFRS2 implementation (stock option expenses included)

<sup>\*\*\*</sup> BUs: ATR, EFW, Socata and Sogerma

# **Quarterly Order-intake Breakdown** (cumulative )



in €m	Q1		H1		9m		FY	
III dii	2005	2004	2005	2004	2005	2004	2005	2004
Airbus	6,654	1,068	17,958	6,158	28,565	10,547	78,254	25,816
MTA	59	100	989	165	1,650	342	1,840	1,176
Eurocopter	447	548	1,086	974	2,043	2,335	3,522	3,245
Space	640	238	1,130	3,905	1,494	4,289	2,322	5,658
DS	935	1,359	4,134	2,057	4,842	2,975	6,673	8,457
HQ & others of which other BUs* of which HQ& Elim.	172 446 (274)	98 303 (205)	127 938 (811)	199 695 (496)	208 1,195 (987)	115 846 (731)	(60) 1,871 (1,931)	(235) 1,120 (1,355)
Total EADS	8,907	3,411	25,424	13,458	38,802	20,603	92,551	44,117

<sup>\*</sup> BUs: ATR, EFW, Socata and Sogerma

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# **Quarterly Order-book Breakdown**



in €m	March		June		Sept.		Dec.	
	2005	2004	2005	2004	2005	2004	2005	2004
Airbus	141,143	140,911	151,978	139,655	158,542	138,747	201,963	136,022
MTA	19,850	19,980	20,565	19,904	21,053	19,738	20,961	19,897
Eurocopter	9,697	8,766	9,589	8,510	9,791	9,231	9,960	9,117
Space	11,394	8,083	11,393	10,992	11,186	10,921	10,931	11,311
DS	17,262	14,976	19,100	14,542	18,641	14,508	18,509	17,276
HQ & others of which other BUs* of which HQ& Elim.	\ ' ' /	(13,957) 1,254 (15,211)	(8,931) 1,517 (10,448)	(13,659) 1,474 (15,133)	(8,839) 1,493 (10,332)	(14,887) 1,438 (16,325)	(9,089) 2,128 (11,217)	(9,335) 1,079 (10,414)
Total EADS	190,411	178,759	203,694	179,944	210,374	179,683	253,235	184,288

<sup>\*</sup> BUs: ATR, EFW, Socata and Sogerma