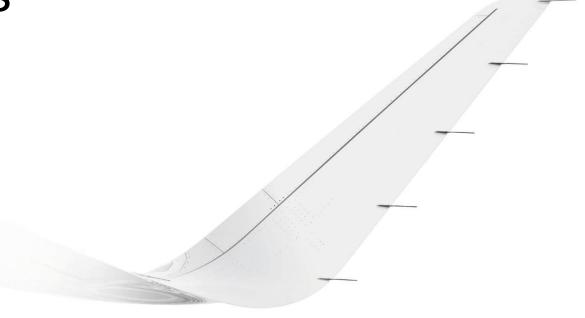
9m Results 2013



Harald Wilhelm

Chief Financial Officer













Safe Harbour Statement

DISCLAIMER

This presentation includes forward-looking statements. Words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may" and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, rampup and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

THESE FACTORS INCLUDE BUT ARE NOT LIMITED TO:

- Changes in general economic, political or market conditions, including the cyclical nature of some of EADS' businesses;
- Significant disruptions in air travel (including as a result of terrorist attacks);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes;
- The outcome of political and legal processes, including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties.

As a result, EADS' actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements. For a discussion of factors that could cause future results to differ from such forward-looking statements, see EADS "Registration Document" dated 3 April 2013.

Any forward-looking statement contained in this presentation speaks as of the date of this presentation. EADS undertakes no obligation to publicly revise or update any forward-looking statements in light of new information, future events or otherwise.



9m Results 2013

Group Highlights

Divisional Highlights

Guidance

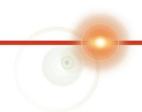












9m 2013 Key Messages



Key Messages

- Strong commercial aircraft market
- Continued progress on execution
- ADS re-organisation advancing

Financial Highlights

- Revenues: +7%
- © EBIT* before one-off: +22%, EBIT*: +36%
- EPS: increase to € 1.50, +39%
- OFCF**: € -4.8 bn

Full year 2013 guidance adjusted to reflect 9m 2013 trends:

- Commercial aircraft gross orders above 1,200 and deliveries up to 620 a/c
- EBIT* before one-off expectation confirmed at € 3.5 bn
- FCF** expected to be negative by around € -1.5 bn



^{**} Before Acquisitions



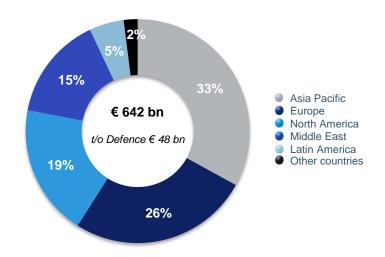
9m 2013 Commercial Environment



EADS Order Intake* by Segment (in value):



EADS Order Book* by Region (in value):

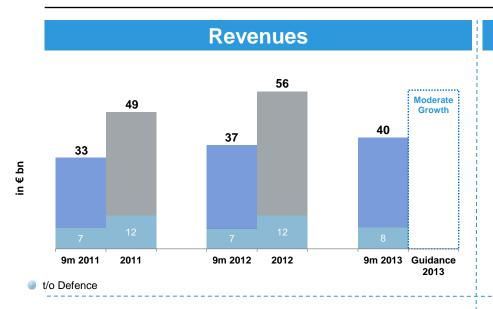


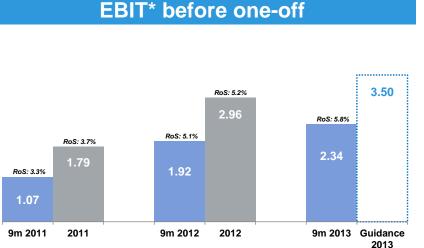
- Airbus: Strong commercial momentum with 1,112 gross commercial aircraft orders, including 147 additional A350XWB; a further 31 A350 for JAL awarded in October
- C Eurocopter: Some recovery in commercial bookings in Q3
- Astrium: Significant Q3 order momentum for launchers, 2 export telecom satellites and 1 Earth Observation satellite. Services business still under strong competitive pressure
- Cassidian: Q3 orders of ~ € 1 bn include awards for Missile and Secure Communication Systems businesses

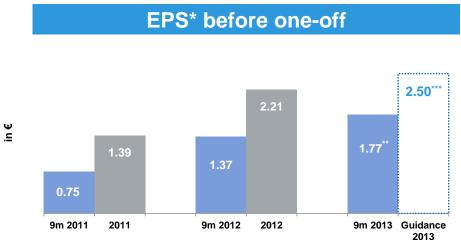


9m 2013 Financial Performance













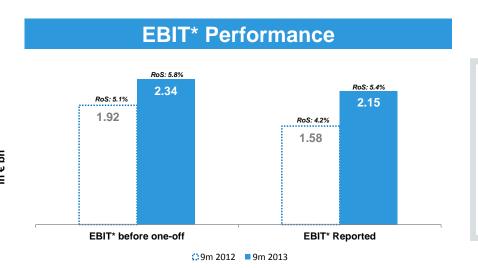
Pre-goodwill impairment and exceptionals

^{** 9}m 2013 Average number of shares: 796,762,889

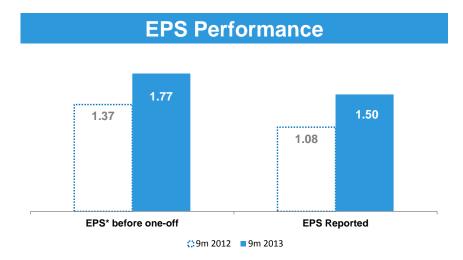
^{***} Guidance prior to proposed share buyback

9m 2013 Profitability





- 9m 2013 EBIT* reported +36%
- 9m 2013 one-offs are limited to known A380 impact and \$ PDP Mismatch and Balance Sheet Revaluation



- 9m 2013 Net Income of € 1,195 m, +36%
- O 9m 2013 EPS +39%
- 9m 2013 Financial one-offs linked to negative foreign exchange revaluation
- 9m 2013 tax rate 28%

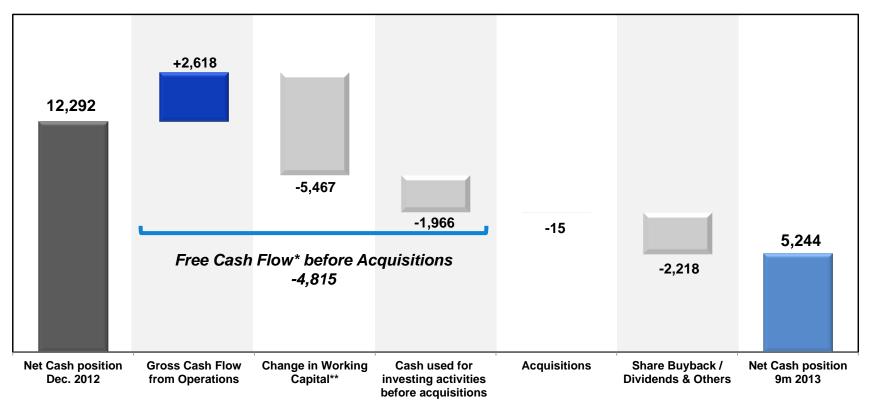
^{*} Pre-goodwill impairment and exceptionals

^{** 9}m 2013 Average number of shares: 796,762,889

9m 2013 Cash Evolution







- FCF reflects significant increase in working capital linked to phasing of deliveries, industrial ramp-up and customer financing activity
- Financial flexibility: Gross cash € 12.5 bn at 30 September 2013



^{*} Excluding contribution to plan assets of pension schemes and change of securities

^{**} Includes customer financing in other assets and liabilities of € -0.4 bn

9m Results 2013

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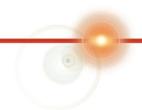














Airbus Division (incl. ATR & Sogerma)



In € m			9m 2013	13 9m 20		1 2012 pro forma		Change	Airbus Division
		Airbus Division	Airbus Comm.	Airbus Military	Airbus Division	Airbus Comm.	Airbus Military	Airbus Division	External revenue split
Order Intake (net) 1)	in units	1,070	1,062	8	412	382	30	+159.7%	5%
Order Book 1)	iii uiiits	5,503	5,299	210	4,639	4,414	236	+18.6%	
Order Intake (net)	in value	127,062	126,410	815	40,909	39,359	1,691	+210.6%	95%
Order Book	III value	602,284	582,691	20,229	504,569	483,856	21,821	+19.4%	Defence
Deliveries (a/c) 1)		459	445	18	414	405 ²⁾	11	+10.9%	● Civil
Revenues		28,770	27,552	1,769	26,051	25,155	1,194	+10.4%	
R&D expenses in % of revenues		1,698 5.9%	1,684 6.1%	14 0.8%	1,676 <i>6.4%</i>	1,664 <i>6.6%</i>	12 1.0%	+1.3%	5%
EBIT* before one-off in % of revenues		1,691 5.9%	1,710 6.2%	8 0.5%	1,178 <i>4</i> .5%	1,157 <i>4</i> .6%	8 0.7%	+43.5%	95%
EBIT* in % of revenues		1,502 5.2%	1,521 5.5%	8 0.5%	844 3.2%	823 3.3%	8 0.7%	+78.0%	ServicesPlatforms

- Operational improvement driving revenue and EBIT*. EBIT* includes A350 support costs
- A350 XWB: Flight test programme advancing well with 2 aircraft now flying. Challenges ahead to ensure maturity, cost adherence and ramp-up in line with commitments to customers
- A400M: 2 deliveries to the French Air Force. A total of 3 deliveries now planned for 2013, in agreement with customers.
 Progressive enhancement of military capability will follow with subsequent upgrades

¹⁾ Excluding ATR order intake, order book and deliveries





^{*} Pre-goodwill impairment and exceptionals

^{**} Capitalised R&D: € 295 m in 9m 2013 and € 268 m in 9m 2012

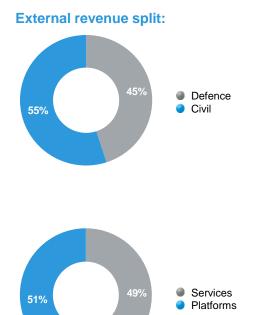
1) Excl
2012 figures are pro forma, amended with IAS 19 restatement and perimeter change
2) 2 A3







in € m		9m 2013	9m 2012 pro forma	Change
Order Intake (net)	in units	276	286	-3.5%
Order Book	in units	1,034	1,062	-2.6%
Order Intake (net)	in value	4,177	3,586	+16.5%
Order Book	in value	12,986	13,283	-2.2%
Deliveries (units)		312	300	+4.0%
Revenues		4,132	4,116	+0.4%
R&D expenses in % of revenues		218 5.3%	204 5.0%	+6.9%
EBIT* before one-off in % of revenues		217 5.3%	275 6.7%	-21.1%
EBIT* in % of revenues		217 5.3%	275 6.7%	-21.1%



- EBIT* reflects a weaker revenue mix, lower Super Puma activity including services and higher R&D
- Super Puma: Major steps towards the EC225 recovery with approval for full mission operability worldwide. Pace of return to operations by customers will drive full year delivery level

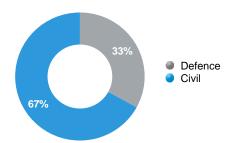


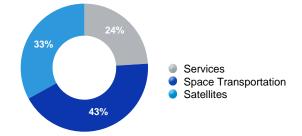


in € m	9m 2013	9m 2012 pro forma	Change	
Order Intake (net)	4,250	2,866	+48.3%	
Order Book	12,895	13,804	-6.6%	

Revenues	4,014	3,934	+2.0%
R&D expenses in % of revenues	76 1.9%	85 2.2%	-10.6%
EBIT* before one-off in % of revenues	205 5.1%	190 4.8%	+7.9%
EBIT* in % of revenues	205 5.1%	190 <i>4</i> .8%	+7.9%

External revenue split:





- Programme execution in Q3: 2 new Ariane 5 launches, marking the 57th consecutive success for Ariane 5; launches include 2 Astrium-built satellites
- EBIT* reflects good performance in launchers and satellites businesses and lower R&D but budget constraints and competitive environment in services activity



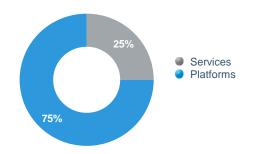


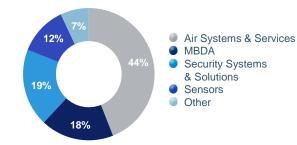


in € m	9m 2013	9m 2012 pro forma	Change
Order Intake (net)	2,953	3,406	-13.3%
Order Book	14,808	15,928	-7.0%

Revenues	3,498	3,484	+0.4%
R&D expenses in % of revenues	172 4.9%	165 <i>4.7%</i>	+4.2%
EBIT* before one-off in % of revenues	153 4.4%	145 4.2%	+5.5%
EBIT* in % of revenues	153 4.4%	145 <i>4.2%</i>	+5.5%

External revenue split:





- Good programme execution particularly in Eurofighter
- Increased R&D due to recent acquisitions and Eurofighter export capability
- Transformation programme on track supporting margin improvement before R&D



9m Results 2013

Group
Highlights

Divisional Highlights

Guidance













Guidance 2013



2013 Guidance is based on \$/€ 1.35 as average rate

Airbus
Orders & Deliveries

- Gross commercial aircraft orders above 1,200 aircraft
- Airbus deliveries should continue to grow up to 620 a/c

Revenues

EBIT* and EPS* before one-off

- O Due to lower A380 deliveries and assuming an exchange rate of €1: \$1.35, EADS revenues should see moderate growth in 2013
- O By stretching the 2012 underlying margin improvement, EADS targets a € 3.5 bn EBIT* before one-off in 2013
- EADS expects 2013 EPS* before one-off to be around € 2.50 (FY 2012: € 2.24), prior to on-going share buyback
- Excluding the Wing Rib Feet A380 impact of around € 85 m in 2013 based on 25 deliveries, going forward, from today's point of view, the "one-offs" should be limited to potential charges on the A350 XWB programme, foreign exchange effects linked to PDP mismatch and balance sheet revaluation
- A350 XWB remains challenging. Any schedule change could lead to an increasingly higher impact on provisions
- An assessment of the need for potential one-off costs from the creation of Airbus
 Defence and Space will need to be conducted in Q4 2013

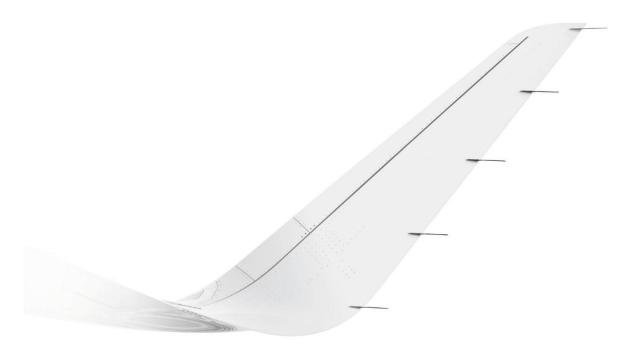
EBIT* and EPS*

Free Cash Flow

○ EADS Free Cash Flow is expected to be negative at around € -1.5 billion after customer financing and before acquisitions



Appendix













Currency Hedge Policy





Mark-to-market value = € 0.8 bn Closing rate @ 1.35 € vs. \$

- In 9m 2013, new hedge contracts of \$ 13.8 bn** were added at an average rate of € 1 = \$ 1.33
- In 9m 2013, hedges of \$ 17.3 bn** matured at an average hedge rate of € 1 = \$ 1.37
- EADS hedge portfolio**, 30 Sept 2013 at \$ 80.1 bn (vs. \$ 83.6 bn in Dec. 2012), average rates of € 1 = \$ 1.34*** (vs. € 1 = \$ 1.35*** in Dec. 2012) and £ 1 = \$ 1.57 (vs. £ 1 = \$ 1.58 in Dec. 2012)

Approximately 50% of EADS' US\$ revenues are naturally hedged by US\$ procurement. Graph shows USD Forward Sales.



Total hedge maturing in 2013

Total hedge amount contains \$/€ and \$/£ designated hedges

^{**} Includes collars at their least favourable rates (\$ 0.4 bn)

9m 2013 Detailed Income Statement & Adjustments (18)



					Thereof		
		Thereof		Impact o	n EBIT*		
in € m	9m 2013	Goodwill Impair. & Fair value dep.	9m 2013*	OPERA- TIONAL one-offs	FX one- off	Fin. result one-off	9m 2013* before one-off
				Airbus Division			
EBIT* in % of revenues	2,115 5.3%	-31	2,146 5.4%	-49	-140		2,335 5.8%
Interest income Interest expenses Other Financial result Finance result	141 -398 -188 -445		141 -398 -188 -445			-87 -87	141 -398 -101 -358
Income before taxes	1,670	-31	1,701	-49	-140	-87	1,977
Income taxes	-473	9	-482	15	42	26	-565
Non-controlling interest	-2		-2				-2
Net Income reported	1,195	-22	1,217	-34	-98	-61	1,410
Number of shares	796,762,889		796,762,889				796,762,889
EPS reported	€ 1.50		€ 1.53				€ 1.77

- Net Income* before one-off excludes the following items:
 - One-offs impacting the EBIT* line (as reported in the EBIT* before one-off)
 - O The Other Financial Result, except for the unwinding of discount on provisions
- The tax effect on one-offs is calculated at 30%

9m 2012 Detailed Income Statement & Adjustments (19)



					Thereof		
		Thereof		Impact of	on EBIT*		
in € m	9m 2012 pro forma	Goodwill Impair. & Fair value dep.	9m 2012* pro forma	OPERA- TIONAL one-offs	FX one- off	Fin. result one-off	9m 2012* before one-off <i>pro forma</i>
				Airbus Division			
EBIT* in % of revenues	1,554 <i>4.</i> 2%	-29	1,583 <i>4.2%</i>	-399	65		1,917 <i>5.1%</i>
Interest income Interest expenses Other Financial result Finance result	168 -405 -100 -337		168 -405 -100 -337			18 18	168 -405 -118 -355
Income before taxes	1,217	-29	1,246	-399	65	18	1,562
Income taxes	-337	9	-346	120	-20	-5	-441
Non-controlling interest	0		0				0
Net Income reported	880	-20	900	-279	45	13	1,121
Number of shares	818,525,740		818,525,740				818,525,740
EPS reported	€ 1.08		€ 1.10				€ 1.37

- Net Income* before one-off excludes the following items:
 - One-offs impacting the EBIT* line (as reported in the EBIT* before one-off)
 - The Other Financial Result, except for the unwinding of discount on provisions
- The tax effect on one-offs is calculated at 30%



9m 2013 Forex EBIT* Impact Bridge



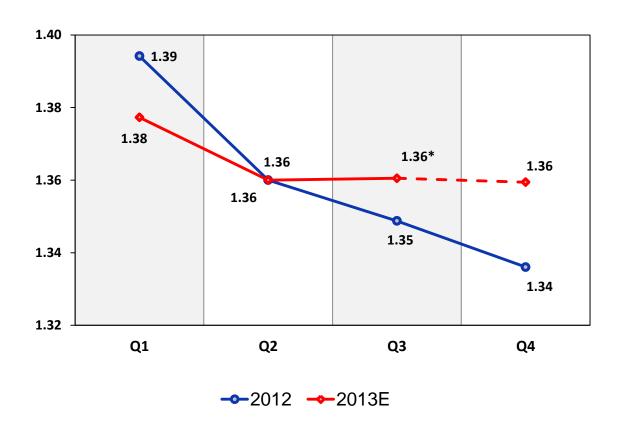
in € bn	Bridge
Hedge rates stable (€: \$ 1.37)	-
PDP \$ mismatch and balance sheet revaluation	(0.2)
Compared to 9m 2012	(0.2)



Expected EADS Average Hedge Rates € vs. \$



Average hedge rates



	Average rates
FY 2012	1.36
FY 2013E	1.37



^{*} Q3 2013 actuals

Q3 2013 Key figures



in € bn	Q3 2013	Q3 2012 pro forma
Revenues	13.6	12.3
EBIT*	0.7	0.5
FCF before customer financing**	(0.3)	(1.6)
Order Intake	41.6	22.2

	Reve	nues	EBIT*		
in € m	Q3 2013	Q3 2012 pro forma	Q3 2013	Q3 2012 pro forma	
Airbus	9,846	8,526	409	281	
Eurocopter	1,548	1,345	89	77	
Astrium	1,206	1,273	82	61	
Cassidian	1,212	1,298	67	64	
HQ & Others	(178)	(118)	16	43	
of which Other Businesses	91	130	(6)	(2)	
of which HQ & Eliminations	(269)	(248)	22	45	
Total EADS	13,634	12,324	663	526	

^{*} Pre-goodwill impairment and exceptionals



^{**} Excluding change in securities

Detailed Free Cash Flow



in € m	9m 2013	9m 2012
Net Cash position at the beginning of the period	12,292	11,681
Gross Cash Flow from Operations*	2,618	3,113
Change in working capital of which Customer Financing	(5,467) (418)	(4,578) (97)
Cash used for investing activities** of which Industrial Capex (additions)**** of which M&A	(1,981) (2,082) (15)	(1,911) (1,894) (141)
Free Cash Flow***	(4,830)	(3,376)
Free Cash Flow*** before Acquisitions	(4,815)	(3,235)
Free Cash Flow*** before customer financing	(4,412)	(3,279)
Change in capital and non–controlling interests Change in treasury shares Contribution to plan assets of pension schemes Cash distribution to shareholders/Non-controlling interests Others	219 (1,913) (35) (468) (21)	138 (5) (331) (371) 339
Net cash position at the end of the period	5,244	8,075

**** Excluding leased and financial assets



Gross Cash Flow from Operations, excluding working capital change and contribution to plan assets of pension schemes

^{**} Excluding change of securities

^{***} Excluding contribution to plan assets of pension schemes and change of securities

EADS: Strong Liquidity Position as of 30 September 2013



€ 3.0 bn Credit Facility (RSCF)

€ 12.5 bn

Total Gross Cash

Invested in highly rated securities

€ 7.2 bn

Financing Liabilities**

(incl. € 1.5 bn liabilities of **EMTN** & € 0.7 bn of USD bond liabilities – nominal value)

€ 5.2 bn

Net Cash

- Refinanced in April 2011.
- 2x 1-year extensions in Apr. 2012/13*
- New Maturity April 2018*
- Undrawn
- Fully committed by 39 banks*
- No financial covenants
- No MAC clause

EMTN programme & USD Bond (144A/RegS)

Long term rating:

Moody's: A2 stableS & P: A stable

CP Programme

- Total = € 3.0 bn € 1.5 bn drawn
- Short term rating:
 - OS&P: A1

^{*} On 14 April 2012, EADS successfully extended for the first time the maturity of its RSCF for one-year with 38 out of 39 banks and on 14 April 2013, successfully extended for the second time the maturity of its RSCF for one year, under the same conditions, with 37 out of 39 banks for a total commitment of € 2,907 m





Net Cash Position



in € m	Sep. 2013	Dec. 2012
Gross Cash	12,463	17,071
Financing Debts Short-term Financing Debts Long-term Financing Debts	(2,870) (4,349)	(1,273) (3,506)
Reported Net Cash	5,244	12,292
Airbus non-recourse debt	262	345
Net Cash excl. non-recourse	5,506	12,637



Customer Financing Exposure



€m	100%	Airbus	50%	ATR	100% Eu	rocopter
	Sep. 2013	Dec. 2012	Sep. 2013	Dec. 2012	Sep. 2013	Dec. 2012
Closing rate € 1 =	\$ 1.35	\$ 1.32				
Total Gross exposure of which off-balance sheet	1,384 99	1,139 124	58 41	74 45	79 9	84 12
Estimated value of collateral	(1,061)	(741)	(52)	(61)	(42)	(48)
Net exposure	323	398	6	13	37	36
Provision and asset impairment	(323)	(398)	(6)	(13)	(37)	(36)
Net exposure after provision	0	0	0	0	0	0

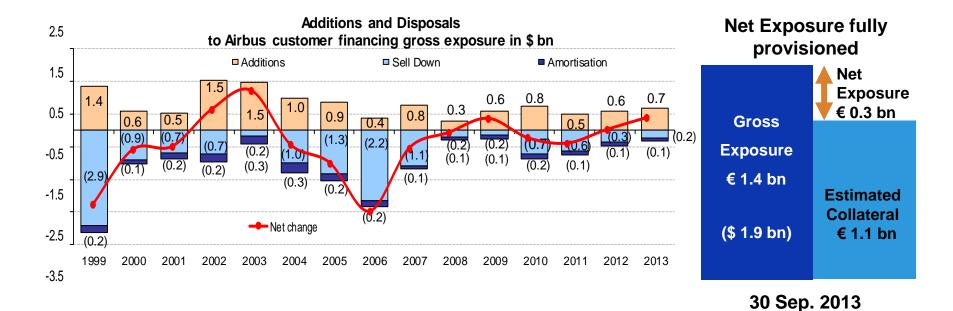


Airbus Customer Financing



Active exposure management

4.3



1.9

Gross Exposure in \$ bn



Shareholding Structure as at 30 September 2013





SOGEPAGZBV*

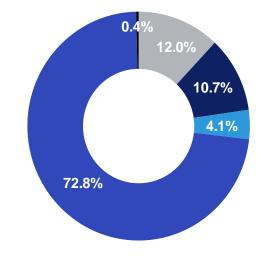
GZBV*SEPI

26.85%

Free Float

Institutional Investors & Retail**

Treasury shares*** (without economic or voting rights)



Number of shares outstanding as of 30 September 2013 is 779,479,422



KfW & other German public entities

^{**} Including warehoused shares of SOGEPA (0.07%)

^{***} Shares to be cancelled

Balance Sheet Highlights: Assets



in € m	Sep. 2013	Dec. 2012 *
Non-current Assets of which Intangible & Goodwill of which Property, plant & equipment of which Investments & Financial assets of which positive hedge mark-to-market of which Non-current securities	46,258 13,657 15,555 4,926 1,499 4,329	46,778 13,422 15,196 4,777 1,197 5,987
Current Assets of which Inventory of which Cash of which Current securities of which positive hedge mark-to-market	46,014 27,422 5,048 3,086 528	45,329 23,216 8,756 2,328 321
Total Assets	92,272	92,107
Closing rate €/\$	1.35	1.32



Balance Sheet Highlights: Liabilities



in € m	Sep. 2013	Dec. 2012 *
Total Equity of which OCI (Other Comprehensive Income) of which Non-controlling interests	10,102 2,326 39	10,428 1,513 25
Total Non-current liabilities of which pensions of which other provisions of which financing debts of which European governments refundable advances of which Customer advances of which negative hedge mark-to-market	34,529 6,444 3,665 4,349 5,901 9,859 796	33,031 6,158 3,669 3,506 5,754 9,881 1,159
Total Current liabilities of which pensions of which other provisions of which financing debts of which European governments refundable advances of which Customer advances of which negative hedge mark-to-market	47,641 300 4,728 2,870 430 25,047 449	48,648 312 5,733 1,273 358 25,333 852
Total Liabilities and Equity	92,272	92,107



Quarterly Revenues Breakdown (cumulative)



€m	Q1				H1			9m		FY		
	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported
Airbus Division t/o Airbus Comm.* t/o Airbus Military	9,181 8,822 615	8,019 7,609 425	7,909 7,499 425	18,924 18,235 1,067	17,525 16,864 843	17,246 16,585 843	28,770 27,552 1,769	26,051 25,155 1,194	25,621 24,725 1,194		39,273 37,624 2,131	38,592 36,943 2,131
Eurocopter	1,038	1,199	1,199	2,584	2,771	2,771	4,132	4,116	4,116		6,264	6,264
Astrium	1,369	1,325	1,325	2,808	2,661	2,661	4,014	3,934	3,934		5,817	5,817
Cassidian	941	925	925	2,286	2,186	2,186	3,498	3,484	3,484		5,740	5,740
HQ & others of which other BUs of which HQ & Elim.	(142) 78 (220)	(64) 197 (261)	46 361 (315)	(270) 205 (475)	(209) 331 (540)	70 721 (651)	(448) 296 (744)	(327) 461 (788)	103 1,067 (964)		(614) 586 (1,200)	67 1,524 (1,457)
EADS Group	12,387	11,404	11,404	26,332	24,934	24,934	39,966	37,258	37,258		56,480	56,480



Quarterly EBIT* Breakdown (cumulative)

€m	Q1			H1				9m		FY		
	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported
Airbus Division t/o Airbus Comm.* t/o Airbus Military	456 463 15	172 135 11	183 146 11	1,093 1,092 10	563 558 2	553 548 2	1,502 1,521 8	844 823 8	837 816 8		1,252 1,147 93	1,230 1,125 93
Eurocopter	20	64	65	128	198	199	217	275	277		309	311
Astrium	66	65	65	123	129	130	205	190	191		311	312
Cassidian	7	5	8	86	81	88	153	145	156		128	142
HQ & others of which other BUs of which HQ & Elim.	47 (4) 51	27 (2) 29	22 (6) 28	53 2 51	86 (6) 92	108 13 95	69 (4) 73	129 (8) 137	154 15 139		144 2 142	191 49 142
EADS Group	596	333	343	1,483	1,057	1,078	2,146	1,583	1,615		2,144	2,186

^{*} Pre-goodwill impairment and exceptionals

^{*} Includes EFW and excludes A400M

Quarterly Order Intake Breakdown (cumulative)



€m	Q1				H1			9m		FY			
	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	
Airbus Division t/o Airbus Comm.* t/o Airbus Military	47,337 46,826 540	7,938 7,591 372	7,877 7,530 372	90,351 89,782 643	21,164 19,991 1,271	20,955 19,782 1,271	127,062 126,410 815	40,909 39,359 1,691	40,659 39,109 1,691		88,909 87,283 1,901	88,142 86,478 1,901	
Eurocopter	804	1,248	1,248	2,448	2,448	2,448	4,177	3,586	3,586		5,392	5,392	
Astrium	817	1,163	1,163	1,911	2,198	2,198	4,250	2,866	2,866		3,761	3,761	
Cassidian	1,066	1,806	1,806	2,022	2,766	2,766	2,953	3,406	3,406		5,040	5,040	
HQ & others of which other BUs of which HQ & Elim.	(120) 75 (195)	(151) 51 (202)	(90) 205 (295)	(170) 147 (317)	(328) 114 (442)	(119) 457 (576)	(270) 196 (466)	(358) 260 (618)	(108) 731 (839)		(631) 472 (1,103)	136 1,549 (1,413)	
EADS Group	49,904	12,004	12,004	96,562	28,248	28,248	138,172	50,409	50,409		102,471	102,471	



Quarterly Order Book Breakdown



€m	March				June			eptembe	r	December		
	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported	2013	2012 pro forma	2012 reported
Airbus Division t/o Airbus Comm.* t/o Airbus Military	574,527 554,221 21,130	482,289 462,266 21,272	480,322 460,288 21,272	595,792 575,721 20,810	508,158 487,730 21,661	506,120 485,682 21,661	602,284 582,691 20,229	504,569 483,856 21,821	502,680 481,957 21,821		525,482 505,333 21,139	523,410 503,218 21,139
Eurocopter	12,708	13,863	13,863	12,806	13,491	13,491	12,986	13,283	13,283		12,942	12,942
Astrium	12,061	14,515	14,515	11,675	14,317	14,317	12,895	13,804	13,804		12,734	12,734
Cassidian	15,532	16,178	16,178	15,078	16,326	16,326	14,808	15,928	15,928		15,611	15,611
HQ & others of which other BUs of which HQ & Elim.	(537) 506 (1,043)	(667) 487 (1,154)	1,300 2,805 (1,505)	(514) 437 (951)	(581) 444 (1,025)	1,457 2,817 (1,360)	(510) 383 (893)	(108) 450 (558)	1,781 2,696 (915)		(276) 494 (770)	1,796 2,908 (1,112)
EADS Group	614,291	526,178	526,178	634,837	551,711	551,711	642,463	547,476	547,476		566,493	566,493

