

Annual General Meeting 2025

Guillaume FAURY | Chief Executive Officer

Safe Harbour Statement

DISCLAIMER

This presentation includes forward-looking statements. Words such as “anticipates”, “believes”, “estimates”, “expects”, “intends”, “plans”, “targets”, “projects”, “may” and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, production ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance, prospects and outlook. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include but are not limited to:

- Changes in general economic, political or market conditions, including the cyclical nature of some of the Company's businesses;
- Significant disruptions in air travel (including as a result of the spread of disease or terrorist attacks);
- Disruptions to the Company's industrial operations and / or supply chain, whether due to economic or geopolitical factors or other threats (including physical or cyber security threats);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes;
- The outcome of political and legal processes, including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions or affecting global trade (e.g. tariffs);
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties;
- Changes in societal expectations and regulatory requirements about climate change;
- The lingering effects of the COVID-19 pandemic; and
- Aggravation of adverse geopolitical events, including the war in Ukraine (and the resulting export control restrictions and sanctions), and conflicts or rising military tensions around the world.

As a result, Airbus SE's actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements.

For more information about the impact of the war in Ukraine and the impact of the Macroeconomic Environment, see note 2 “Geopolitical and Macroeconomic Environment” of the Notes to the Airbus SE IFRS Consolidated Financial Statements for the twelve-month period ended 31 December 2024 published 20 February 2025 (the “Financial Statements”). For more information about factors that could cause future results to differ from such forward-looking statements, please refer to Airbus SE's most recent annual reports, including the Report of the Board of Directors published on 20 February 2025 (and including the most recent Risk Factors), the Financial Statements and the Notes thereto.

Any forward-looking statement contained in this presentation speaks as of the date of this presentation. Airbus SE undertakes no obligation to publicly revise or update any forward-looking statement in light of new information, future events or otherwise.

Rounding disclaimer: Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

Company Highlights

AIRBUS



FY 2024 Key Topics

Progressing in a complex and fast changing operating environment

Guidance achieved

Dividend proposals:
Dividend of € 2.0 per share
Special dividend of € 1.0 per share



766
Commercial aircraft delivered

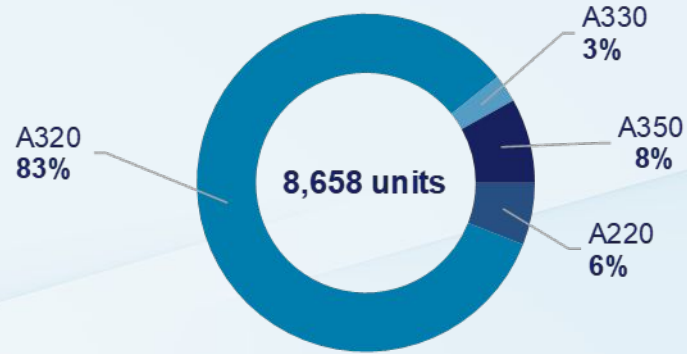
€ 5.4 bn
EBIT Adjusted

€ 4.5 bn
FCF before Customer Financing

FY 2024 Commercial Positioning

Commercial Aircraft

Order Book in units by Programme



Commercial Aircraft:
Good commercial momentum in particular on widebody



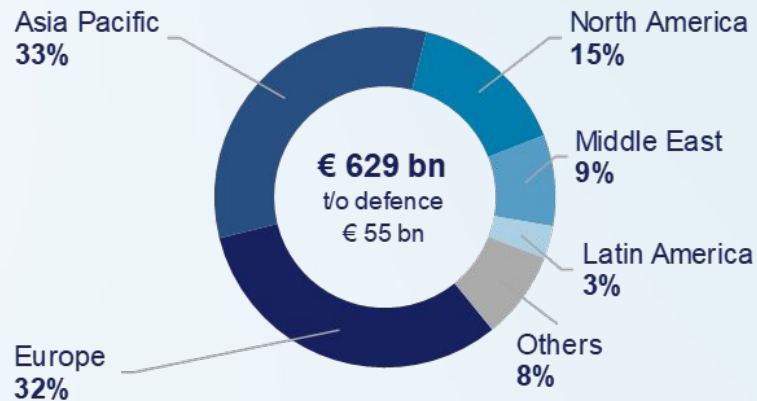
Helicopters:
Positive momentum in both Civil & Military markets



Defence and Space:
Strong order momentum across all business lines

Consolidated Airbus

Order Book in value by Region



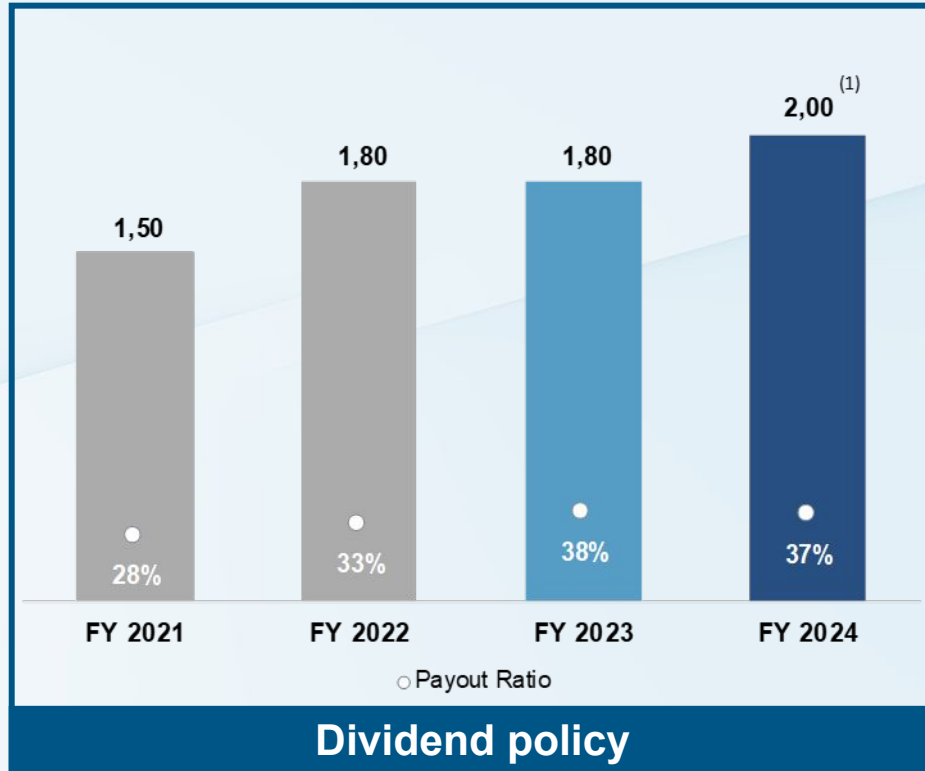
FY 2024 Financial Performance

	FY 2024	FY 2023	Change
Revenues	69,230	65,446	5.8%
EBIT Adjusted <i>in % of Revenues</i>	5,354 7.7%	5,838 8.9%	-8.3%
EBIT <i>in % of Revenues</i>	5,304 7.7%	4,603 7.0%	15.2%
R&D	3,250	3,257	-0.2%
Net Income (Loss)	4,232	3,789	11.7%
EPS reported ⁽¹⁾ (in €)	5.36	4.80	11.7%
FCF before customer financing	4,463	4,532	-1.5%
Free Cash flow	4,461	4,096	8.9%



(1) FY 2024 Average number of shares: 789,961,671 compared to 788,720,779 in FY 2023

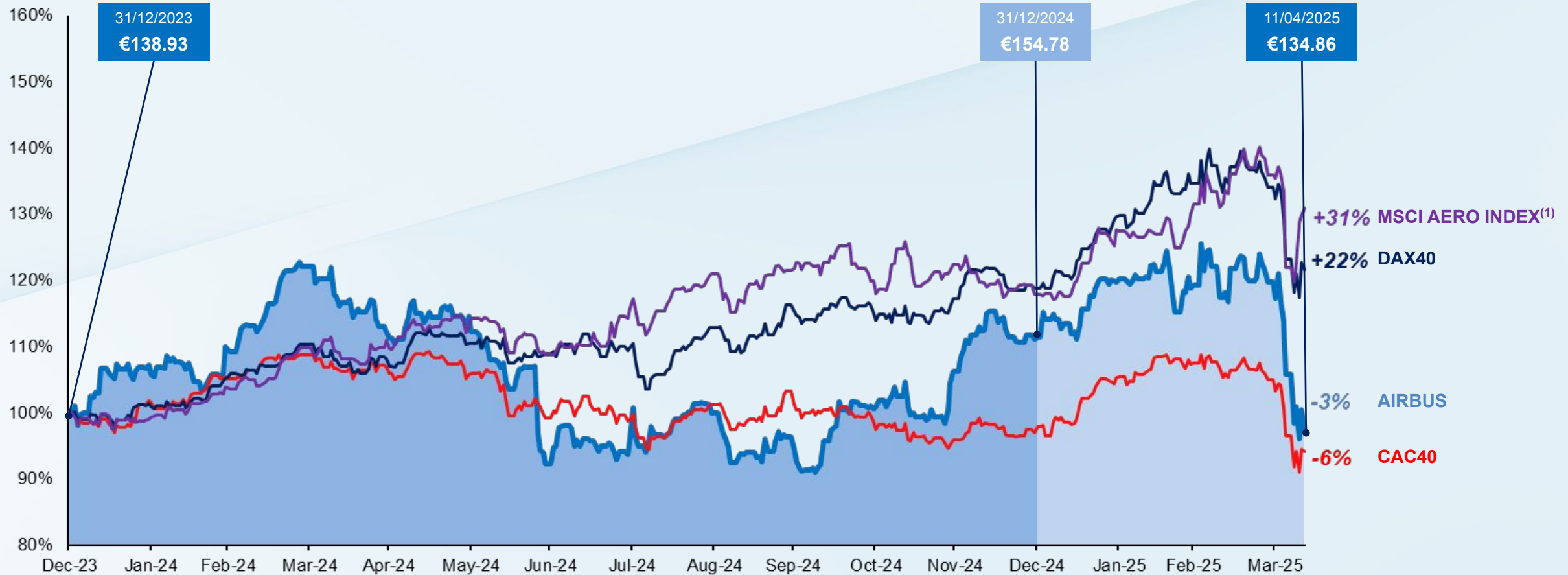
Dividend proposals



- **Ex-dividend date:** Tuesday 22 April 2025
- **Record date:** Wednesday 23 April 2025
- **Payment date:** Thursday 24 April 2025

(1) Board proposal to be submitted to the AGM 2025. Subject to AGM approval

Share Price Evolution



(1) The MSCI World Aerospace and Defence Index is composed of large and mid cap stocks across 23 Developed Markets countries

Guidance & Key Priorities





The Company targets to achieve in 2025



Around
820

Commercial aircraft
deliveries

Around
€ 7.0 bn

EBIT Adjusted

Around
€ 4.5 bn

FCF before
customer financing

As the basis for its 2025 guidance, the Company assumes no additional disruptions to global trade or the world economy, air traffic, the supply chain, the Company's internal operations, and its ability to deliver products and services.

The guidance excludes the impact of potential new tariffs on the Company's business.

The Company's 2025 Guidance includes the impact of the integration of certain **Spirit AeroSystems work packages** based on preliminary estimates and a closing assumption as of 1st of July 2025:

- EBIT Adjusted: broadly neutral;
- Free Cash Flow before Customer Financing: mid triple digit negative. Net Cash broadly neutral as the compensation to be received from Spirit AeroSystems will offset the Free Cash Flow negative impact.

Key Priorities



Continue to deliver on our **commercial aircraft ramp-up**



Successfully manage the **transformation of Airbus Defence and Space**

Focus on **profitable growth**

Lead the development of **sustainable aerospace**



Maintain strong commercial positioning across businesses