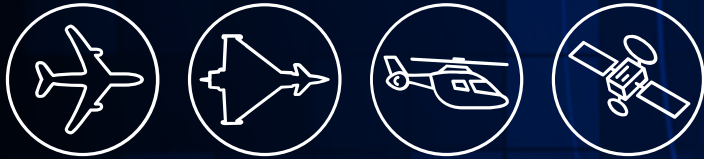

Capital Market Day

23 September 2022



AIRBUS

Safe Harbour Statement

DISCLAIMER

This presentation includes forward-looking statements. Words such as “anticipates”, “believes”, “estimates”, “expects”, “intends”, “plans”, “projects”, “may” and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include but are not limited to:

- Changes in general economic, political or market conditions, including the cyclical nature of some of Airbus' businesses;
- Significant disruptions in air travel (including as a result of the spread of disease or terrorist attacks);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes;
- The outcome of political and legal processes, including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties;
- Changes in societal expectations and regulatory requirements about climate change;
- The full impact of the COVID-19 pandemic and the resulting health and economic crisis;
- Aggravation of adverse geopolitical events, including Russia's invasion of Ukraine and the resulting imposition of export control restrictions and international sanctions, and rising military tensions around the world.

As a result, Airbus SE's actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements.

For more information about the impact of Russia's invasion of Ukraine, see note 2 "Ukraine Crisis" of the Notes to the Airbus SE Unaudited Condensed Interim IFRS Consolidated Financial Statements for the six-month period ended 30 June 2022. For more information about the impact of the COVID-19 pandemic, see note 3 "Impact of the COVID-19 Pandemic" of the Notes to the Airbus SE Unaudited Condensed Interim IFRS Consolidated Financial Statements for the six-month period ended 30 June 2022. For more information about factors that could cause future results to differ from such forward-looking statements, see Airbus SE's annual reports, including its 2021 Universal Registration Document filed on 6 April 2022 and the most recent Risk Factors.

Any forward-looking statement contained in this presentation speaks as of the date of this presentation. Airbus SE undertakes no obligation to publicly revise or update any forward-looking statements in light of new information, future events or otherwise.

Rounding disclaimer:

Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

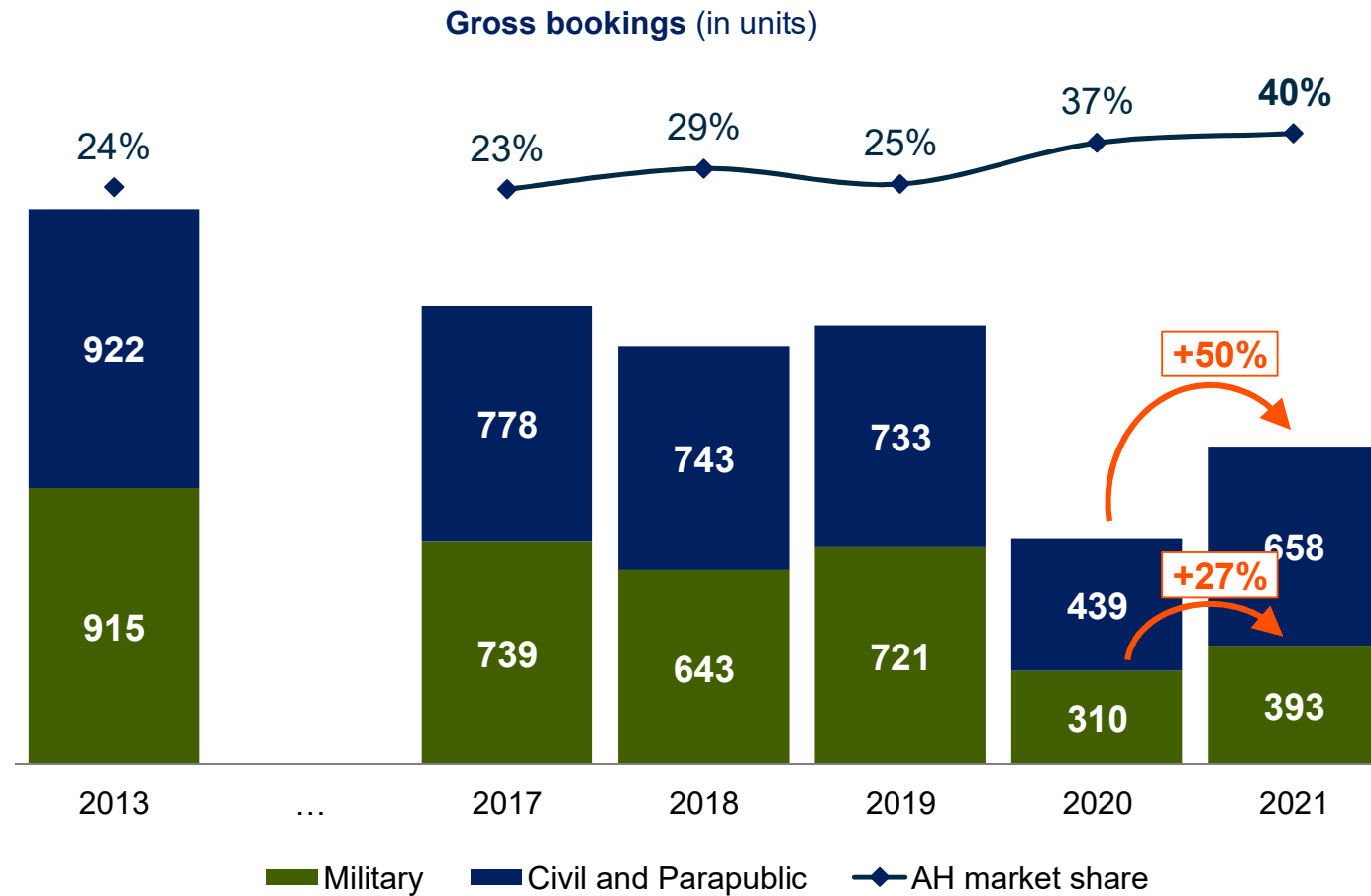




Airbus Helicopters

Worldwide Helicopters bookings evolution

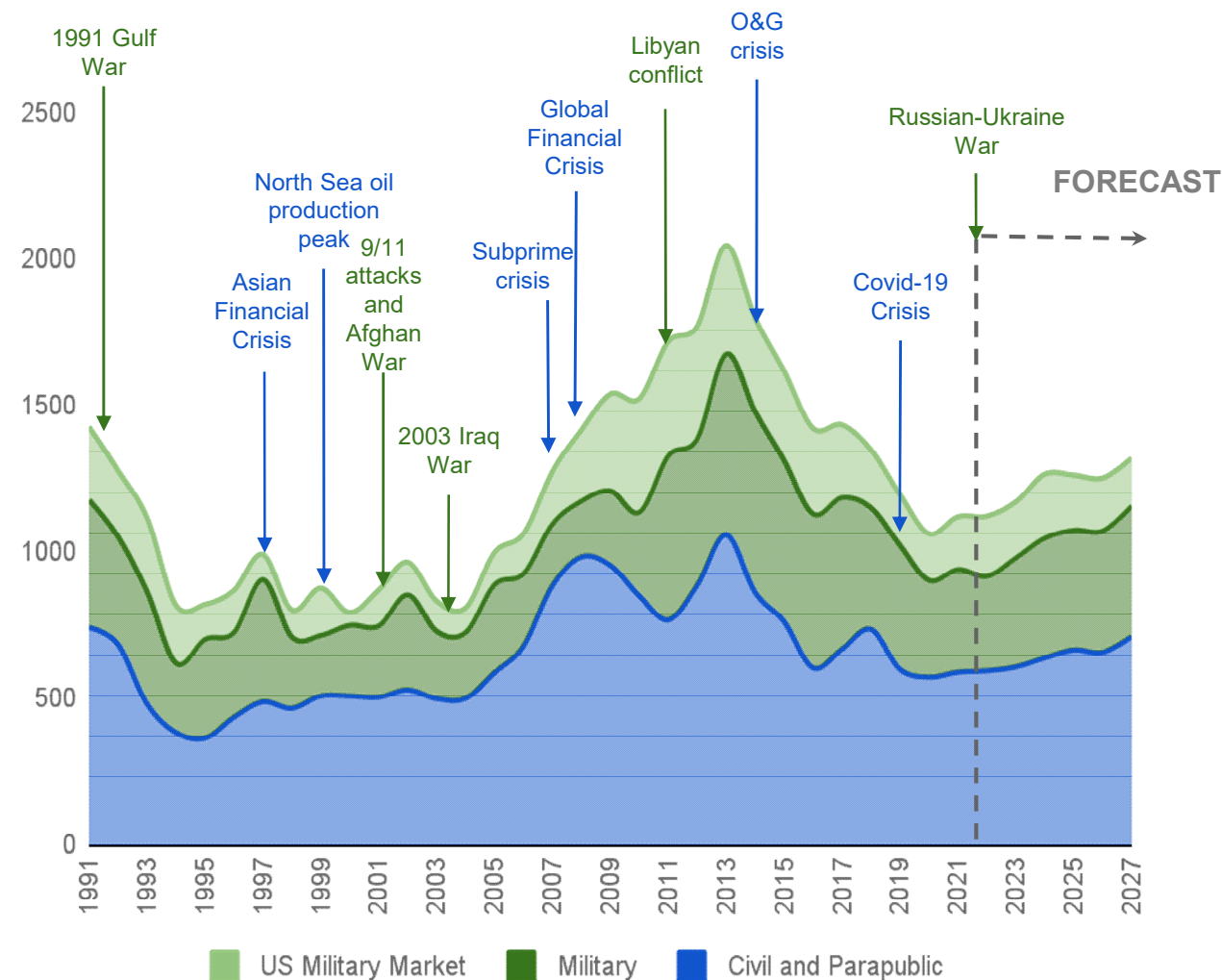
(All Turbine H/C, All OEM)



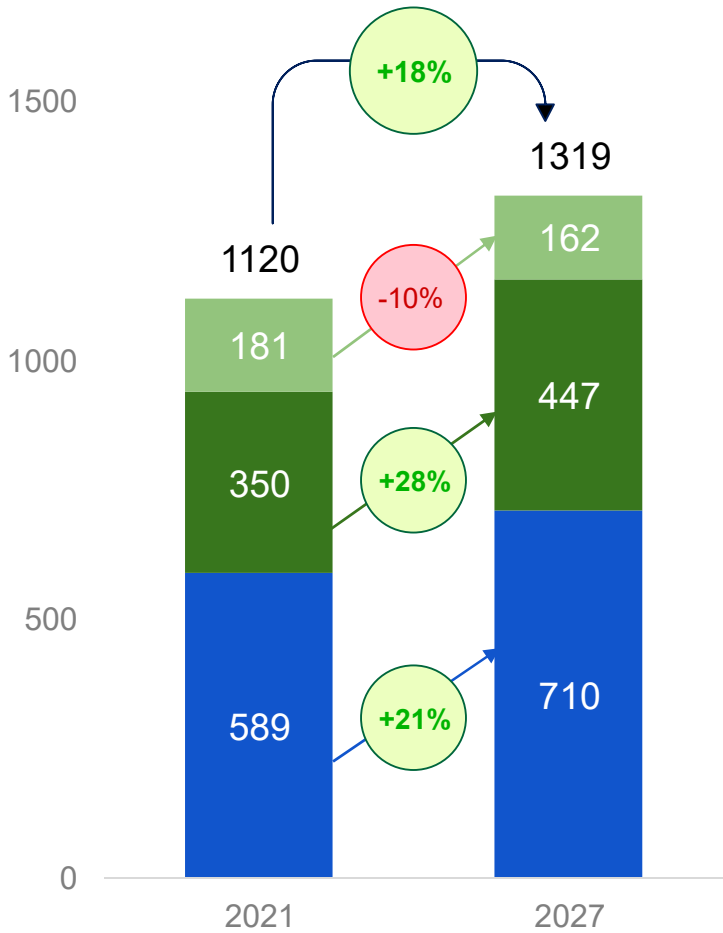
Airbus Helicopters
growing market share
in a market starting to
recover

Worldwide Helicopters market evolution

(Yearly deliveries, in units, turbine H/C only)



Expected market recovery

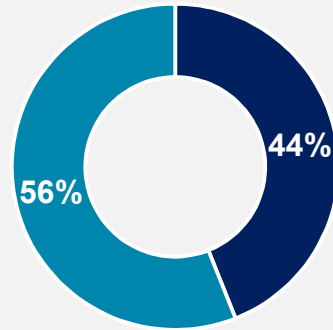


Source: Airbus Helicopters, Marketing 2022

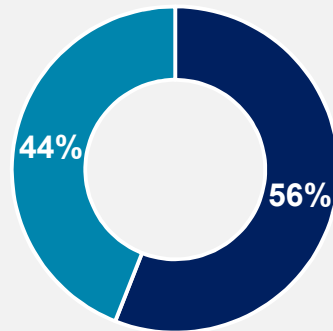
Resilience by Design

Robust business model based on three pillars

Balanced revenue⁽¹⁾ sources



■ Civil ■ Defence



■ Platforms ■ Services

Global market presence

31 Customer Centres and affiliate sites

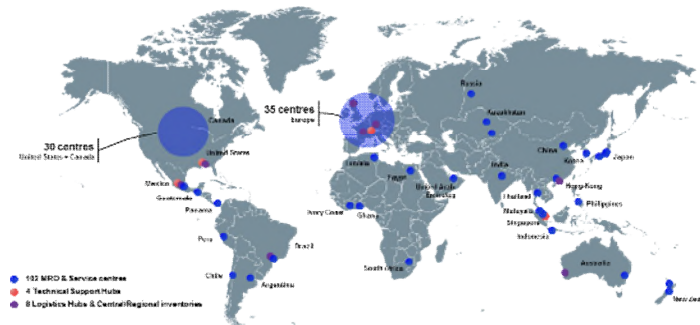


92 MRO & Service centres

4 Technical Support centres

8 Logistics Hubs & Central/Regional inventories

18 Training and Simulation centers



Broadest helicopter range

Civil Range



Military Range



Technology Demonstrators and Prototypes



(1) 2021 external revenue split

Civil Range

Supporting customers operating the most challenging civil and parapublic missions:

Intermediate Single

H125



H130



Light Twin

H135



H145



Medium

H155



H160



Super Medium

H175



Medium Heavy

H215



H225



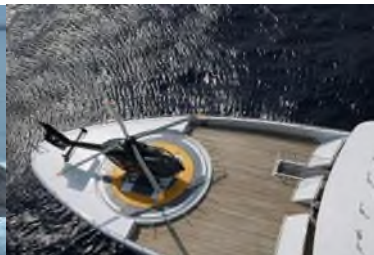
Law
enforcement



Emergency
Medical Services
(EMS)



Search and Rescue
(SAR)



Private &
business aviation



Offshore
transportation



Aerial work

Military Range

Supporting customers operating the most challenging military missions

Light

H125M



H145M



Medium

AS565 MBe



H160M



Medium / Heavy

H215M



H175M



H225M



Specialised

TIGER



VSR700



NH90



Armed scout |
Light attack



Attack



Naval | SAR |
Boarding



Special Ops



Forward air
MedEvac



Utility /Tactical airlift

Roadmap to reach our ambition to lead Helicopters and pioneer new VTOLs for a sustainable future



Our 3 Strategic Priorities:



Customer Loyalty



Innovation & Sustainability



Defence & Security

Our 4 Transformation Pillars:



Reliability



Competitiveness



Leadership & Sustainability



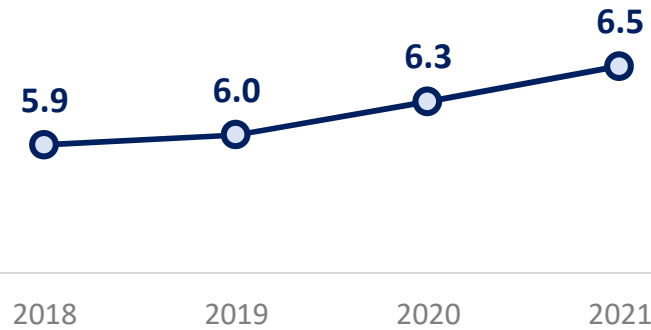
Digital

Financial Performance 2018 - 2021

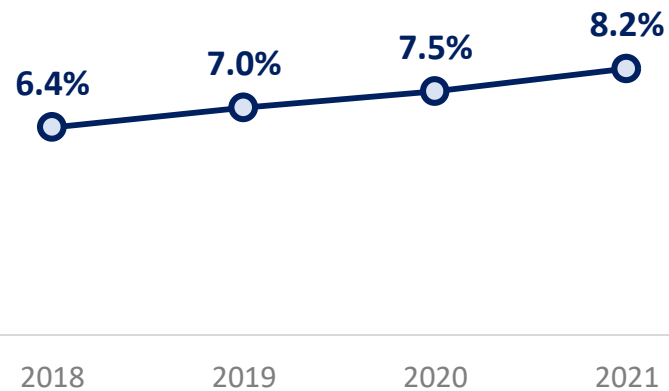
Backlog (€bn)



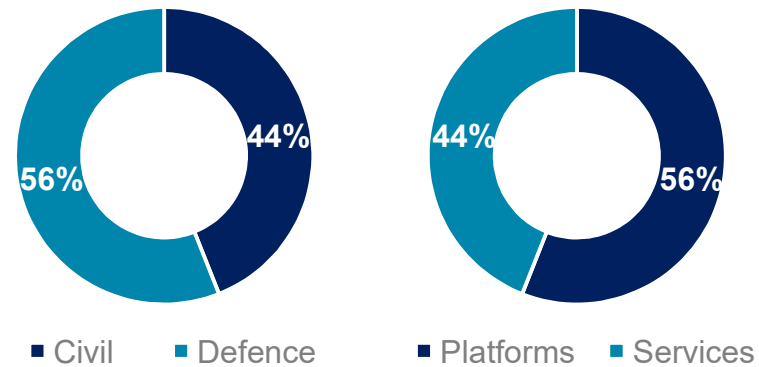
Revenues (€bn)



RoS %⁽¹⁾



2021 external revenue split



Contribution and Value Delivered to Airbus

Increasing backlog coverage

Growing bookings trajectory

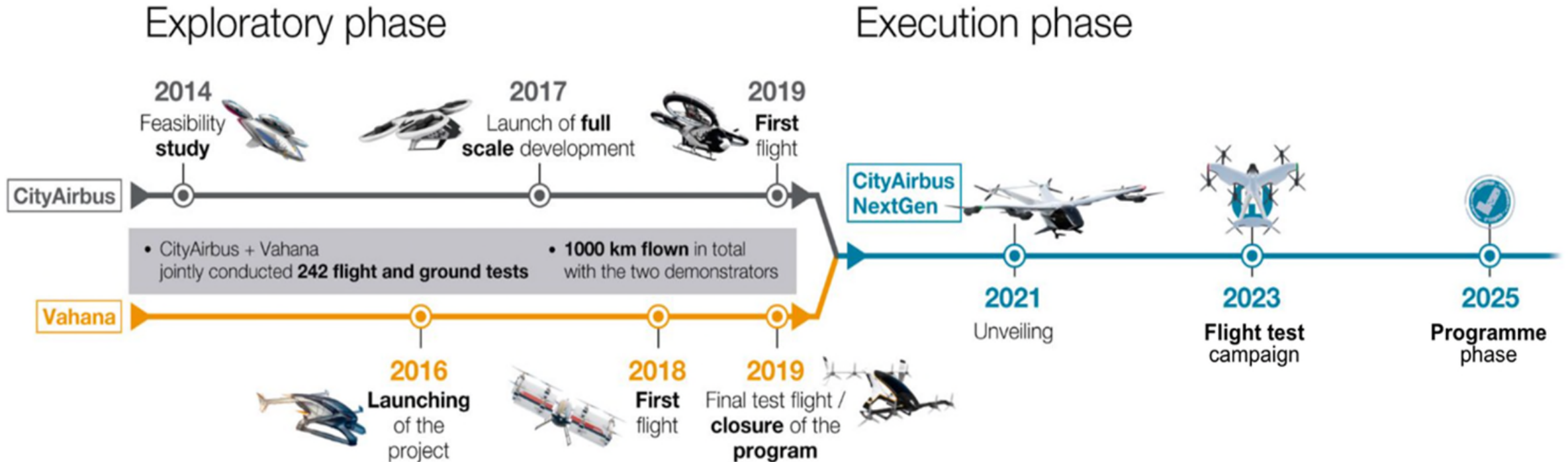
Revenues growth

Profitability increase without compromising on innovation

(1) EBIT Adjusted in % of revenues

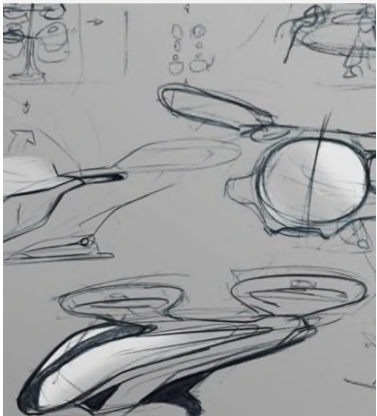
Our Roadmap for UAM

Toward the launch of reliable, tailored mobility services



Advanced Air Mobility is much more than just a vehicle: It needs a mature, safe and optimised ecosystem

eVTOL Aircraft



Support & Services



Airspace Management



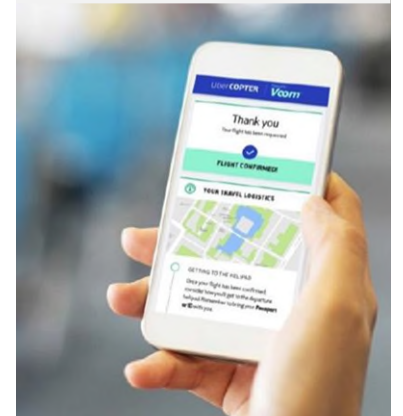
Flight Operations



Ground Infrastructure



Customer Engagement





AIRBUS