Safe Harbour Statement

DISCLAIMER
This presentation includes forward-looking statements. Words such as “anticipates”, “believes”, “estimates”, “expects”, “intends”, “plans”, “projects”, “may” and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include but are not limited to:
- Changes in general economic, political or market conditions, including the cyclical nature of some of Airbus’ businesses;
- Significant disruptions in air travel (including as a result of the spread of disease or terrorist attacks);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes;
- The outcome of political and legal processes, including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties;
- Changes in societal expectations and regulatory requirements about climate change;
- The full impact of the COVID-19 pandemic and the resulting health and economic crisis;
- Aggravation of adverse geopolitical events, including Russia's invasion of Ukraine and the resulting imposition of export control restrictions and international sanctions, and rising military tensions around the world.

As a result, Airbus’ actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements.

For more information about the impact of the COVID-19 pandemic, see note 2 “Impact of the COVID-19 Pandemic” of the Notes to the 2021 IFRS Consolidated Financial Statements of Airbus SE. For more information about factors that could cause future results to differ from such forward-looking statements, see Airbus SE’s annual reports, including its Universal Registration Document and the most recent Risk Factors.

Any forward-looking statement contained in this presentation speaks as of the date of this presentation. Airbus undertakes no obligation to publicly revise or update any forward-looking statements in light of new information, future events or otherwise.

Rounding disclaimer:
Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.
FY 2021 Key Topics

- Strong results in a year of transition

- 611 commercial aircraft delivered in FY 2021

- FY 2021 financials reflect deliveries as well as efforts on cost containment and competitiveness:
  - EBIT Adjusted of € 4.9 bn; EBIT reported of € 5.3 bn
  - Record Net Income of € 4.2 bn; EPS reported of € 5.36
  - FCF before M&A and Customer Financing of € 3.5 bn
  - Net Cash of € 7.6 bn

- Dividend proposal: € 1.50 per share
FY 2021 Commercial Positioning

- **AIRBUS**: Gross orders: 771 a/c; net orders: 507 a/c; Backlog: 7,082 a/c
- **HELICOPTERS**: 414 net orders including 52 for our H160 dual platform and 10 Super Puma
- **DEFENCE AND SPACE**: Order intake € 13.7 bn; including the in-service support contracts for Germany and Spain Eurofighters as well as 56 C295 aircraft for India
## FY 2021 Financial Performance

<table>
<thead>
<tr>
<th>IN € MILLION</th>
<th>FY 2021</th>
<th>FY 2020</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td>52,149</td>
<td>49,912</td>
<td>4.5%</td>
</tr>
<tr>
<td><strong>EBIT Adjusted</strong></td>
<td>4,865</td>
<td>1,706</td>
<td>185.2%</td>
</tr>
<tr>
<td><em>in % of Revenues</em></td>
<td>9.3%</td>
<td>3.4%</td>
<td></td>
</tr>
<tr>
<td><strong>EBIT</strong></td>
<td>5,342</td>
<td>(510)</td>
<td>N/A</td>
</tr>
<tr>
<td><em>in % of Revenues</em></td>
<td>10.2%</td>
<td>-1.0%</td>
<td></td>
</tr>
<tr>
<td><strong>Net Income (Loss)</strong></td>
<td>4,213</td>
<td>(1,133)</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>EPS reported</strong> (1) (in €)</td>
<td>5.36</td>
<td>(1.45)</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>FCF before M&amp;A and Customer Financing</strong></td>
<td>3,515</td>
<td>(6,935)</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Free Cash Flow</strong></td>
<td>3,511</td>
<td>(7,362)</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Commercial A/C Deliveries (in units)</strong></td>
<td>611</td>
<td>566</td>
<td>8.0%</td>
</tr>
</tbody>
</table>

(1) FY 2021 Average number of shares: 785,326,074 compared to 783,178,191 in FY 2020
(2) Two A330 delivered on operating lease
Airbus Liquidity & Net Cash Evolution

As of 31 December 2021

- € 6.0 bn Credit Facility (RSCF)
- € 22.7 bn Total Gross Cash Invested in highly rated securities
- € 15.0 bn Financing Liabilities
- € 7.6 bn Net Cash

Strong liquidity position as of 31 December 2021

Net Cash (Debt) Evolution

- 31 Dec. 2019: 12.5
- 30 Jun. 2020: 4.3
- 31 Dec. 2020: (0.6)
- 31 Dec. 2021: 7.6

Net Cash position recovered to € 7.6 bn as of 31 December 2021
**Dividend per Share & Payout Ratio**

**Dividend per Share** (in €)

- **Payout Ratio**
  
  (Dividend per Share / Earnings per Share)

<table>
<thead>
<tr>
<th>Year</th>
<th>Dividend per Share</th>
<th>Payout Ratio</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>0.75</td>
<td>40%</td>
</tr>
<tr>
<td>2014</td>
<td>1.20</td>
<td>40%</td>
</tr>
<tr>
<td>2015</td>
<td>1.30</td>
<td>38%</td>
</tr>
<tr>
<td>2016</td>
<td>1.35</td>
<td>105%</td>
</tr>
<tr>
<td>2017</td>
<td>1.50</td>
<td>40%</td>
</tr>
<tr>
<td>2018</td>
<td>1.65</td>
<td>42%</td>
</tr>
<tr>
<td>2019</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>2020</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>2021</td>
<td>1.50 (1)</td>
<td>28%</td>
</tr>
</tbody>
</table>

(1) Board proposal submitted to the AGM 2022. Subject to AGM approval.
2022 Guidance

As the basis for its 2022 guidance, the Company assumes:

- no further disruptions to the world economy, air traffic, the Company’s internal operations, and its ability to deliver products and services.

The Company’s 2022 guidance is before M&A.

On that basis, the Company targets to achieve in 2022 around:

- 720 commercial aircraft deliveries;
- EBIT Adjusted of € 5.5 billion;
- Free Cash Flow before M&A and Customer Financing of € 3.5 billion
Share Price Evolution & Shareholding Structure

Shareholder Agreement
- 25.9% Free Float
- 74.0% Treasury Shares
- 0.1%

SOGEPA
- 10.9%
- Institutional Investors & Retail

GZBV
- 10.9%

SEPI
- 4.1%

786,083,690 shares issued as of 31 December 2021

(1) The MSCI World Aerospace and Defense Index is composed of large and mid cap stocks across 23 Developed Markets countries.
Sustainability commitments - fully aligned with our Purpose and Strategy

We pioneer sustainable aerospace for a safe and united world

Group strategy

- Grow Airbus as an Aerospace & Defence leader
- Leverage European roots while pursuing a Global Vision
- Continue to invest in the future
- Lead the transformation of the aerospace industry

Our four commitments

- Lead the journey towards clean aerospace
- Respect human rights and foster inclusion
- Build our business on the foundation of safety & quality
- Exemplify business integrity

Enablers

- Governance & Organisation
- Ambition & Objectives
- Business integration
- Monitoring & Reporting
- Employee engagement
Sustainability highlights

Environment
- Scope 1 & 2 ambition now aligned with 1.5°C pathway, ‘net zero’ by 2030
- Maintained A- score from CDP in 2021
- Engaged with SBTi in order to get validated targets including Scope 3

Human Rights Inclusion & Diversity
- Human Rights Policy released taking into account UN/OECD guidelines
- Acceleration of human and labour rights due diligence programme via onsite social assessments
- Further progress to increase female representation

Safety
- Continued focus on safety at work, as measured by the ~15% improvement in lost time injury frequency rate
- COVID-19: Core barrier-measure campaigns, 19,500 employees vaccinated onsite, over 17,900 tests conducted
- Focus on psychological health with helpline services and psychologists available to employees

Business Integrity
- Continued cooperation with the authorities in the context of on-going monitorships
- Continued the development and enhancement of the training with specific focus on most exposed employees

Supply Chain
- 79% of suppliers committed to the Supplier Code of Conduct and 68% of suppliers assessed through CDP for their climate governance
- Further deployment suppliers due-diligence program and definition of action plans for suppliers presenting findings

(1) In spent
AIRBUS Annual General Meeting 2022

Highlights  Sustainability  Key Priorities
Key Priorities

- Further strengthen the backlog across businesses
- Deliver on our commercial aircraft ramp-up
- Continue the transformation of the Company
- Lead the development of sustainable aerospace
- Focus on earnings and cash growth trajectory beyond 2022