INVESTOR GUIDE

A Global Leader
- A global leader in aeronautics, space and related services
- 82% civil revenues, 18% defence as of FY 2021 (vs. FY 2020 79% / 21%)
- Three reportable segments: Airbus, Helicopters, Defence and Space
- Global footprint with European industrial roots

Financial Performance
- Strong results in a year of transition
- 611 commercial aircraft delivered in FY 2021
- FY 2021 financials reflect deliveries as well as efforts on cost containment and competitiveness
- Dividend proposal: €1.50 per share

Key Financials

<table>
<thead>
<tr>
<th></th>
<th>FY 2020</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues (€ bn)</td>
<td>49.9</td>
<td>52.1</td>
</tr>
<tr>
<td>EBIT Adjusted (€ bn)</td>
<td>1.7</td>
<td>4.9</td>
</tr>
<tr>
<td>% RoS (based on EBIT Adjusted)</td>
<td>3.4%</td>
<td>9.3%</td>
</tr>
<tr>
<td>EBIT reported (€ bn)</td>
<td>(0.5)</td>
<td>5.3</td>
</tr>
<tr>
<td>Net Income / (Loss) /€ bn</td>
<td>(1,133)</td>
<td>4,213</td>
</tr>
<tr>
<td>EPS reported (€)</td>
<td>(1.45)</td>
<td>5.36</td>
</tr>
<tr>
<td>Net Cash / (Debt) /€ bn</td>
<td>4,312</td>
<td>7,643</td>
</tr>
<tr>
<td>FCF before M&amp;A and Customer Financing (€ bn)</td>
<td>(6.9)</td>
<td>3.5</td>
</tr>
</tbody>
</table>

Consolidated Airbus Order Book in value by Region
- Asia Pacific 26%
- Europe 33%
- North America 24%
- Middle East 8%
- Latin America 5%
- Other 5%

Consolidated Airbus External Revenue by Division
- Airbus 69%
- Helicopters 12%
- DS 19%

Consolidated Airbus Order Intake (net, units)
- FY 2020: 268
- FY 2021: 507

Order Intake (net, units) in FY 2021

<table>
<thead>
<tr>
<th></th>
<th>FY 2020</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues (€ m)</td>
<td>34,250</td>
<td>36,164</td>
</tr>
<tr>
<td>R&amp;D Expenses (€ m)</td>
<td>2,436</td>
<td>2,252</td>
</tr>
<tr>
<td>EBIT Adjusted (€ m)</td>
<td>618</td>
<td>3,570</td>
</tr>
<tr>
<td>% RoS (based on EBIT Adj.)</td>
<td>1.8%</td>
<td>9.9%</td>
</tr>
</tbody>
</table>

Airbus Defence and Space
- Platforms 60%
- Services 20%
- Military Aircraft 27%
- Space Systems 47%
- Connected Intelligence 21%
- Others 21%

Airbus Helicopters
- External Revenue Split
  - Platforms 58%
  - Services 44%
  - Civil 14%
  - Defence 35%

Airbus
- External Revenue Split
  - Platforms 94%
  - A220 8%
  - A330 3%
  - A350 9%
  - A380 1%

FY 2021 Orders & Deliveries
- Net orders: 507 aircrafts
- Deliveries: 611 aircraft
- Backlog: 7,082 aircraft
- Operators worldwide: > 300
- Global fleet: > 12,400 aircraft

FY 2021 Orders & Deliveries
- Net orders: 414 helicopters
- Deliveries: 358 helicopters
- Backlog: 730 helicopters
- Operators worldwide: > 3,000
- Global fleet: > 12,000 rotorcraft

A Global Leader
- A global leader in aeronautics, space and related services
- 82% civil revenues, 18% defence as of FY 2021 (vs. FY 2020 79% / 21%)
- Three reportable segments: Airbus, Helicopters, Defence and Space
- Global footprint with European industrial roots

Financial Performance
- Strong results in a year of transition
- 611 commercial aircraft delivered in FY 2021
- FY 2021 financials reflect deliveries as well as efforts on cost containment and competitiveness
- Dividend proposal: €1.50 per share

Key Financials

<table>
<thead>
<tr>
<th></th>
<th>FY 2020</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues (€ bn)</td>
<td>49.9</td>
<td>52.1</td>
</tr>
<tr>
<td>EBIT Adjusted (€ bn)</td>
<td>1.7</td>
<td>4.9</td>
</tr>
<tr>
<td>% RoS (based on EBIT Adjusted)</td>
<td>3.4%</td>
<td>9.3%</td>
</tr>
<tr>
<td>EBIT reported (€ bn)</td>
<td>(0.5)</td>
<td>5.3</td>
</tr>
<tr>
<td>Net Income / (Loss) /€ bn</td>
<td>(1,133)</td>
<td>4,213</td>
</tr>
<tr>
<td>EPS reported (€)</td>
<td>(1.45)</td>
<td>5.36</td>
</tr>
<tr>
<td>Net Cash / (Debt) /€ bn</td>
<td>4,312</td>
<td>7,643</td>
</tr>
<tr>
<td>FCF before M&amp;A and Customer Financing (€ bn)</td>
<td>(6.9)</td>
<td>3.5</td>
</tr>
</tbody>
</table>

Consolidated Airbus Order Book in value by Region
- Asia Pacific 26%
- Europe 33%
- North America 24%
- Middle East 8%
- Latin America 5%
- Other 5%

Consolidated Airbus External Revenue by Division
- Airbus 69%
- Helicopters 12%
- DS 19%

Consolidated Airbus Order Intake (net, units)
- FY 2020: 268
- FY 2021: 507

Order Intake (net, units) in FY 2021

<table>
<thead>
<tr>
<th></th>
<th>FY 2020</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues (€ m)</td>
<td>34,250</td>
<td>36,164</td>
</tr>
<tr>
<td>R&amp;D Expenses (€ m)</td>
<td>2,436</td>
<td>2,252</td>
</tr>
<tr>
<td>EBIT Adjusted (€ m)</td>
<td>618</td>
<td>3,570</td>
</tr>
<tr>
<td>% RoS (based on EBIT Adj.)</td>
<td>1.8%</td>
<td>9.9%</td>
</tr>
</tbody>
</table>

Airbus Defence and Space
- Platforms 60%
- Services 20%
- Military Aircraft 27%
- Space Systems 47%
- Connected Intelligence 21%
- Others 21%

Airbus Helicopters
- External Revenue Split
  - Platforms 58%
  - Services 44%
  - Civil 14%
  - Defence 35%

Airbus
- External Revenue Split
  - Platforms 94%
  - A220 8%
  - A330 3%
  - A350 9%
  - A380 1%

FY 2021 Orders & Deliveries
- Net orders: 507 aircrafts
- Deliveries: 611 aircraft
- Backlog: 7,082 aircraft
- Operators worldwide: > 300
- Global fleet: > 12,400 aircraft

FY 2021 Orders & Deliveries
- Net orders: 414 helicopters
- Deliveries: 358 helicopters
- Backlog: 730 helicopters
- Operators worldwide: > 3,000
- Global fleet: > 12,000 rotorcraft

A Global Leader
- A global leader in aeronautics, space and related services
- 82% civil revenues, 18% defence as of FY 2021 (vs. FY 2020 79% / 21%)
- Three reportable segments: Airbus, Helicopters, Defence and Space
- Global footprint with European industrial roots
Airbus
A leading aircraft manufacturer in the category of 100 seats and more

• A220 – The only clean-sheet small single-aisle for airlines to rightsize operations in the post-COVID world. Backlog*: 475 aircraft.
• A330 Family – Cost-efficiency and reduced environmental footprint in the 250-300 seater market. Backlog*: 312 aircraft.

* As of Dec. 31, 2021

Airbus Helicopters
A global leader in the civil and military helicopter market

• Light and light twin engine: H125, H130, H135, and the new five-bladed H145.
• Medium-lift – H175, a new standard for offshore transportation, private business aviation and public services, and the all-new multi-mission H160.
• Medium-heavy – Super Puma Family (H225/H215), a multi-purpose helicopter for military and civil missions.
• Multi-mission NH90 – Multi-role military helicopter for both tactical transport and naval applications.
• Tiger attack helicopter – Air-to-air and fire support helicopter.
• Airbus Corporate Helicopters (ACH) – Dedicated Private and Business Aviation Helicopter brand.

Airbus Defence and Space
Europe’s #1 defence and space company

• UAS – Develops, delivers and operates UAS solutions for defence and institutional missions.
• Space Systems – Covers a broad range of civil and military space offerings. Key products: Satellites solutions (telecommunications, earth observation, navigation and science), orbital and space exploration systems, and space transportation capabilities (launchers and services via ArianeGroup).
• Connected Intelligence – Elaborates specific solutions for defence, governmental, civil and commercial customers under five clusters: Intelligence, Secure Communications, Cyber Security, Special Security programmes and Secure Land Communications

Airbus Key Priorities
• Further strengthen the backlog across businesses
• Deliver on our commercial aircraft ramp-up
• Continue the transformation of the Company
• Lead the development of sustainable aerospace
• Focus on earnings and cash growth trajectory beyond 2022

2022 Earnings Releases

FY 2021 Earnings Release 17 February 2022
Q1 2022 Earnings Release 5 May 2022
H1 2022 Earnings Release 28 July 2022
9M 2022 Earnings Release 28 October 2022

Contact
Head of Investor Relations
Hélène Le Gorgeu helene.le-gorgeu@airbus.com +33 5 67 19 02 64

Institutions and Analysts
Philippe Gossard philippe.gossard@airbus.com +33 5 31 08 59 43
Gösta Klammt goesta.klammt@airbus.com +33 5 81 76 80 41

Individual Investors
ir@airbus.com +33 800 01 2001

Further information on https://www.airbus.com/investors.html

FY 2021
17 February 2022
Q1 2022
5 May 2022
H1 2022
28 July 2022
9M 2022
28 October 2022