



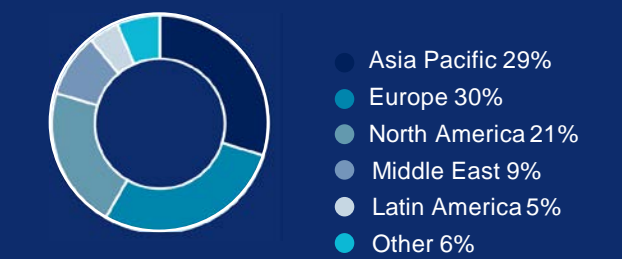
A Global Leader

- A global leader in aeronautics, space and related services
- **84%** civil revenues, **16%** defence as of H1 2021 (vs. H1 2020 **78%** / **22%**)
- Three reportable segments: **Airbus, Helicopters, Defence and Space**
- Global footprint with European industrial roots

H1 2021 Consolidated Airbus External Revenue by Division



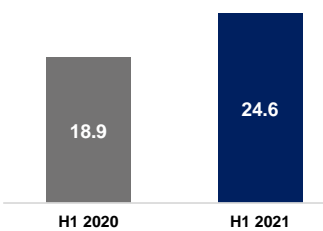
2020 Consolidated Airbus Order Book in value by Region



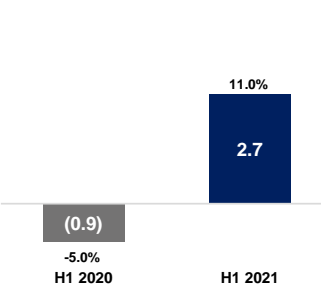
Financial Performance

- 297 commercial aircraft delivered in H1'21
- Financials reflect deliveries as well as continued efforts on cost containment and competitiveness
- Focus on securing A320 Family ramp-up and transforming the industrial value chain
- 2021 Guidance updated

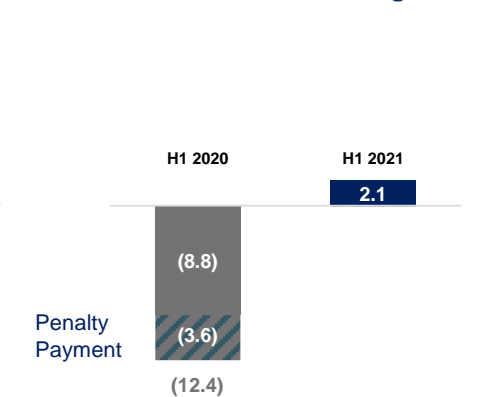
Revenues in €bn



EBIT Adjusted in €bn / RoS (%)



FCF before M&A and Customer Financing in €bn



Key Financials

	H1 2020	H1 2021
Revenues (€ bn)	18.9	24.6
EBIT Adjusted (€ bn)	(0.9)	2.7
% RoS (based on EBIT Adjusted)	(5.0)%	11.0%
EBIT reported (€ bn)	(1.6)	2.7
Net Income / (Loss) (€ bn)	(1.9)	2.2
EPS reported (€)	(2.45)	2.84
Net Cash / (Debt) (€ bn)	(0.6)	6.5
FCF before M&A and Customer Financing (€bn)	(12.4)	2.1



Airbus

	H1 2020	H1 2021
Order Intake (net, units)	298	38
Order Book (units)	7,584	6,925
Revenues (€ m)	12,533	17,813
R&D Expenses (€ m)	1,146	1,039
EBIT Adjusted (€ m)	(1,307)	2,291
% RoS (based on EBIT Adj.)	(10.4)%	12.9%



- H1'21 External Revenue Split**
- Platforms 94%
 - Services 6%
- H1'21 Deliveries by Programme (units)**
- A220 7%
 - A320 80%
 - A330 2%
 - A350 10%
 - A380 1%

H1 2021 Orders & Deliveries

- Net Airbus orders: 38 aircraft
- Deliveries: 297 aircraft
- Backlog: 6,925 aircraft
- Operators worldwide: > 400
- Global fleet: > 12,000 aircraft

Airbus Helicopters

	H1 2020	H1 2021
Order Intake (net, units)	75	123
Order Book (€ units)	666	671
Revenues (€ m)	2,333	2,594
R&D Expenses (€ m)	140	119
EBIT Adjusted (€ m)	152	183
% RoS (based on EBIT Adj.)	6.5%	7.1%



- H1'21 External Revenue Split**
- Platforms 47%
 - Services 53%
- H1'21 Deliveries by Programme**
- Civil 45%
 - Defence 55%

H1 2021 Orders & Deliveries

- Net Helicopter orders: 123 h/c
- Deliveries: 115 h/c
- Backlog: 671 h/c
- Operators worldwide: > 3,000
- Global fleet of approx. 12,000 in-service rotorcraft

Airbus Defence and Space

	H1 2020	H1 2021
Order Intake (net, € m)	5,588	3,510
Order Book (€ m)	N/A	N/A
Revenues (€ m)	4,551	4,538
R&D Expenses (€ m)	119	113
EBIT Adjusted (€ m)	186	229
% RoS (based on EBIT Adj.)	4.1%	5.0%



- H1'21 External Revenue Split**
- Platforms 64%
 - Services 36%
- H1'21 Deliveries by Programme**
- Military Aircraft 51%
 - Space Systems 27%
 - Connected Intelligence & Others 22%

H1 2021 Orders & Deliveries

- Major orders include : 4 telecom satellites and 6 C295
- Major deliveries include 2 A400M, 2 A330 MRTT, 3 C295 & 1 Telecom Satellite



Airbus

A leading manufacturer of aircraft in the category of 100 seats and more

- **A220** – The only clean-sheet small single-aisle for airlines to rightsize operations in the post-COVID world. Backlog*: 484 aircraft.
- **A320neo Family** – The undisputed leader in the single-aisle category with new A321XLR providing Xtra Long Range. Backlog*: 5,666 aircraft.
- **A330 Family** – Cost-efficiency and reduced environmental footprint in the 250-300 seater market. Backlog*: 293 aircraft.
- **A350** – New generation designed to reduce operating costs, fuel burn and CO2 emissions. Backlog*: 479 aircraft.

* As of Jun. 30 2021



H1 2021 Airbus Key Priorities

- **Manage deliveries and backlog**, including defence contracts
- Prepare the **industrial ecosystem** for commercial aircraft ramp-up
- Transformation of commercial aircraft **industrial value chain**
- Lead the development of **sustainable aerospace**
- Focus on **earnings and cash growth** trajectory beyond 2021

2021 Agenda

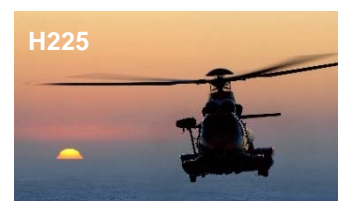
- **FY 2020 Earnings Release** **18 February 2021**
- **Annual General Meeting 2021** **14 April 2021**
- **Q1 2021 Earnings Release** **29 April 2021**
- **H1 2021 Earnings Release** **29 July 2021**
- **9M 2021 Earnings Release** **29 October 2021**



Airbus Helicopters

A global leader in the civil and military helicopter market

- **Light and light twin engine:** H125, H130, H135, and the new five-bladed H145.
- **Medium-lift** – H175, a new standard for offshore transportation, private business aviation, and public services and the all-new multi-mission H160.
- **Medium-heavy** – Super Puma Family (H225/H215), a multi-purpose helicopter for military and civil missions.
- **Multi-mission NH90** – Multi-role military helicopter for both tactical transport and naval applications.
- **Tiger attack helicopter** – Air-to-air and fire support helicopter.
- **Airbus Corporate Helicopters (ACH)** – Dedicated Private and Business Aviation Helicopter brand.



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Further information on

<https://www.airbus.com/investors.html>



Airbus Defence and Space

Europe's #1 defence and space company

- **Military Aircraft** – Designs, develops, delivers and supports a large family of aircraft including combat, mission, transport and tanker aircraft worldwide.
- Key products: Eurofighter Typhoon, A400M, A330 MRTT, C295.
- **Space Systems** – Satellites, orbital systems, space equipment, deep-space exploration and space transportation capabilities (via ArianeGroup).
- **Connected Intelligence** – Satellite and secure land communications, large system integration projects, satellite-based intelligence, cyber security, digital applications.
- **UAS** – Solutions for military & commercial applications: Heron, Zephyr, Eurodrone and Operational Services.

