# **AIRBUS GROUP** Q1 RESULTS **2016**



#### **DISCLAIMER**

This presentation includes forward-looking statements. Words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may" and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook.

By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

#### THESE FACTORS INCLUDE BUT ARE NOT LIMITED TO:

- Changes in general economic, political or market conditions, including the cyclical nature of some of Airbus Group's businesses;
- Significant disruptions in air travel (including as a result of terrorist attacks);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes;
- The outcome of political and legal processes including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties.

As a result, Airbus Group's actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements. For a discussion of factors that could cause future results to differ from such forward-looking statements, see Airbus Group "Registration Document" dated 5 April 2016.

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# **Q1 RESULTS 2016**

**GROUP** HIGHLIGHTS

**DIVISIONAL** HIGHLIGHTS

**GUIDANCE 2016** & KEY TAKEAWAYS



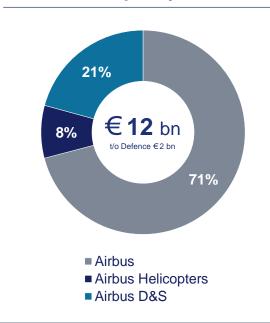
- Robust commercial backlog of 6,716 aircraft, supporting production plans
- Q1 financials driven by back-loaded delivery schedule
- Continued focus on ramp-up and transition
- Progress on disposals
- 2016 guidance maintained



# Airbus Group Order Book\* by Region (by value)

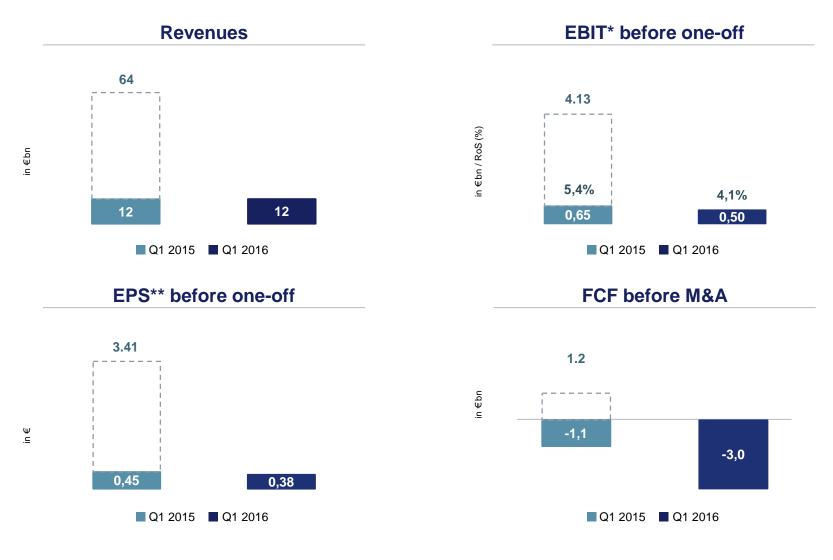


# Airbus Group External Revenue Split by Division



- AIRBUS: 32 gross orders including 2 A380 and 14 A330neo. 10 net orders after 14 CEO to NEO conversions.
   Backlog: 6,716 a/c
- AIRBUS HELICOPTERS: 51 net orders including 38 Ecureuil
- AIRBUS DEFENCE & SPACE: Orders +5% vs. Q1 2015 driven mainly by Space with Earth Observation Satellites and Defence

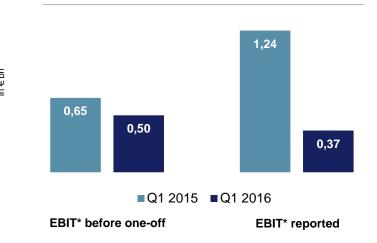






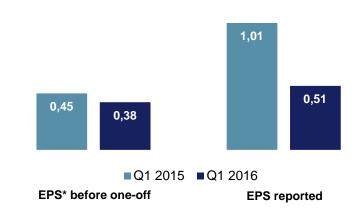






- Q1 2016 EBIT\* reported of €0.4 bn Q1 2015 EBIT\* reported included €+0.7 bn from Dassault capital gain
- Q1 2016 one-offs resulting from:
  - € 136 m \$ PDP mismatch / BS Revaluation
  - € 0 m Portfolio (€19 m at Airbus offset by €-19 m at Airbus DS)
  - €- 136 m Net one-offs

#### **EPS Performance**

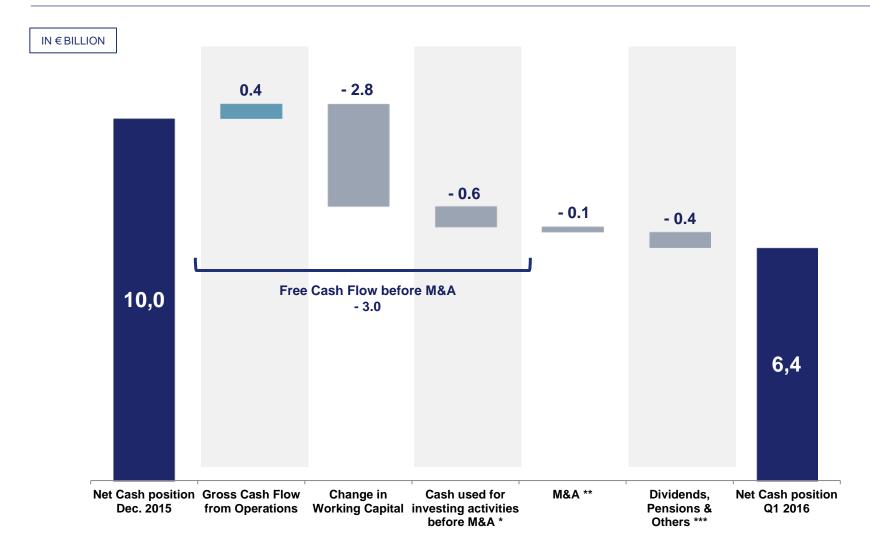


Average number of shares: Q1 2016 = 776,552,505 - Q1 2015 = 784,653,992

- Q1 2016 Net Income of € 0.4 bn
- Q1 2016 EPS of € 0.51
- Q1 2016 Financial one-offs €+ 0.3 bn reflect positive foreign exchange revaluation of financial items
- Q1 2016 tax rate 28%



.⊑



- Continued focus on ramp-up and transition
- Temporary unavailability of European Export Credit Financing as a result of heightened compliance programme



# **Q1 RESULTS 2016**

**GROUP** HIGHLIGHTS

**DIVISIONAL** HIGHLIGHTS

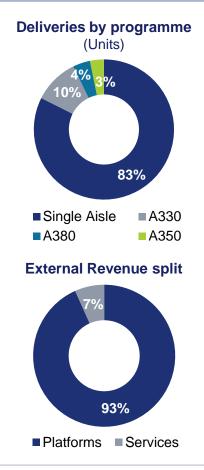
**GUIDANCE 2016** & KEY TAKEAWAYS







IN € MILLION		Q1 2016	Q1 2015	Change	
Order Intake (net)	(Linita)	10	101	-90.1%	
Order Book	(Units)	6,716	6,353	5.7%	
Order Intake (net)	(\/oluo)	4,311	17,217	-75.0%	
Order Book	(Value)	904,589	901,565	0.3%	
Deliveries	(Units)	125	134	-6.7%	
Revenues		8,668	8,565	1.2%	
R&D expenses**		380	548	-30.7%	
in % of revenues		4.4%	6.4%		
EBIT* before one off		407	569	-28.5%	
in % of revenues		4.7%	6.6%	-20.5/0	
EBIT*		290	419	-30.8%	
in % of revenues		3.3%	4.9%	-30.0%	

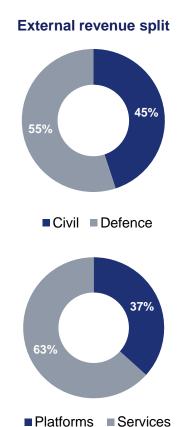


- Deliveries reflect lower A330 rate and back-loaded profile of deliveries
- Revenues reflect favourable foreign exchange impact
- EBIT\* before one-off driven mainly by back-loaded profile of deliveries and A330 rate adjustment





IN € MILLION		Q1 2016	Q1 2015	Change	
Order Intake (net)	(Lleita)	51	86	-40.7%	
Order Book	– (Units)	826	917	-9.9%	
Order Intake (net)	()/alua)	1,004	1,428	-29.7%	
Order Book	– (Value)	11,615	12,371	-6.1%	
Deliveries	(Units)	56	62	-9.7%	
Revenues		1,158	1,285	-9.9%	
R&D expenses**		63	70	-10.0%	
in % of revenues		5.4%	5.4%	-10.0%	
EBIT* before one off		33	52	-36.5%	
in % of revenues		2.8%	4.0%		
EBIT*		33	52	-36.5%	
in % of revenues		2.8%	4.0%	-30.376	

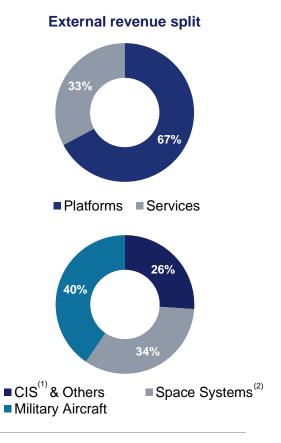


Revenues and EBIT\* before one-off reflect mainly lower volumes and unfavourable mix



# **@** AIRBUS DEFENCE & SPACE

IN € MILLION	Q1 2016	Q1 2015	Change	
Order Intake (net)	2,515	2,390	5.2%	
Order Book	42,596	41,854	1.8%	
Revenues	2,534	2,603	-2.7%	
R&D expenses**	66	66	0.00/	
in % of revenues	2.6%	2.5%	0.0%	
EBIT* before one off	109	90	24.40/	
in % of revenues	4.3%	3.5%	21.1%	
EBIT*	90	133	-32.3%	
in % of revenues	3.6%	5.1%	02.070	



- EBIT\* before one-off supported by programme execution, portfolio re-focus and efficiency measures
- Divestment of Defence Electronics signed
- A400M: 2 aircraft delivered
   Latest engine issue under analysis, impact on aircraft in service, delivery schedule, cost and customer discussions under assessment



# **Q1 RESULTS 2016**

**GROUP** HIGHLIGHTS

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**GUIDANCE 2016** & KEY TAKEAWAYS





As the basis for its 2016 guidance, Airbus Group expects the world economy and air traffic to grow in line with prevailing independent forecasts and assumes no major disruptions

2016 earnings and FCF guidance is based on a constant perimeter

- In 2016, Airbus expects to deliver more than 650 aircraft, the commercial order book is expected to grow
- In 2016, before M&A, Airbus Group expects to deliver stable EBIT\* before one-off and EPS\* before one-off compared to 2015
- In 2016, before M&A, Airbus Group expects to deliver stable FCF compared to 2015



- 2016 Guidance maintained
- Robust and diversified backlog, supporting production plans
- Continued focus on ramp-up and transition
- EPS / FCF growth story confirmed, supported by divestments

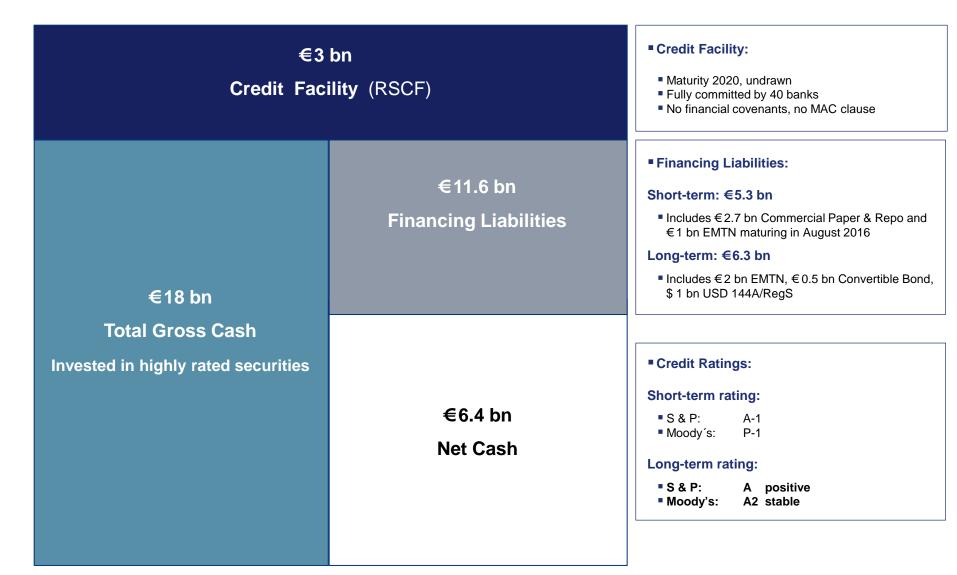


**Q1 RESULTS 2016** 

**APPENDIX** 

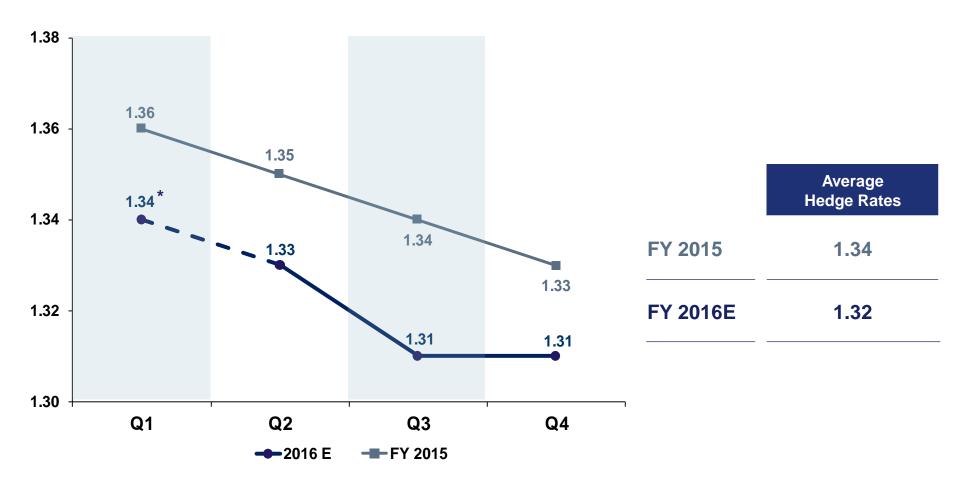




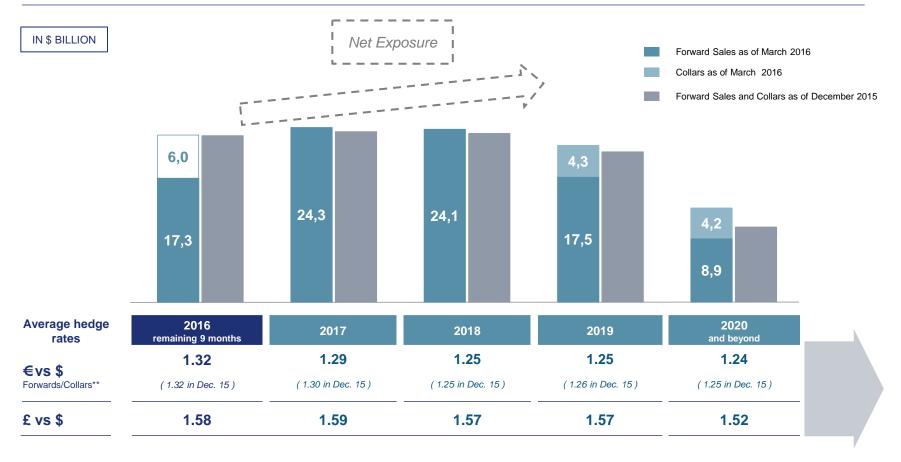




#### **Active exposure management**







Mark-to-market value incl. in AOCI = €- 5.4 bn Closing rate @ 1.14 €vs.\$

- In Q1 2016, new hedge contracts of \$ 4.7 bn\* were added at an average rate of € 1 = \$ 1.17\*\* of which \$ 4.3 bn Forwards at € 1 = \$ 1.16 and \$ 0.4 bn Zero-cost Collars
- Hedge portfolio\*\* 31 March 2016 at \$ 100.6 bn (vs. \$ 101.9 bn in Dec. 2015) at an average rate of \$ 1.27\*\*



	Bridge
Hedge rates (from €/\$ 1.36 to €/\$ 1.34)	0.05
Other one-off forex effect including PDP reversal	0.01
Compared to Q1 2015	0.06



### Q1 2016 **DETAILED INCOME STATEMENT AND ADJUSTMENTS**

IN € MILLION					therec	of one-offs		
		thereof		Ir	mpact on EB	_		
	Q1 2016	Goodwill Impair. & FV dep.	Q1 2016 *	Opera	ational	FX	Financial Result	Q1 2016 * before one-off
•				Airbus	AD&S	Airbus		
EBIT in % of revenues	<b>362</b> 3.0%	(3)	<b>365</b> 3.0%	19	(19)	(136)		<b>501</b> 4.1%
Interest income	75		75					75
Interest expenses	(143)		(143)					(143)
Other Financial Result	261		261				284	(23)
Finance Result	193	0	193				284	(91)
Income before taxes	555	(3)	558	19	(19)	(136)	284	410
Income taxes	(157)		(158)	0	5	41	(85)	(119)
Non-controlling interest	1		1					1
Net Income reported	399	(2)	401	19	(14)	(95)	199	292
Number of shares	776,552,505		776,552,505					776,552,505
EPS reported	0.51		0.52					0.38

- Net Income\* before one-off excludes the following items:
  - One-offs impacting the EBIT\* line (as reported in EBIT\* before one-off)
  - Other Financial Result, except for the unwinding of discount on provisions

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### Q1 2015 **DETAILED INCOME STATEMENT AND ADJUSTMENTS**

IN € MILLION					thereof on	e-offs		
WY CHALLION		thereof		Impact on EBIT*				
	Q1 2015	Goodwill Impair. & FV dep.	Q1 2015 *	Operational	HQ	FX	Financial Result	Q1 2015 * before one-off
				AD&S	Dassault			
EBIT in % of revenues	<b>1,232</b> 10.2%	(9)	<b>1,241</b> 10.3%	43	697	(150)		<b>651</b> 5.4%
Interest income	40		40					40
Interest expenses	(146)		(146)					(146)
Other Financial Result	(260)		(260)				(229)	(31)
Finance Result	(366)		(366)				(229)	(137)
Income before taxes	866	(9)	875	43	697	(150)	(229)	514
Income taxes	(71)	3	(74)	(4)	(24)	45	69	(160)
Non-controlling interest	(3)		(3)					(3)
Net Income reported	792	(6)	798	39	673	(105)	(160)	351
Number of shares	784,653,992		784,653,992					784,653,992
EPS reported	1.01		1.02					0.45

- Net Income\* before one-off excludes the following items:
  - One-offs impacting the EBIT\* line (as reported in EBIT\* before one-off)
  - Other Financial Result, except for the unwinding of discount on provisions



### **DETAILED FREE CASH FLOW**

	Q1 2016	Q1 2015
Net Cash position at the beginning of the period	10,003	9,092
Gross Cash Flow from Operations*	396	610
Change in working capital**	(2,814)	(1,227)
of which Customer Financing	(255)	(31)
Cash used for investing activities***	(713)	1,069
of which Industrial Capex (additions)****	(563)	(505)
Free Cash Flow****	(3,131)	452
of which M&A	(145)	1,588
Free Cash Flow before M&A	(2,986)	(1,136)
Free Cash Flow before customer financing	(2,876)	483
Change in capital and non-controlling interests	2	37
Change in treasury shares / share buyback	(378)	0
Contribution to plan assets of pension schemes	(57)	(14)
Others	(1)	(107)
Net cash position at the end of the period	6,438	9,460

<sup>\*\*</sup>Including customer financing; \*\*\* Excluding change of securities and change in cash from changes in consolidation and excluding bank activities; \*\*\*\* Excluding leased and financial assets \*\*\*\*\* Excluding change in securities, change in cash from changes in consolidation, contribution to plan assets and realised FX results on Treasury swaps and bank activities



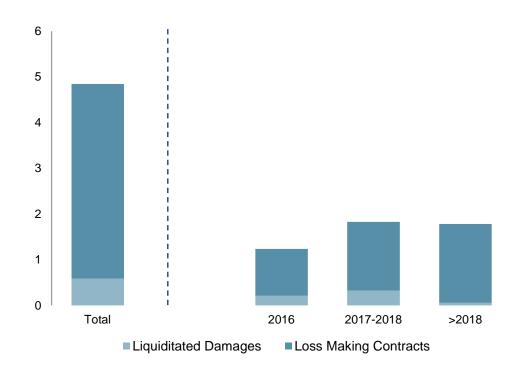


<sup>\*</sup> Gross Cash Flow from Operations, excluding working capital change, contribution to plan assets of pension schemes and realised FX results on Treasury swaps

**NET CASH POSITION** 

IN € MILLION	Mar. 2016	Dec. 2015
Gross Cash	17,989	19,128
Financing Debts		
Short-term Financing Debts	(5,241)	(2,790)
Long-term Financing Debts	(6,310)	(6,335)
Reported Net Cash	6,438	10,003
Airbus non-recourse debt	104	94
Net Cash excl. non-recourse	6,542	10,097

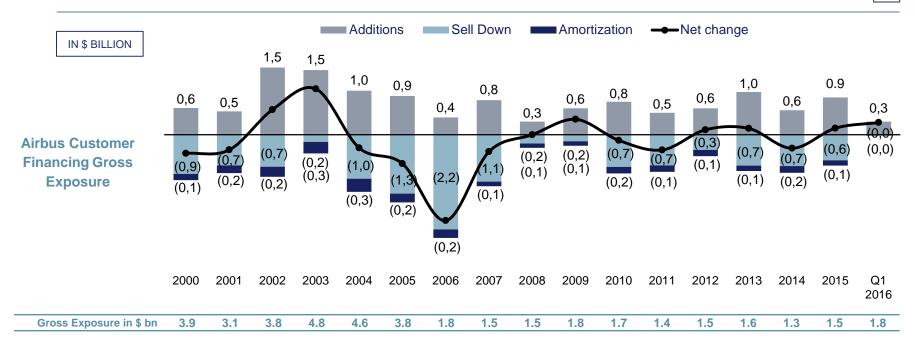




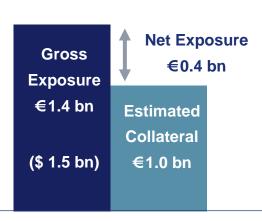


IN € MILLION	Airb	us	Airbus Hel	Airbus Helicopters		
	Mar. 2016	Dec. 2015	Mar. 2016	Dec. 2015		
Closing rate €1 =	\$ 1.14	\$ 1.09	\$ 1.14	\$ 1.09		
Total Gross Exposure	1,567	1,366	63	69		
of which off-balance sheet	56	60	8	8		
Estimated value of collateral	(1,158)	(922)	(15)	(20)		
Net Exposure	409	444	48	49		
Provision and asset impairment	(409)	(444)	(48)	(49)		
Net Exposure after provision	0	0	0	0		

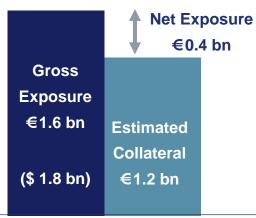








#### **Net Exposure fully provisioned**



31 December 2015

**€/\$** = 1.09

31 March 2016

**€**/\$ = 1.14



# **BALANCE SHEET HIGHLIGHTS: ASSETS**

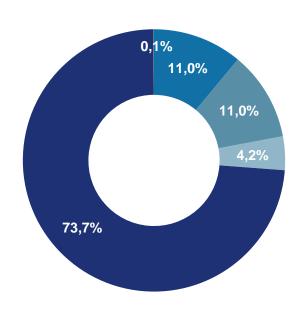
	Mar. 2016	Dec. 2015
Non-current Assets	53,045	53,438
of which Intangible & Goodwill	12,358	12,555
of which Property, plant & equipment	16,839	17,127
of which Investments & Financial assets	3,932	3,818
of which positive hedge mark-to-market	1,425	931
of which Non-current securities	9,621	9,851
Current Assets	53,610	51,464
of which Inventory	32,295	29,051
of which Cash	6,711	7,489
of which Current securities	1,657	1,788
of which positive hedge mark-to-market	296	349
Assets of disposal groups classified as held for sale	2,735	1,779
Total Assets	109,390	106,681
Closing rate € vs. \$	1.14	1.09

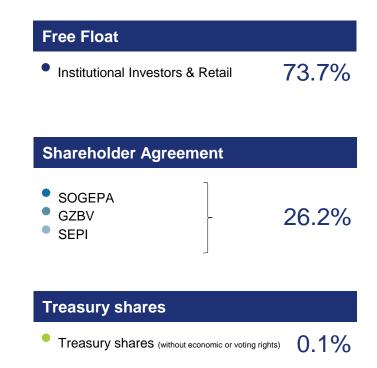


# **BALANCE SHEET HIGHLIGHTS: LIABILITIES**

	Mar. 2016	Dec. 2015
Total Equity	7,863	5,973
of which OCI (Other Comprehensive Income)	(2,014)	(4,316)
of which Non-controlling interests	(16)	7
Total Non-current liabilities	44,526	46,700
of which pensions	7,662	7,172
of which other provisions	2,255	2,699
of which financing debts	6,310	6,335
of which European governments refundable advances	6,573	6,716
of which Customer advances	14,376	14,472
of which negative hedge mark-to-market	4,161	6,703
Total Current liabilities	55,845	53,777
of which pensions	361	443
of which other provisions	4,393	4,766
of which financing debts	5,241	2,790
of which European governments refundable advances	615	570
of which Customer advances	24,342	23,612
of which negative hedge mark-to-market	2,958	3,884
Liabilities of disposal groups classified as held for sale	1,156	231
Total Liabilities and Equity	109,390	106,681







■778,198,822 shares issued as at 31 March 2016



# QUARTERLY ORDER INTAKE BREAKDOWN (CUMULATIVE)

	Q	1	H1		9m		FY	
	2016	2015	2016	2015	2016	2015	2016	2015
Airbus	4,311	17,217		46,334		100,061		139,062
Airbus Helicopters	1,004	1,428		2,726		4,013		6,168
Airbus Defence & Space	2,515	2,390		5,371		8,483		14,440
HQ / Elim.	(585)	(41)		(512)		(634)		(703)
Airbus Group	7,245	20,994		53,919		111,923		158,967



# QUARTERLY ORDER BOOK BREAKDOWN (CUMULATIVE)

	Q1	Q1		H1		9m		FY	
	2016	2015	2016	2015	2016	2015	2016	2015	
Airbus	904,589	901,565		875,018		914,692		952,450	
Airbus Helicopters	11,615	12,371		12,004		11,818		11,769	
Airbus Defence & Space	42,596	41,854		41,683		41,657		42,861	
HQ / Elim.	(1,820)	(1,226)		(1,727)		(1,297)		(1,216)	
Airbus Group	956,980	954,564		926,978		966,870		1,005,864	



# QUARTERLY REVENUES BREAKDOWN (CUMULATIVE)

	Q1		H1		9m		FY	
	2016	2015	2016	2015	2016	2015	2016	2015
Airbus	8,668	8,565		21,081		31,119		45,854
Airbus Helicopters	1,158	1,285		2,950		4,423		6,786
Airbus Defence & Space	2,534	2,603		5,531		8,383		13,080
HQ / Elim.	(177)	(375)		(669)		(960)		(1,270)
Airbus Group	12,183	12,078		28,893		42,965		64,450



# QUARTERLY EBIT\* BREAKDOWN (CUMULATIVE)

	Q1		H1		9m		FY	
	2016	2015	2016	2015	2016	2015	2016	2015
Airbus	290	419		1,424		1,902		2,301
Airbus Helicopters	33	52		162		241		427
Airbus Defence & Space	90	133		(26)		149		745
HQ / Elim.	(48)	637		669		654		613
Airbus Group	365	1,241		2,229		2,946		4,086



# QUARTERLY EBIT\* BEFORE ONE-OFF BREAKDOWN (CUMULATIVE)

	Q1		H1		9m		FY	
	2016	2015	2016	2015	2016	2015	2016	2015
Airbus	407	569		1,533		2,226		2,780
Airbus Helicopters	33	52		162		241		427
Airbus Defence & Space	109	90		267		431		1,060
HQ / Elim.	(48)	(60)		(79)		(94)		(135)
Airbus Group	501	651		1,883		2,804		4,132

