AIRBUS GROUPANNUAL RESULTS 2015

LONDON, 24 FEBRUARY 2016



DISCLAIMER

This presentation includes forward-looking statements. Words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may" and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook.

By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

THESE FACTORS INCLUDE BUT ARE NOT LIMITED TO:

- Changes in general economic, political or market conditions, including the cyclical nature of some of Airbus Group's businesses;
- Significant disruptions in air travel (including as a result of terrorist attacks);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes:
- The outcome of political and legal processes including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products:
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties.

As a result, Airbus Group's actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements. For a discussion of factors that could cause future results to differ from such forward-looking statements, see Airbus Group "Registration Document" dated 16 April 2015.

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FY RESULTS 2015 **GROUP** HIGHLIGHTS DIVISIONAL HIGHLIGHTS **GUIDANCE 2016** & DIVIDEND



- Solid performance with guidance achieved for all KPIs
- Robust commercial aircraft order intake, record deliveries and order backlog
- Strong focus on programme execution and enhancing competitiveness
- 2015 achievements support short/mid-term outlook
- 2015 EPS growth +15%, dividend proposal: €1.30 per share, + 8% vs 2014



Airbus Group Order Book* by Region (by value)

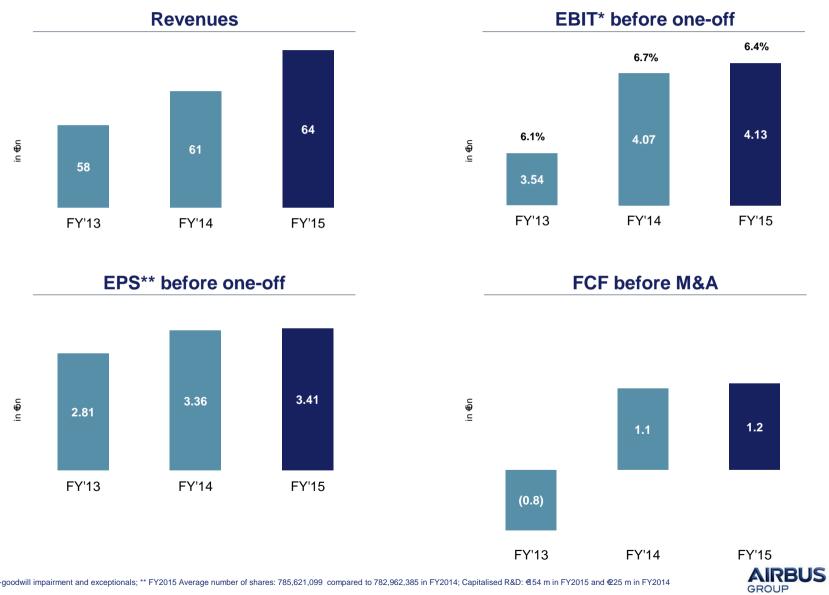


Airbus Group External Revenue Split by Division

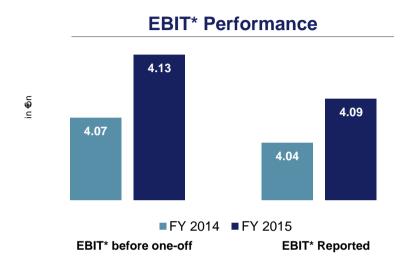


- AIRBUS: Book to bill > 1.5, 1,080 net orders (incl. 84 A330 CEO). Backlog: 6,831 a/c
 A330 production rate increase to 7 per month in 2017
- AIRBUS HELICOPTERS: 383 gross orders (including 36 H175 and 107 H145 with 53 LUH). 333 net orders after contract renegotiations (NH90 and Tiger)
- AIRBUS DEFENCE & SPACE: Orders +18% v 2014. Book-to-bill > 1. Strong momentum in Military Aircraft (14
 A330 MRTT) and Space (including 5 Telecommunication satellites and further order intake in Earth Observation)





^{*} Pre-goodwill impairment and exceptionals; ** FY2015 Average number of shares: 785,621,099 compared to 782,962,385 in FY2014; Capitalised R&D: 454 m in FY2015 and 425 m in FY2014



- FY 2015 EBIT* reported + 1.1 %
- FY 2015 one-offs resulting from:
 - € 635 m \$ PDP mismatch / BS Revaluation
 - ■€ 90 m Portfolio
 - € 41 m Defence & Space Restructuring Provision Release
 - ■€290 m A400M Provision

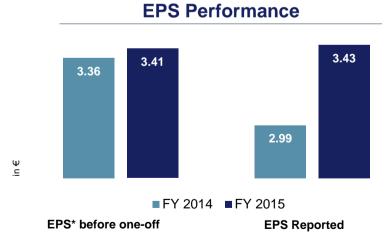
■ FY 2015 Net Income of €.7 bn, + 15%

■ FY 2015 Financial one-offs € 0.2 bn reflect mainly negative

■ FY 2015 EPS of **€**.43, + 15%

foreign exchange revaluation

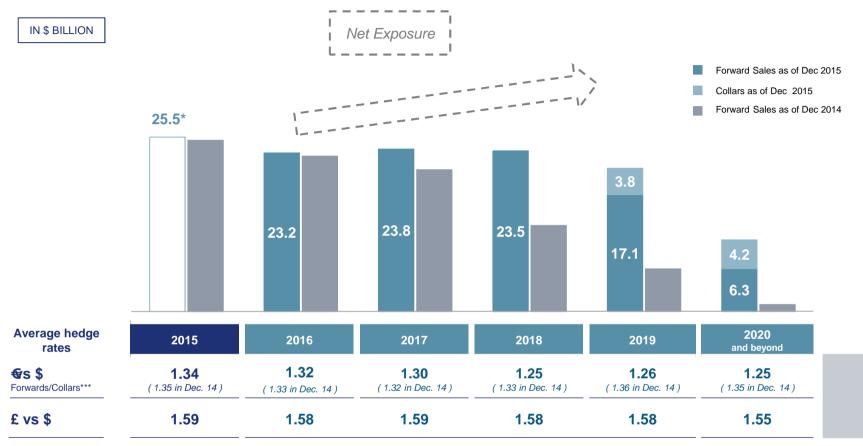
- €748 m Sale of Dassault Aviation shares
- ■€ 46 m Net one-offs



FY 2015 tax rate 20%

Average number of shares: FY15 = 785,621,099 - FY14 = 782,962,385



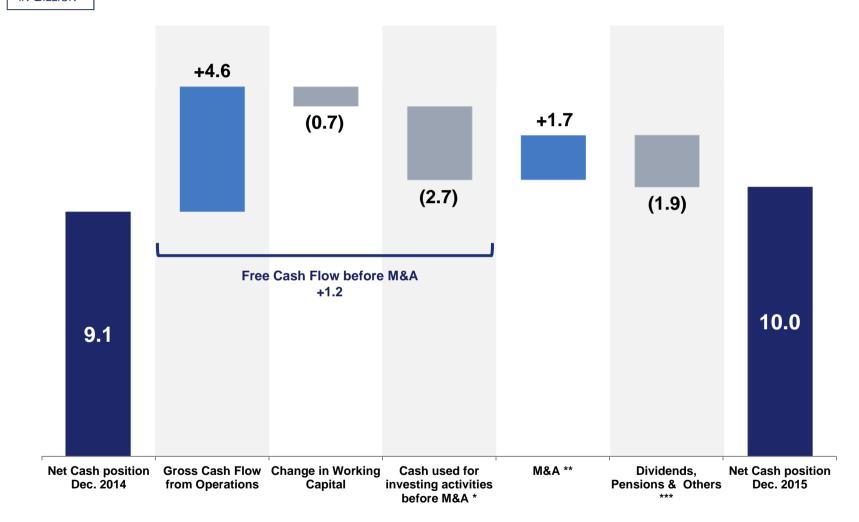


Mark-to-market value incl. in AOCI = € 9.3 bn Closing rate @ 1.09 €s.\$

- In FY 2015, new hedge contracts of \$ 39.1 bn** were added at an average rate of € = \$ 1.21*** of which \$ 31.1 bn Forwards at € = \$ 1.19 and \$ 8.0 bn Zero-cost Collars
- Hedge portfolio** 31 December 2015 at \$ 101.9 bn (vs. \$ 88.3 bn in Dec. 2014), at an average rate of \$ 1.28***



IN **⊕**ILLION



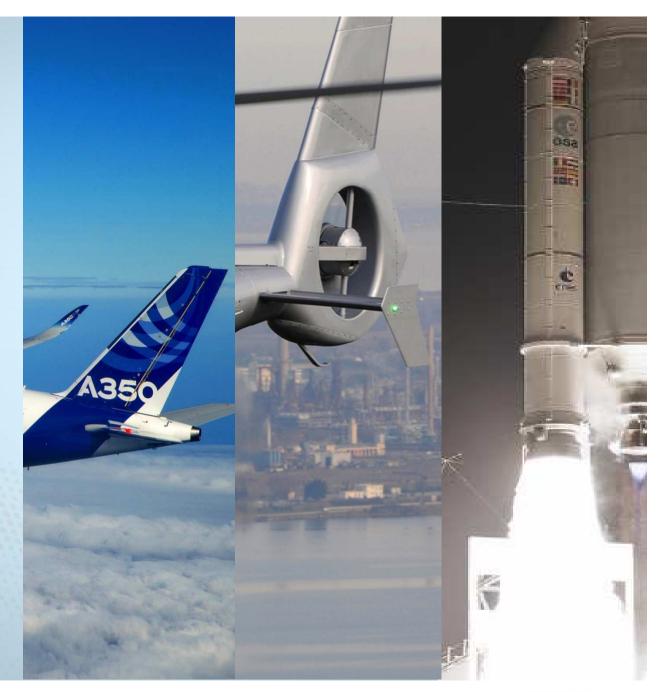


FY RESULTS 2015

GROUPHIGHLIGHTS

DIVISIONAL HIGHLIGHTS

GUIDANCE 2016 & DIVIDEND







IN MILLION	FY 2015	FY 2014	Change	Deliveries by programme (units)
Order Intake (net) Units	1,080	1,456	-25.8%	10/
Order Book	6,831	6,386	+7.0%	16% 2%
Order Intake (net)	139,062	150,085	-7.3%	
Order Book Value	952,450	803,633	+18.5%	78%
Deliveries (a/c)	635	629	+1.0%	■ Single Aisle ■ Long Range ■ A380 ■ A350
Revenues	45,854	42,280	+8.5%	External Revenue split
R&D expenses**	2,702	2,667	+1.3%	
in % of revenues	5.9%	6.3%	+1.3/6	5%
EBIT* before one off	2,780	2,529	+9.9%	
in % of revenues	6.1%	6.0%	+9.9/0	
EBIT*	2,301	2,671	-13.9%	95%
in % of revenues	5.0%	6.3%	101070	■ Services ■ Platforms

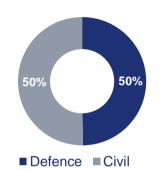
- Revenue increase reflects record deliveries and favourable foreign exchange impact
- EBIT before one-off: solid operational performance, boosted by A380 break-even
- A350 ramp-up on track; 14 deliveries in 2015, 50+ targeted for 2016. Strong focus on ramp-up and cost control
- A320neo certification Q4'15; 1st delivery 20 January 2016; 2016 deliveries back-loaded

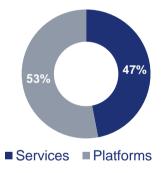




IN ILLION		FY 2015	FY 2014	Change	
Order Intake (net)	Unito	333	369	-9.8%	
Order Book	- Units	831	893	-6.9%	
Order Intake (net)	– Value	6,168	5,469	+12.8%	
Order Book	- value	11,769	12,227	-3.7%	
Deliveries (a/c)		395	471	-16.1%	
Revenues		6,786	6,524	+4.0%	
R&D expenses**		325	325	0.0%	
in % of revenues		4.8%	5.0%	U.U /6	
EBIT* before one off		427	413	+3.4%	
in % of revenues		6.3%	6.3%	+3.470	
EBIT*		427	413	+3.4%	
in % of revenues	in % of revenues		6.3%	+3.4%	

External revenue split





- Revenue increase reflects mainly higher Services activity, despite lower deliveries
- EBIT* before one-off increased supported by Services and Transformation Plan, despite lower volume
- H160 flight tests under way, with EIS planned for 2018
- Achieved H145M EASA certification, 1st delivery in 2015

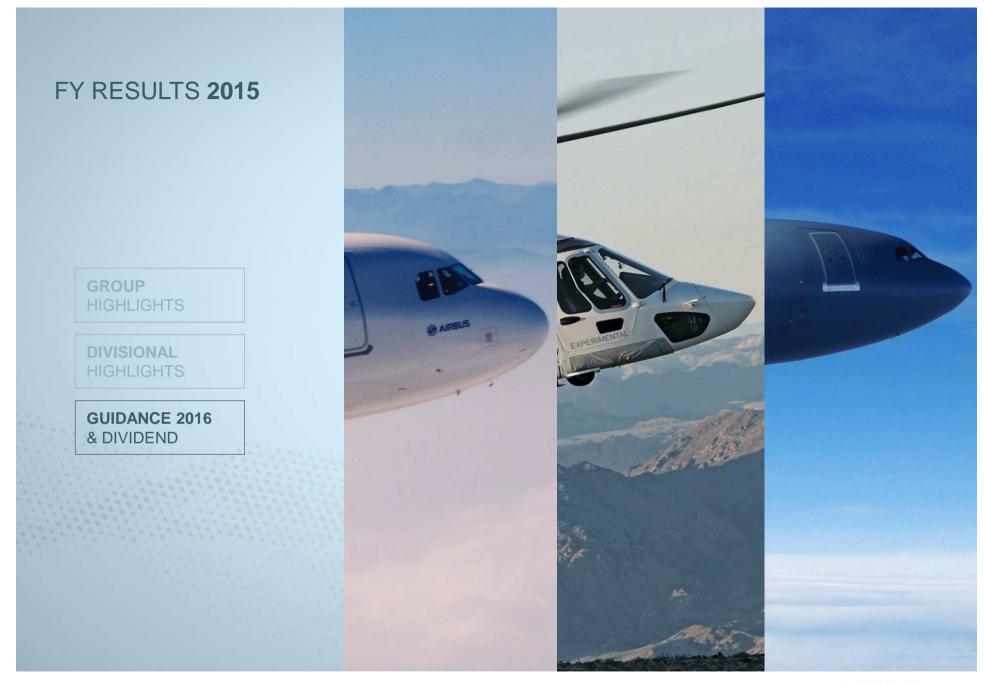


@ AIRBUS DEFENCE & SPACE

IN € MILLION				External rev	venue split
	FY 2015	FY 2014	Change		
Order Intake (net)	14,440	12,225	+18.1%*		26%
Order Book	42,861	43,075	-0.5%	74%	
Revenues	13,080	13,025	+0.4%**	■ Services ■	Platforms
R&D expenses***	344	360	-4.4%		
in % of revenues	2.6%	2.8%	-4.4 /0		10%
EBIT**** before one off	1,060	920	. 45 20/	41%	20%
in % of revenues	8.1%	7.1%	+15.2%		
EBIT***	745	409	- 00 00/		29%
in % of revenues	5.7%	3.1%	+82.2%	■ Electronics ■ Space Systems	CIS*****Military Aircraft

- Revenues stable despite Phase 1 deconsolidation of space launcher activities transferred to ASL (€500m)
- EBIT increased driven by strong programme execution across the business lines
- Restructuring and transformation delivering results
- Airbus Safran Launchers (ASL) JV phase 1 completed and Ariane 6 development contract awarded by ESA
- A400M 11 aircraft delivered. Challenges remain on military capabilities, ramp-up and cost







Airbus deliveries higher than in 2014



Growing commercial aircraft order book



Increase in revenues



Slight increase in EBIT* before one-off



Breakeven Free Cash Flow before M&A



EPS to increase further



DPS to increase further



Airbus Group proposes a dividend for 2015 of €.30 per share (+8% vs. FY14), in line with the top end of the stated dividend policy



As the basis for its 2016 guidance, Airbus Group expects the world economy and air traffic to grow in line with prevailing independent forecasts and assumes no major disruptions

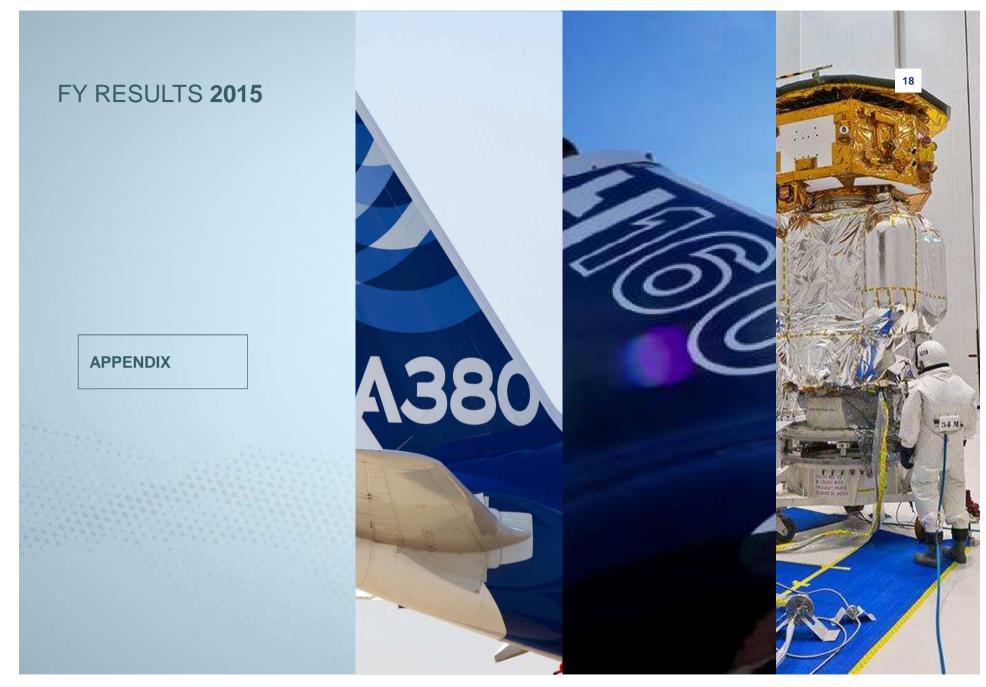
2016 earnings and FCF guidance is based on a constant perimeter

- In 2016, Airbus expects to deliver more than 650 aircraft, the commercial order book is expected to grow
- In 2016, before M&A, Airbus Group expects to deliver stable EBIT* before one-off and EPS* before one-off compared to 2015
- In 2016, before M&A, Airbus Group expects to deliver stable FCF compared to 2015



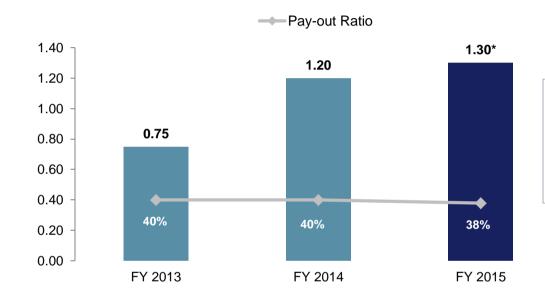
- Solid 2015 performance, guidance achieved or exceeded for all KPIs
- Record commercial aircraft order book
- Strong focus on programme execution and continuous improvement
- Long-term EPS / FCF growth story confirmed
- Increasing shareholder returns







IN€



- **Ex-dividend date**: Monday 02 May 2016
- Record date: Tuesday 03 May 2016
- Payment date: Wednesday 04 May 2016

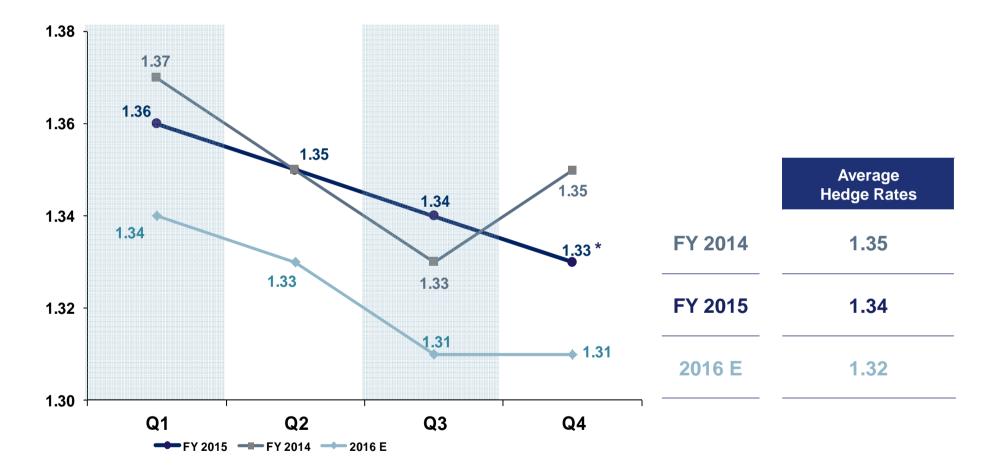
Gross Dividend per share increase to €.30*



€.0 bn **Credit Facility: Credit Facility** (RSCF) Maturity 2020, undrawn Fully committed by 40 banks No financial covenants, no MAC clause **Financing Liabilities: ⊕**.1 bn ■ Short-term: €.8 bn **Financing Liabilities** Includes €.5 bn eq. USCP and € bn **EMTN** ■ Long-term: **6.3** bn Includes €.0 bn EMTN. €.5 bn Convertible Bond, \$ 1 bn USD 144A/RegS **€**9.1 bn **Total Gross Cash** Invested in highly rated securities **Credit Ratings:** ■ Short-term rating: **€**0.0 bn ■ S & P: A-1 Moody's: P-1 **Net Cash ■** Long-term rating: S & P: A positive A2 stable Moody's:



Active exposure management





IN ⊕ ILLION

	Bridge
Hedge rates (to \$ 1.34 from \$ 1.35)	0.05
Other one-off forex effect including PDP reversal	(0.78)
Compared to FY 2014	(0.73)



IN MILLION						ther	eof one-off	s		
		thereof				Impact on	EBIT*			
	FY 2015	Goodwill Impair. & FV dep.	FY 2015*	OPER	ATIO	ONAL	HQ	FX ***	Financial Result	FY 2015 * before one off
				Airbus	Air	bus DS**	Dassault sale			
EBIT in % of revenues	4,062 6.3%	(24)	4,086 6.3%	7:	2	(231)	748	(635)		4,132 6.4%
Interest income	183		183							183
Interest expenses	(551)		(551)							(551)
Other Financial result	(319)		(319)						(218)	(101)
Finance result	(687)		(687)						(218)	(469)
Income before taxes	3,375	(24)	3,399	7:	2	(231)	748	(635)	(218)	3,663
Income taxes	(677)	7	(684)	(22	2)	90	(26)	191	65	(982)
Non-controlling interest	(2)		(2)							(2)
Net Income reported Number of shares	2,696 785,621,099	(17)	2,713 785,621,099	50	0	(141)	722	(444)	(153)	2,679 785,621,099
EPS reported	3.43		3.45							3.41

- Net Income* before one-off excludes the following items:
 - One-offs impacting the EBIT* line (as reported in the EBIT* before one-off)
 - The Other Financial Result, except for the unwinding of discount on provisions



IN	€MI	LL	ON	

					thereof one	-offs		
		thereof		Impact	on EBIT*			
	FY 2014	Goodwill Impair. & FV dep.	FY 2014*	OPERATIONAL	HQ	FX	Financial Result	FY 2014* before one off
_				Airbus DS Da	ssault sale			
EBIT	3,991	(49)	4,040	(511)	343	142		4,066
in % of revenues	6.6%		6.7%	(311)	343	142		6.7%
Interest income	142		142					142
Interest expenses	(462)		(462)					(462)
Other Financial result	(458)		(458)				(341)	(117)
Finance result	(778)		(778)				(341)	(437)
Income before taxes	3,213	(49)	3,262	(511)	343	142	(341)	3,629
Income taxes	(863)	16	(879)	153	(103)	(43)	102	(988)
Non-controlling interest	(7)		(7)					(7)
Net Income reported	2,343	(33)	2,376	(358)	240	99	(239)	2,634
Number of shares	782,962,385		782,962,385					782,962,385
EPS reported	2.99		3.03					3.36

- Net Income* before one-off excludes the following items:
 - One-offs impacting the EBIT* line (as reported in the EBIT* before one-off)
 - The Other Financial Result, except for the unwinding of discount on provisions
- The tax effect on one-offs is calculated at 30%



IN MILLION	Q4 2015	Q4 2014
Revenues	21,485	20,216
EBIT* before one-off	1,328	1,476
EBIT*	1,140	1,457
FCF before M&A	2,926	3,199
Order Intake	47,044	87,734

IN €/ILLION	Q4 2015	Q4 2014	Q4 2015	Q4 2014	Q4 2015	Q4 2014
	Revei	nues	EBIT* befo	re one-off	EB	IT*
Airbus	14,735	13,460	554	749	399	898
Airbus Helicopters	2,363	2,264	186	172	186	172
Airbus Defence & Space	4,697	4,828	629	550	596	39
HQ / Elim.	(310)	(336)	(41)	5	(41)	348
Airbus Group	21,485	20,216	1,328	1,476	1,140	1,457

^{*} Pre-goodwill impairment and exceptionals



IN **€**MILLION

	FY 2015	FY 2014
Net Cash position at the beginning of the period	9,092	8,454
Gross Cash Flow from Operations	4,614	5,595
Change in working capital**	(723)	(2,386)
of which Customer Financing	(150)	108
Cash used for investing activities***	(1,066)	(1,207)
of which Industrial Capex (additions)****	(2,924)	(2,548)
Free Cash Flow****	2,825	2,002
of which M&A	1,650	893
Free Cash Flow before M&A	1,175	1,109
Free Cash Flow before customer financing	2,975	1,894
Change in capital and non-controlling interests	195	52
Change in treasury shares / share buyback	(264)	102
Contribution to plan assets of pension schemes	(217)	(462)
Cash distribution to shareholders / non-controlling interests	(948)	(589)
Others	(680)	(467)
Net cash position at the end of the period	10,003	9,092



^{*} Gross Cash Flow from Operations, excluding working capital change, contribution to plan assets of pension schemes and realised FX results on Treasury swaps
** Including customer financing; *** Excluding change of securities and change in cash from changes in consolidation and excluding bank activities; **** Excluding leased and financial assets
***** Excluding change in securities, change in cash from changes in consolidation, contribution to plan assets and realised FX results on Treasury swaps and bank activities

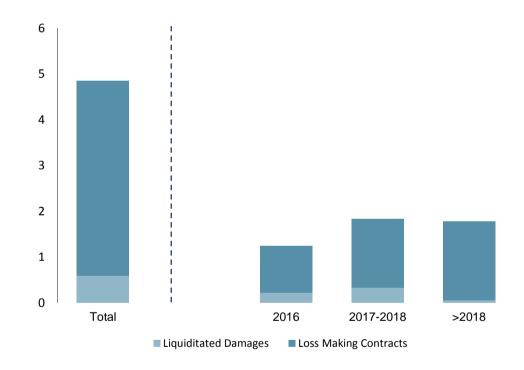
NET CASH POSITION

IN €MILLION

	Dec. 2015	Dec. 2014
Gross Cash	19,128	16,443
Financing Debts		
Short-term Financing Debts	(2,790)	(1,073)
Long-term Financing Debts	(6,335)	(6,278)
Reported Net Cash	10,003	9,092
Airbus non-recourse debt	94	46
Net Cash excl. non-recourse	10,097	9,138



IN **BILLION**

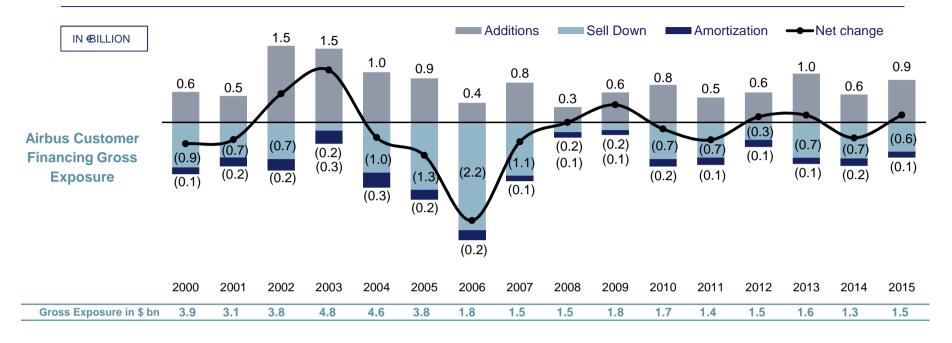




IN €MILLION	Airb	us	Airbus Helicopters			
	Dec. 2015	Dec. 2014	Dec. 2015	Dec. 2014		
Closing rate € =	\$ 1.09	\$ 1.21				
Total Gross Exposure	1,366	1,103	69	81		
of which off-balance sheet	60	71	8	9		
Estimated value of collateral	(922)	(743)	(20)	(37)		
Net Exposure	444	360	49	44		
Provision and asset impairment	(444)	(360)	(49)	(44)		
Net Exposure after provision	0	0	0	0		

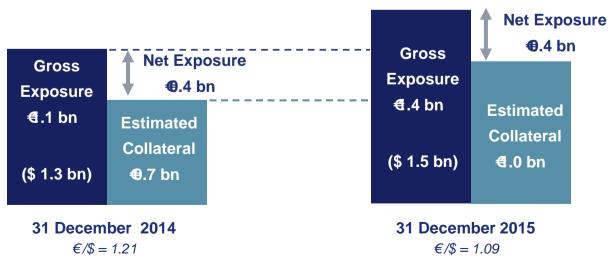


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Net Exposure fully provisioned

Net Exposure fully provisioned



BALANCE SHEET HIGHLIGHTS: ASSETS

IN **€** MILLION

	Dec. 2015	Dec. 2014
Non-current Assets	53,438	48,420
of which Intangible & Goodwill	12,555	12,758
of which Property, plant & equipment	17,127	16,321
of which Investments & Financial assets	3,818	5,160
of which positive hedge mark-to-market	931	502
of which Non-current securities	9,851	5,989
Current Assets	51,464	46,932
of which Inventory	29,051	25,355
of which Cash	7,489	7,271
of which Current securities	1,788	3,183
of which positive hedge mark-to-market	349	208
Assets of disposal groups classified as held for sale	1,779	750
Total Assets	106,681	96,102
Closing rate €s. \$	1.09	1.21

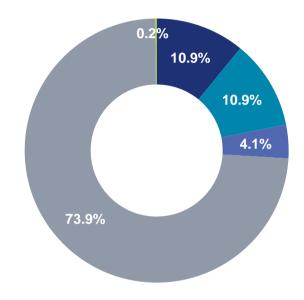


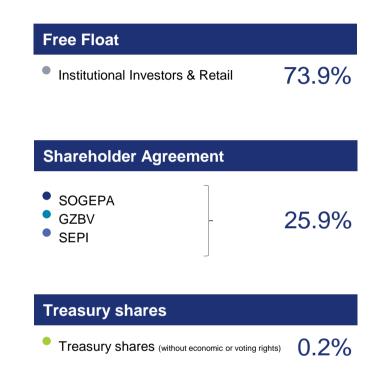
BALANCE SHEET HIGHLIGHTS: LIABILITIES

IN **€**MILLION

	Dec. 2015	Dec. 2014
Total Equity	5,973	7,079
of which OCI (Other Comprehensive Income)	(4,316)	(1,205)
of which Non-controlling interests	7	18
Total Non-current liabilities	46,700	40,846
of which pensions	7,172	7,864
of which other provisions	2,699	2,536
of which financing debts	6,335	6,278
of which European governments refundable advances	6,716	6,020
of which Customer advances	14,472	12,231
of which negative hedge mark-to-market	6,703	3,271
Total Current liabilities	53,777	47,497
of which pensions	443	386
of which other provisions	4,766	5,326
of which financing debts	2,790	1,073
of which European governments refundable advances	570	508
of which Customer advances	23,612	22,174
of which negative hedge mark-to-market	3,884	2,232
Liabilities of disposal groups classified as held for sale	231	680
Total Liabilities and Equity	106,681	96,102







■785,344,784 shares issued as at 31 December 2015



QUARTERLY ORDER INTAKE BREAKDOWN (CUMULATIVE)

IN MILLION	Q1		H1		9m		FY	
	2015	2014	2015	2014	2015	2014	2015	2014
Airbus	17,217	17,938	46,334	22,880	100,061	68,479	139,062	150,085
Airbus Helicopters	1,428	1,202	2,726	2,183	4,013	3,281	6,168	5,469
Airbus Defence & Space	2,390	2,068	5,371	3,831	8,483	8,227	14,440	12,225
HQ / Elim.	(41)	(107)	(512)	(1,186)	(634)	(1,291)	(703)	(1,349)
Airbus Group	20,994	21,101	53,919	27,708	111,923	78,696	158,967	166,430



QUARTERLY ORDER BOOK BREAKDOWN (CUMULATIVE)

IN AILLION	Q1	Q1		H1		9m		FY	
	2015	2014	2015	2014	2015	2014	2015	2014	
Airbus	901,565	628,910	875,018	625,620	914,692	711,825	952,450	803,633	
Airbus Helicopters	12,371	12,439	12,004	11,802	11,818	11,440	11,769	12,227	
Airbus Defence & Space	41,854	42,588	41,683	41,566	41,657	43,647	42,861	43,075	
HQ / Elim.	(1,226)	(689)	(1,727)	(1,541)	(1,297)	(1,562)	(1,216)	(1,416)	
Airbus Group	954,564	683,248	926,978	677,447	966,870	765,350	1,005,864	857,519	



QUARTERLY REVENUES BREAKDOWN (CUMULATIVE)

IN MILLION	Q1	Q1		H1		9m		FY	
	2015	2014	2015	2014	2015	2014	2015	2014	
Airbus	8,565	8,937	21,081	19,429	31,119	28,820	45,854	42,280	
Airbus Helicopters	1,285	1,182	2,950	2,801	4,423	4,260	6,786	6,524	
Airbus Defence & Space	2,603	2,743	5,531	5,516	8,383	8,197	13,080	13,025	
HQ / Elim.	(375)	(214)	(669)	(546)	(960)	(780)	(1,270)	(1,116)	
Airbus Group	12,078	12,648	28,893	27,200	42,965	40,497	64,450	60,713	



QUARTERLY EBIT* BREAKDOWN (CUMULATIVE)

IN AILLION	Q1	Q1		H1		9m		FY	
	2015	2014	2015	2014	2015	2014	2015	2014	
Airbus	419	546	1,424	1,357	1,902	1,773	2,301	2,671	
Airbus Helicopters	52	58	162	150	241	241	427	413	
Airbus Defence & Space	133	85	(26)	223	149	370	745	409	
HQ / Elim.	637	30	669	109	654	199	613	547	
Airbus Group	1,241	719	2,229	1,839	2,946	2,583	4,086	4,040	

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QUARTERLY EBIT* BEFORE ONE-OFF BREAKDOWN (CUMULATIVE)

IN AILLION	Q1	Q1		H1		9m		FY	
	2015	2014	2015	2014	2015	2014	2015	2014	
Airbus	569	527	1,533	1,287	2,226	1,780	2,780	2,529	
Airbus Helicopters	52	58	162	150	241	241	427	413	
Airbus Defence & Space	90	85	267	223	431	370	1,060	920	
HQ / Elim.	(60)	30	(79)	109	(94)	199	(135)	204	
Airbus Group	651	700	1,883	1,769	2,804	2,590	4,132	4,066	



