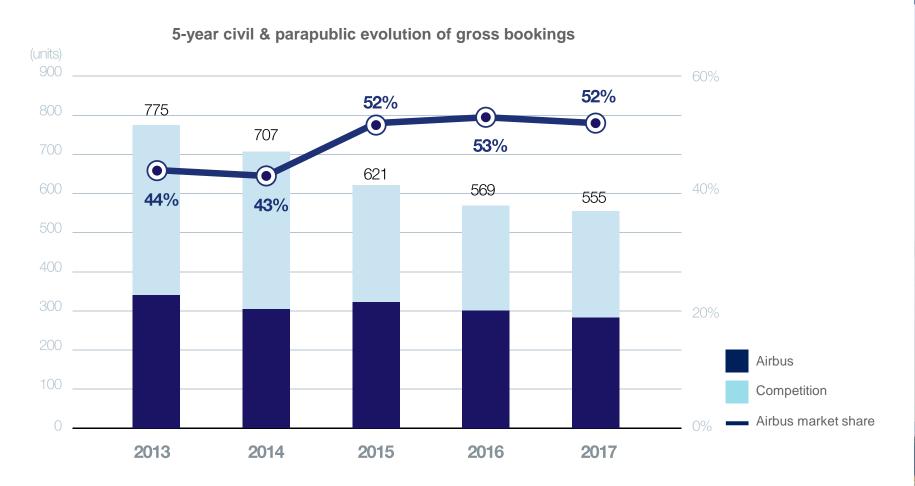


HELICOPTERS



A global leader

Strengthening our position in a new market environment

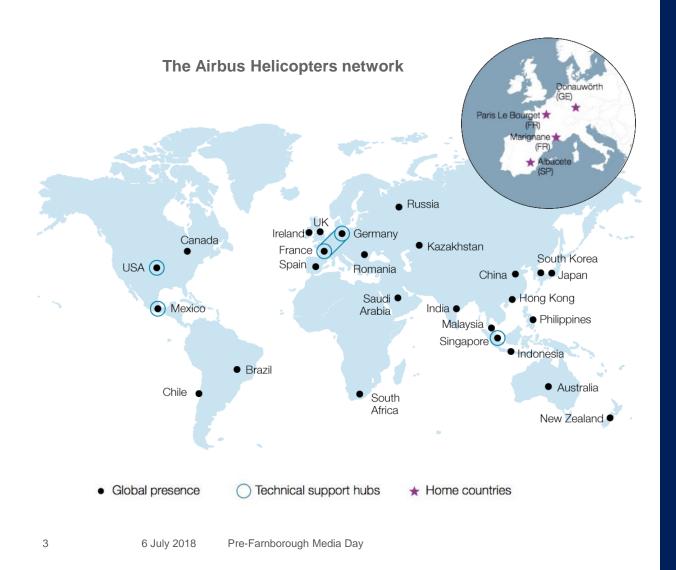


6.33 Bn€ Revenue in 2017

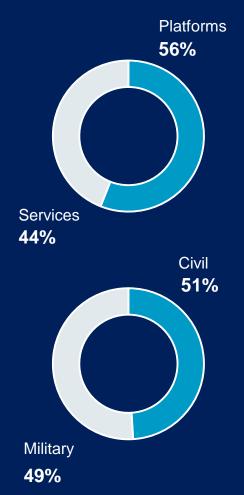


Resilient by design

Robust mix of activities provides platform for growth



External Revenue split 2017





Over the next 20 years, the global civil market will represent nearly 22,000 units

Supported by growth in emerging markets



Airbus Helicopters has the widest and most modern product range to meet the demand





Emerging regions will represent half the fleet in service by 2036...

...and will contribute to more than 80% of the growth

Addressing future military needs





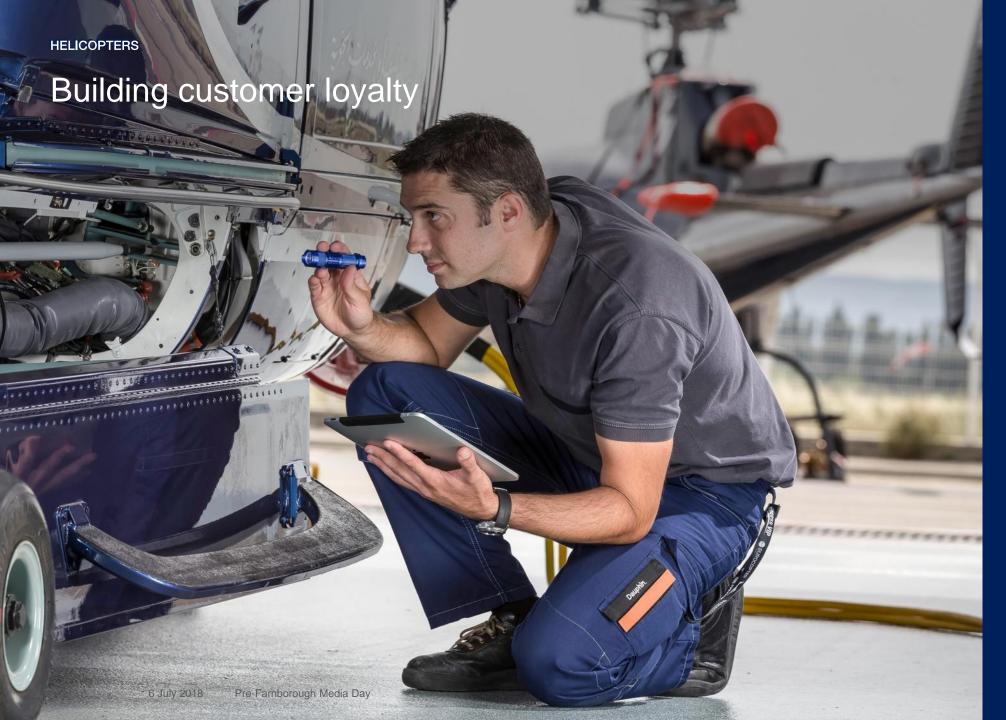




The widest and most modern military range

Meeting current and future requirements of armed forces worldwide





Support & Services at the core of our strategy



HCare tailored services



Global integrated contracts



Analytics / Connected services



Continued focus on cost reduction and fleet availability

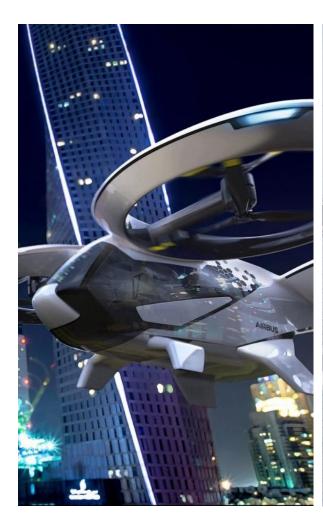
AIRBUS



Supporting faster and standardised operations

Driving quality and competitiveness for our customers

Preparing the future of vertical flight







eVTOLs and UAVs will enter the market over the next decade

Investing today in enabling technologies



Thank you