## A global leader

### 6.33 Bn€

Revenue in 2017

5-year civil \& parapublic evolution of gross bookings



## Resilient by design

Robust mix of activities provides platform for growth


External Revenue split 2017


## Over the next 20 years, the global civil market will represent nearly 22,000 units

Supported by growth in emerging markets


Airbus Helicopters has the widest and most modern product range to meet the demand

Capturing growth


Emerging regions will represent half the fleet in service by 2036...
...and will contribute to more than 80\% of the growth

Addressing future military needs
The widest and most modern military range



Support \& Services at the core of our strategy
(1) HCare tailored services

둥) Global integrated contractsAnalytics /
Connected services

Continued focus on cost reduction and fleet availability

Supporting faster and standardised operations

Driving quality and competitiveness for our customers

Preparing the future of vertical flight

eVTOLs and UAVs will enter the market over the next decade

Investing today in enabling technologies

Thank you

## AIRBUS

