

#### 2013 in review – a successful year for Airbus



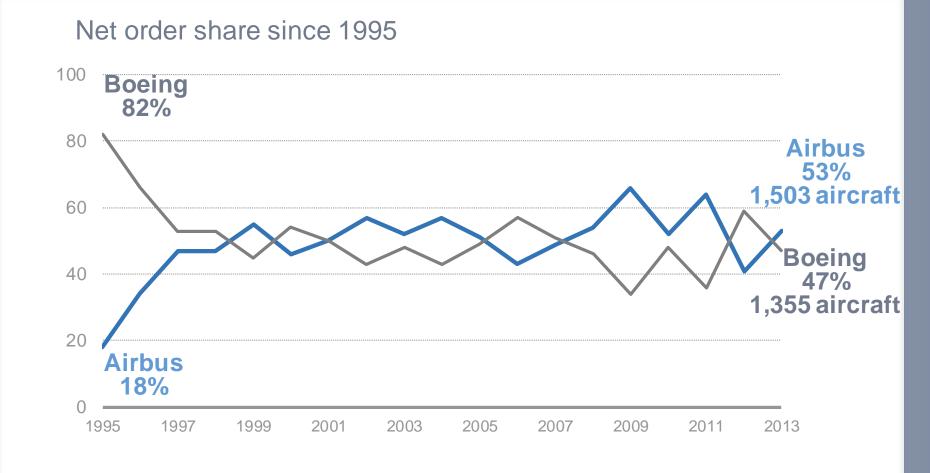


# A year of new industry records

	2013 result	Previous records
Airbus orders	<b>1,619</b> gross	1,608 (Airbus 2011) 1,458 (Airbus 2007)
Airbuo	<b>1,503</b> net	1,419 (Airbus 2011) 1,413 (Boeing 2007)
Airbus year-end backlog	<b>5,559</b> aircraft	4,682 (Airbus 2012)
Airbus		
Deliveries	626 aircraft	648 (Boeing 2013)

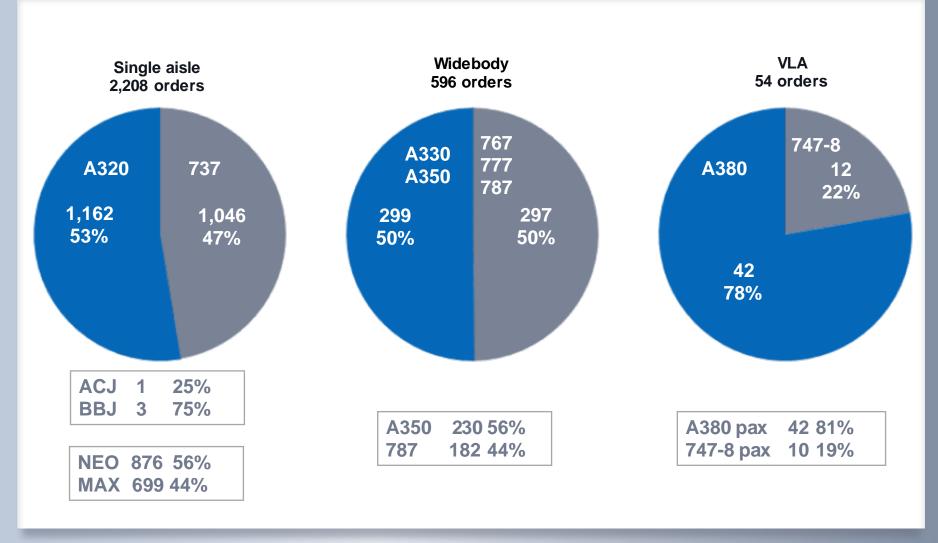


#### 2013 Airbus and Boeing world market share





#### 2013 market share by category - net



Data to end 2013



#### The airline industry enjoyed renewed growth in 2013

Three billion passengers

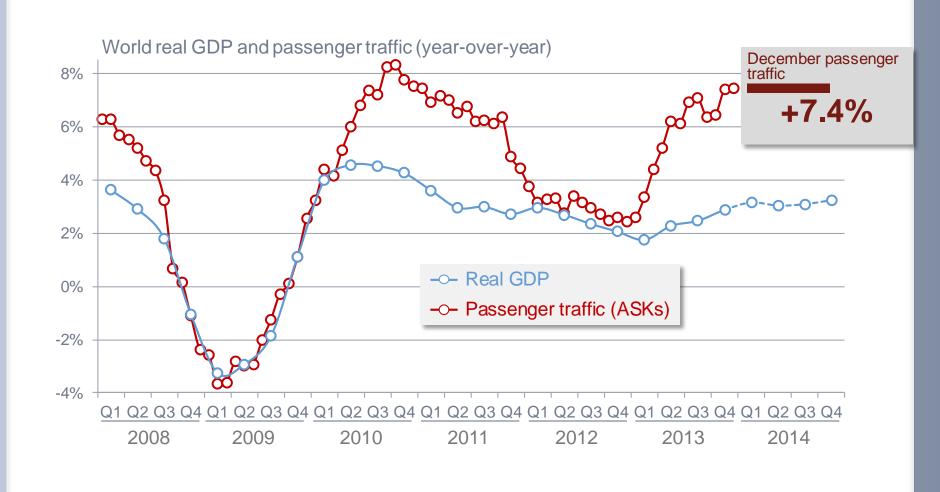
Global economy climbing out of recession



IATA forecast 5.4% average annual growth 2013-2017



#### A return to growth in 2013





# 20-year demand for 29,230 new passenger freight aircraft (2013-2032)



20,242 single-aisle aircraft

7,273 twin-aisle aircraft

1,711 very large aircraft

29,226 new aircraft

Passenger aircraft (≥ 100 seats)

Jet freight aircraft (>10 tons)

Market value of \$4.4 trillion





#### Order backlogs

#### **Airbus**

A320neo 2,610

A330 267

A350 XWB 812

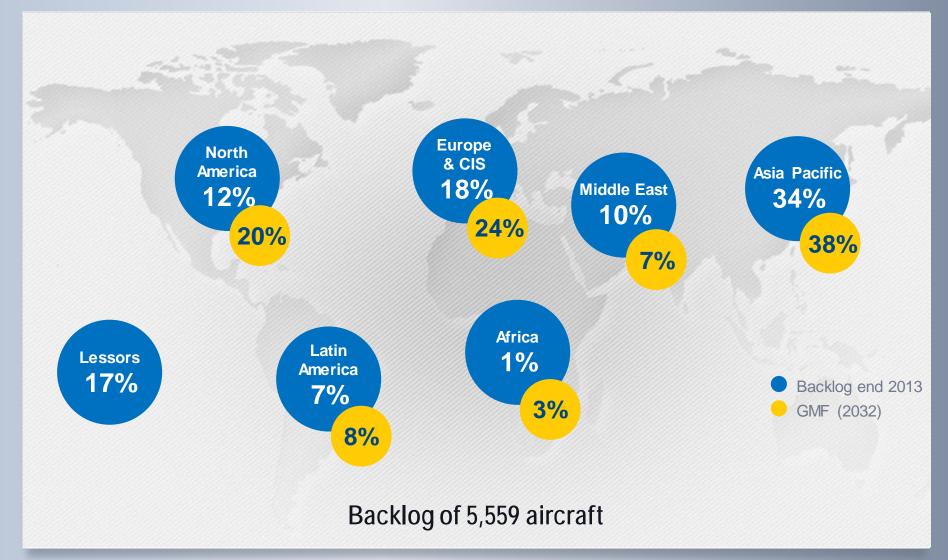
A380 182

5,559

Combined backlog of over 10,500 aircraft



### 2013 Airbus order backlog by region



Data to end of December 2013



# A320 Family: 1,253 new A320 Family orders in 2013 876 A320neo, 377 A320ceo



Data to end December 2013

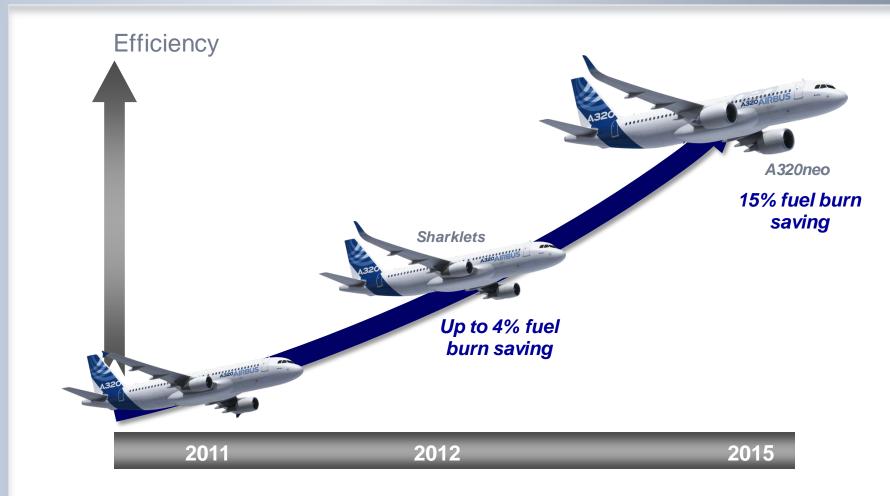


#### The best keeps getting better with Sharklets





# Airbus has a clear single-aisle strategy



Delivering more efficiency while maintaining commonality



#### Strong A320ceo & A320neo sales



A320ceo

294 aircraft 25 customers



Mix A320ceo/A320neo

2,315 aircraft\* 27 customers



A320neo

1,013 aircraft 20 customers

Over 1,000 A320ceo orders since launch of A320neo

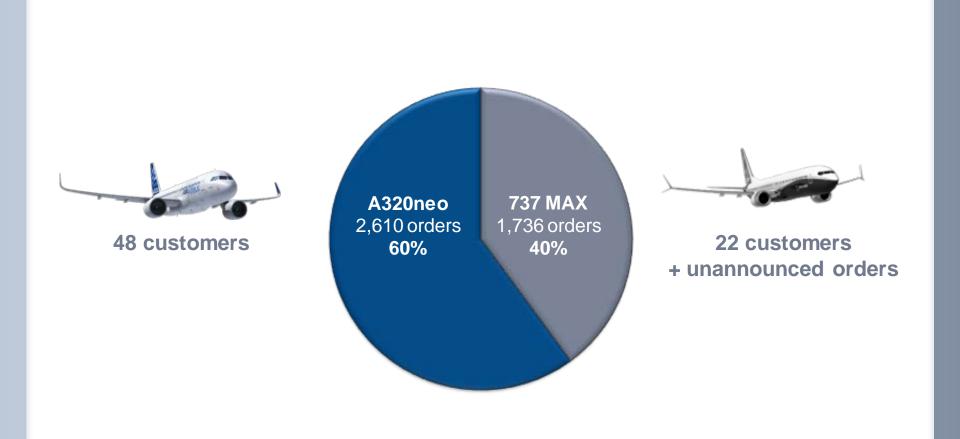


### A320neo has 15% lower fuel burn, more range





#### NEO leads the MAX in orders and customers



NEO is the preferred market option



#### Increasing demand for A321s

















































Almost 650 A321 orders and type conversions\* in 2013

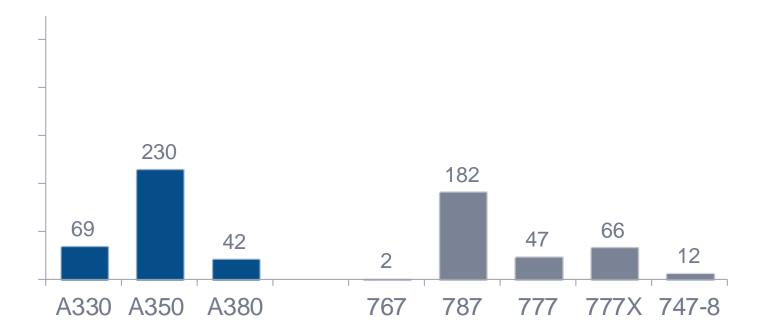


# Airbus widebody Family: matching market demand



#### Wide-body sales in 2013

Net passenger and freighter wide-body orders in 2013

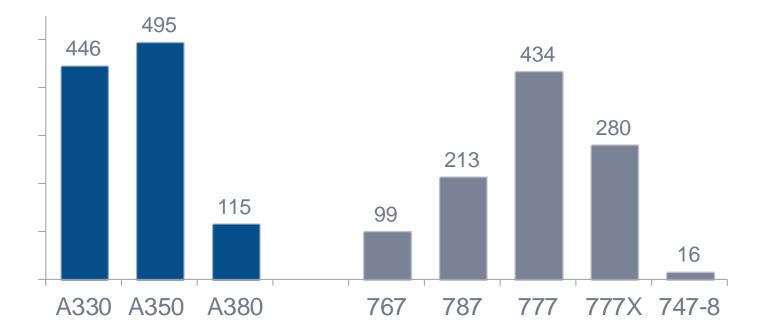


341 Airbus vs. 309 Boeing widebody orders in 2013



### Airbus leads Boeing in widebody sales

Net passenger and freighter wide-body orders since 2008 Includes commitments from Dubai Airshow not yet firm orders



1,056 Airbus vs. 1,042 Boeing widebody orders since 2008



#### It's about serving a market

#### Market

Long Haul trunk routes

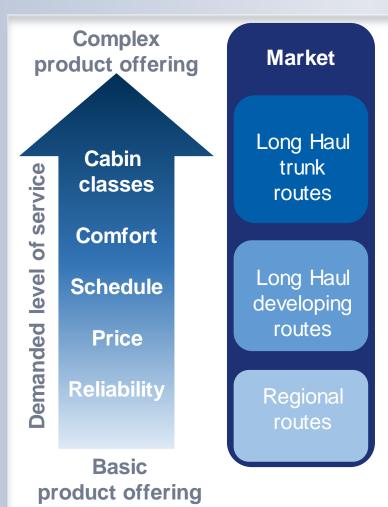
Long Haul developing routes

Regional routes

- Concentrated high passenger demand
- 42 aviation mega cities growing to 89 carrying 75% of long-haul traffic
- Thinner long-haul routes
- Develop new routes and grow existing
- Secondary markets
- Dense short-haul routes constrained by infrastructure
- Feeder routes



#### Passenger preferences vary

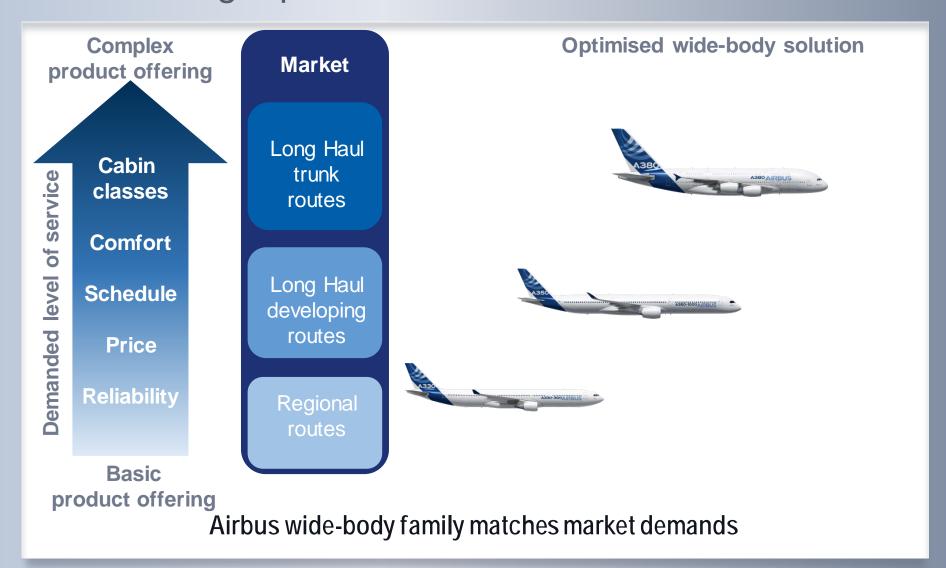


- Concentrated high passenger demand
- 42 aviation mega cities growing to 89 carrying 75% of long-haul traffic
- Thinner long-haul routes
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Passenger preferences and expectations move with the market

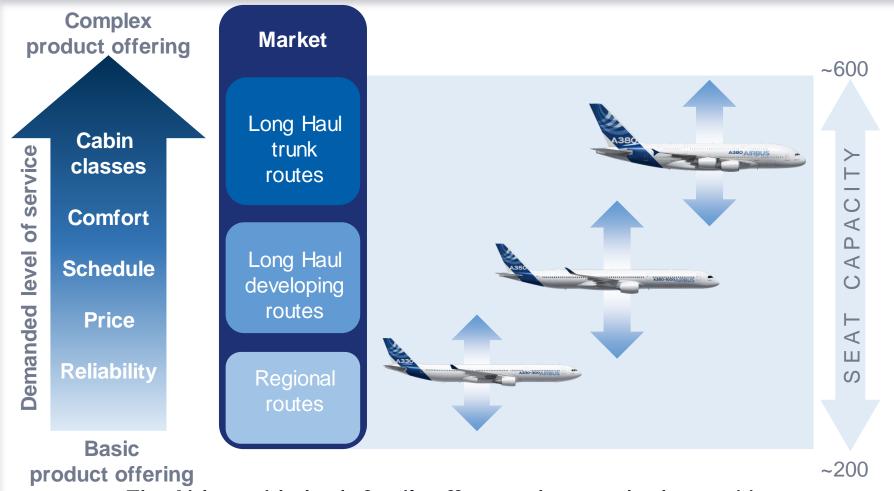


#### Match the right product to the market





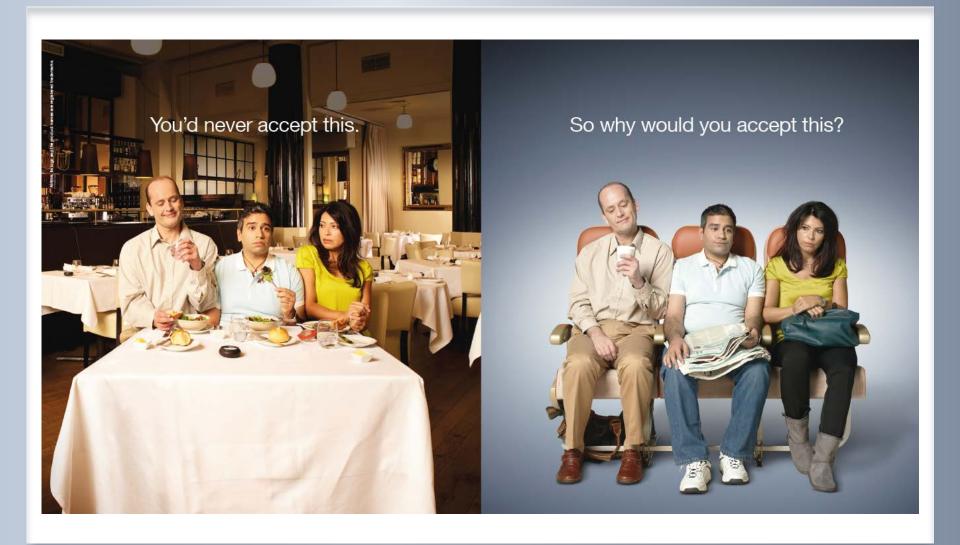
#### Airbus serving the market



The Airbus wide-body family offers market matched capacities



#### Seat width makes a difference: long haul 18" standard





#### A330 Family – over 1,300 sales



Data to end December 2013



#### Continued market momentum during 2013



**Turkish Airlines** 5 x A330-300



Sri Lankan 6 x A330-300



Delta 10 x A330-300



Air China 6 x A330-300



China Eastern 7 x A330-200 1 x A330-300



China Southern 1 x A330-300



**Hainan Airlines** 1 x A330-200 1 x A330-300



Scandinavian 4 x A330-300



**Etihad** 1 x A330-200F



5 x (+8) A330-200F



Undisclosed 4 x A330-200



Air Asia X 25 x A330-300



3 x A330-200 (MOU)

88 orders & commitments

from 13 operators





#### 840 A330s sold since 787 launch





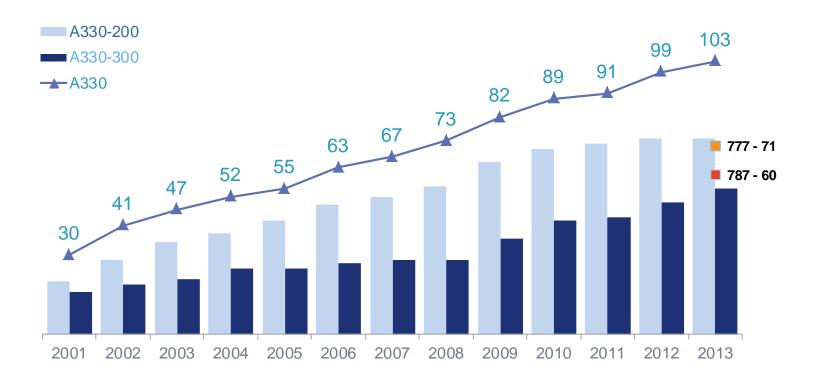


#### A330 market continues to grow



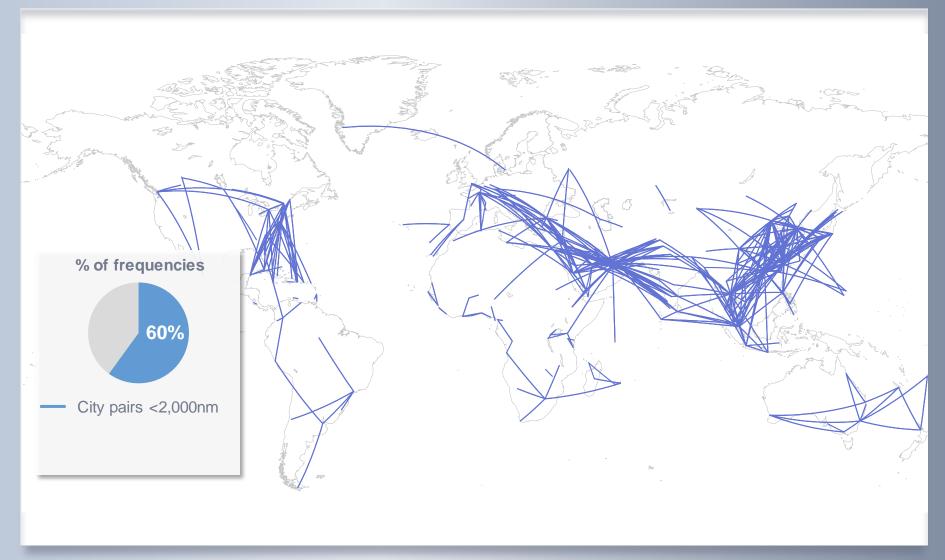
#### A330 has over 100 operators

#### A330 Operator base evolution 2003-2013





# The A330 is the regional widebody



Data: OAG January 2014



#### A330 Regional – optimised for regional operations





Optimized thrust engine 64-68k



Lower operational weights
MTOW 199t
other weights offered



Cockpit optimized for high cycle operations ROPS, HUD & RNP



Up-to-date cabin tailored for shorter ranges Lighter seats & 9-abreast Y

More passengers, lower weight, and lower thrust = Lower unit cost



#### The A330 serves the long-haul market



Data: OAG January 2014



#### A330-300 242t offers additional capability



Order placed 4th September, 2013, which also included 30 A321.



#### A330 & A350 Families are complementary





### A350 XWB – Shaping Efficiency





# JAL orders 31 firm A350 XWB and 25 options





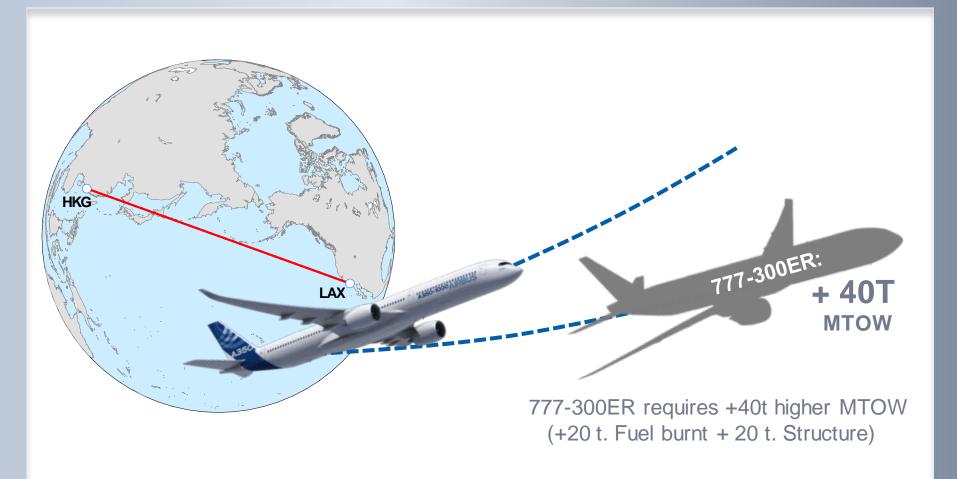
#### Strong customer commitment to A350 in 2013



As at end December, 2013



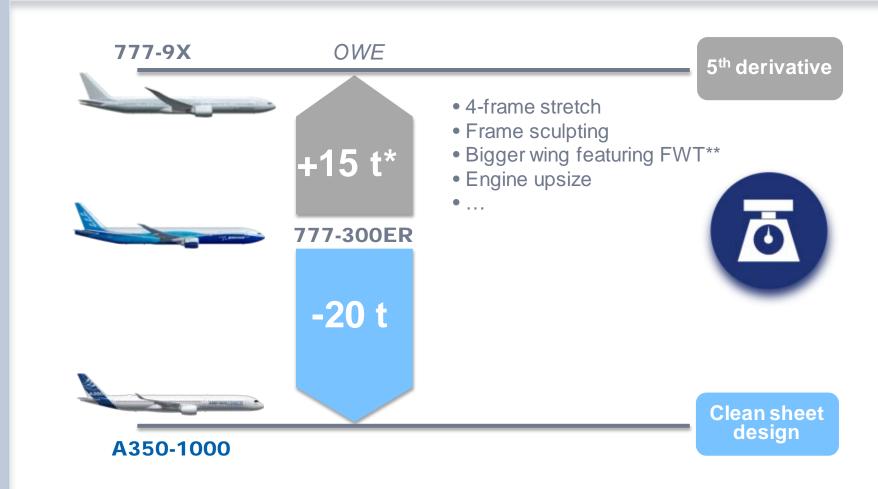
#### Unrivalled A350-1000 efficiency – 25% lower fuel burn



The A350-1000 provides a step change in efficiency



#### 777-9X is heavier than 777-300ER

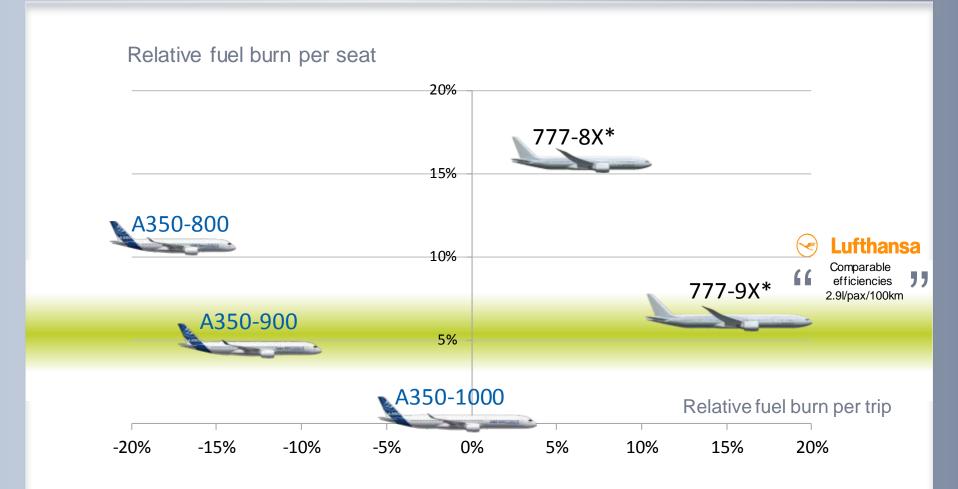


777-9X OWE is up to 35t heavier than A350-1000

(\*) Airbus estimate (\*\*) Folding Wing Tips



#### 777X is not enough to beat the A350-1000



A350-900 offers unmatched fuel efficiency today, A350-1000 will be one step further



#### A380: the answer to market growth





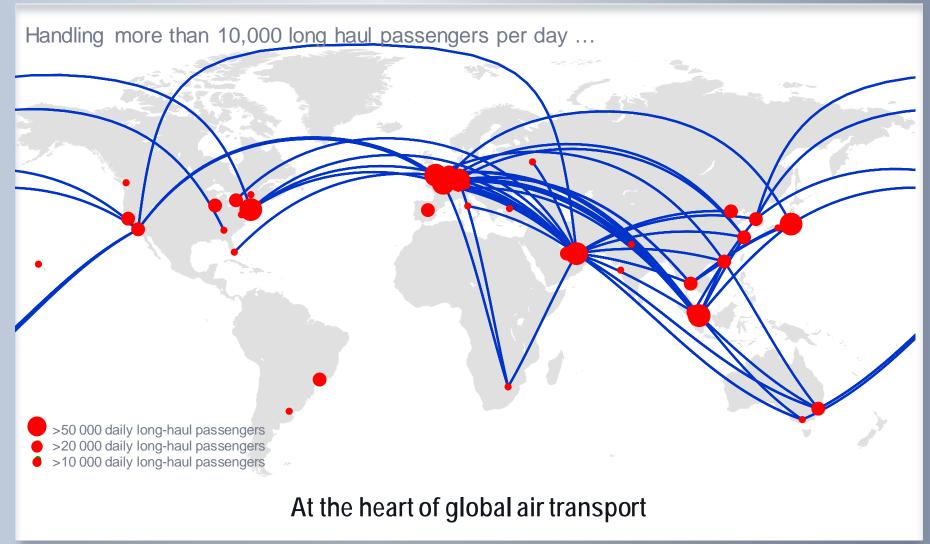
#### 122 A380's delivered to date



10 operators, a fleet that keeps growing



#### A380 connects more than 70% of todays mega-cities



OAG Dec 2013



#### A380 operator base keeps growing



Qatar, Asiana, Skymark and Etihad to take delivery of their first A380s in 2014



### The Airbus Family



The VLA market leader 122 delivered to 10 operators



Flight test program well underway Strong market momentum & recognition



Demand-driven production at rate 10. Continual improvements to match market needs



Over 10,000 sales **Continued CEO demand** 



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