



SAFE HARBOUR STATEMENT

DISCLAIMER

This presentation includes forward-looking statements. Words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may" and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook.

By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

THESE FACTORS INCLUDE BUT ARE NOT LIMITED TO:

- Changes in general economic, political or market conditions, including the cyclical nature of some of Airbus Group's businesses;
- Significant disruptions in air travel (including as a result of terrorist attacks);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes;
- The outcome of political and legal processes including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties.

As a result, Airbus Group's actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements. For a discussion of factors that could cause future results to differ from such forward-looking statements, see Airbus Group "Registration Document" dated 5 April 2016.

Any forward-looking statement contained in this presentation speaks as of the date of this presentation. Airbus Group undertakes no obligation to publicly revise or update any forward-looking statements in light of new information, future events or otherwise.



End November 2016: 600 gross and 410 net orders

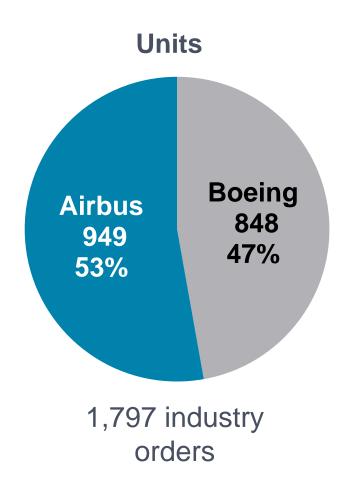
December transactions		Gross	Net	
 Undisclosed 	42	A320 Family		
 Airbus Defense and Space 	2 /	A330ceo		
 Hong Kong Airlines 	9 /	A330ceo		
 Hong Kong International 	5 /	A330ceo		
 Private Customer 	1 /	ACJ320neo		
 Aviation Capital Group 	25	A320neo		
• Iran Air	36	A330 Family		
 BOC Aviation 	5 /	A320ceo		
• Go Air	72	A320neo		
 Undisclosed 	80 /	A320neo	-20 A320ceo	
 Undisclosed 	10	A320ceo		
 Aeroflot 			-8 A350XWB	
December total	349		321	
	 Undisclosed Airbus Defense and Space Hong Kong Airlines Hong Kong International Private Customer Aviation Capital Group Iran Air BOC Aviation Go Air Undisclosed Undisclosed Aeroflot 	 Undisclosed Airbus Defense and Space Hong Kong Airlines Hong Kong International Private Customer Aviation Capital Group Iran Air BOC Aviation Go Air Undisclosed Aeroflot 	 Undisclosed Airbus Defense and Space Hong Kong Airlines Hong Kong International Private Customer Aviation Capital Group Iran Air BOC Aviation Go Air Undisclosed Aaroflot Aaro	 Undisclosed Airbus Defense and Space Hong Kong Airlines Hong Kong International Private Customer Aviation Capital Group Iran Air BOC Aviation Go Air Undisclosed Aasooce Undisclosed Aasooce Aasooce Aasooce Aasooce Undisclosed Aasooce

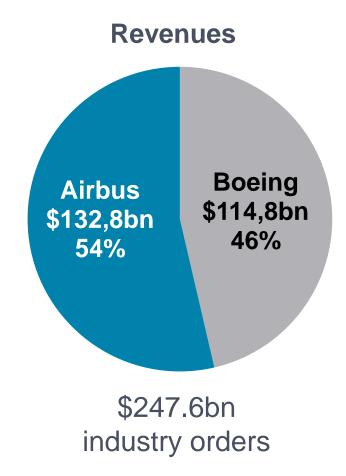
Orders in December 2016

349 gross and321 net ordersbooked



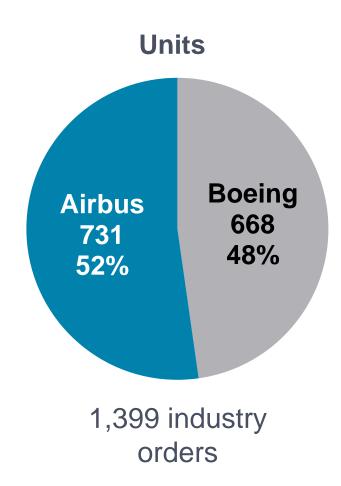
2016 gross market share

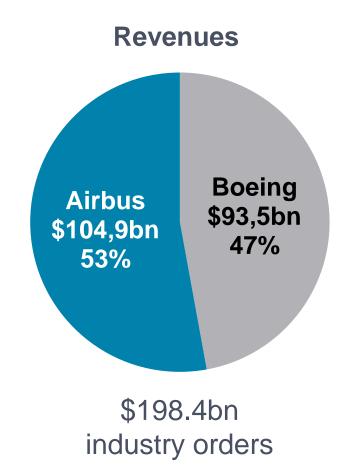






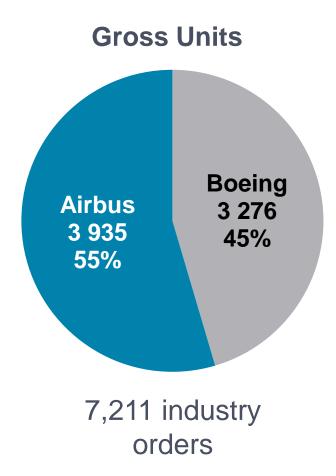
2016 net market share

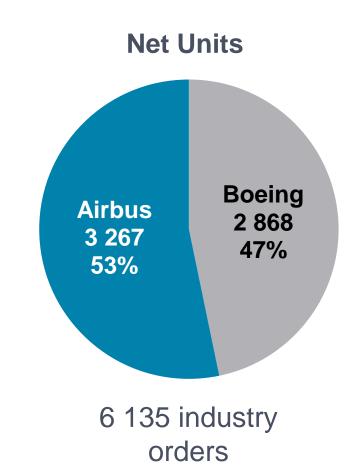






Last three years – 2014-2016 market share





Airbus vs. Boeing annual gross orders last 10 years

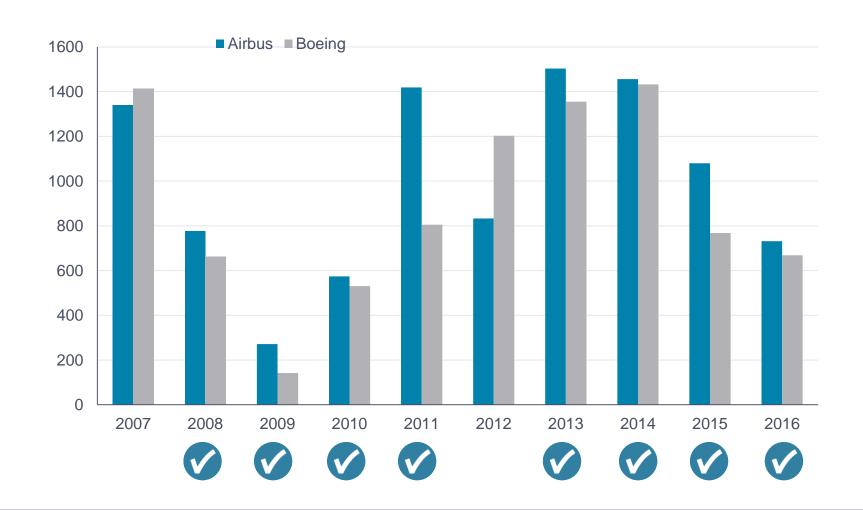


9 out of 10

In gross order intake, Airbus has been the largest aircraft manufacturer in 9 of the last 10 years



Airbus vs. Boeing annual net orders last 10 years



8 out of 10

In net order intake, Airbus has been the largest aircraft manufacturer in 8 of the last 10 years



2016 order book

•	Airbus gross units	949
•	Airbus net units	731
•	Cancellations	218
•	CEO to NEO Conversions	72
•	Cancellations	148
	 Including 82 Kingfisher 	

Conversions and Cancellations

Out of 218 cancellations listed in 2016, 72 are CEO to NEO conversions



AIRBUS

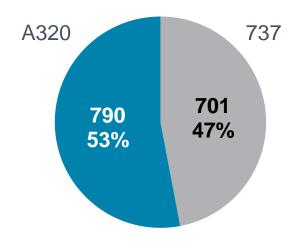
Airbus Commercial Aircraft Results 2016



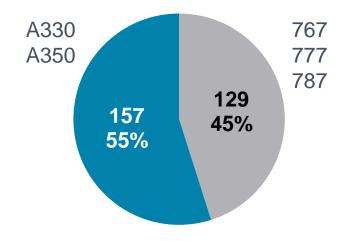


2016 market share by category – gross

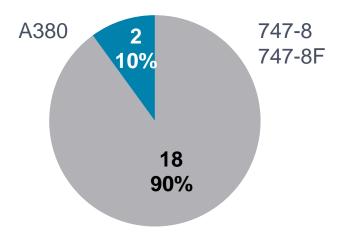
Single aisle 1,491 orders



Widebody 286 orders



VLA 20 orders

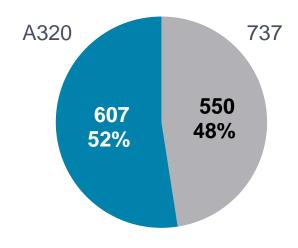


A380 pax	2	100%
747-8 pax	0	

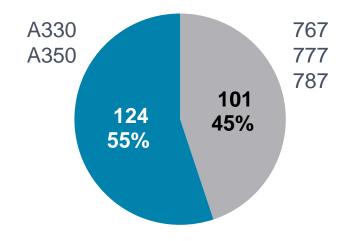


2016 market share by category – net

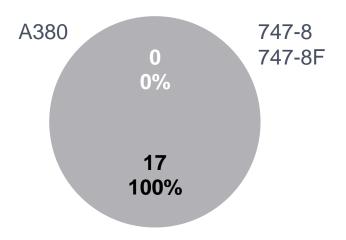
Single aisle 1,157 orders



Widebody 225 orders

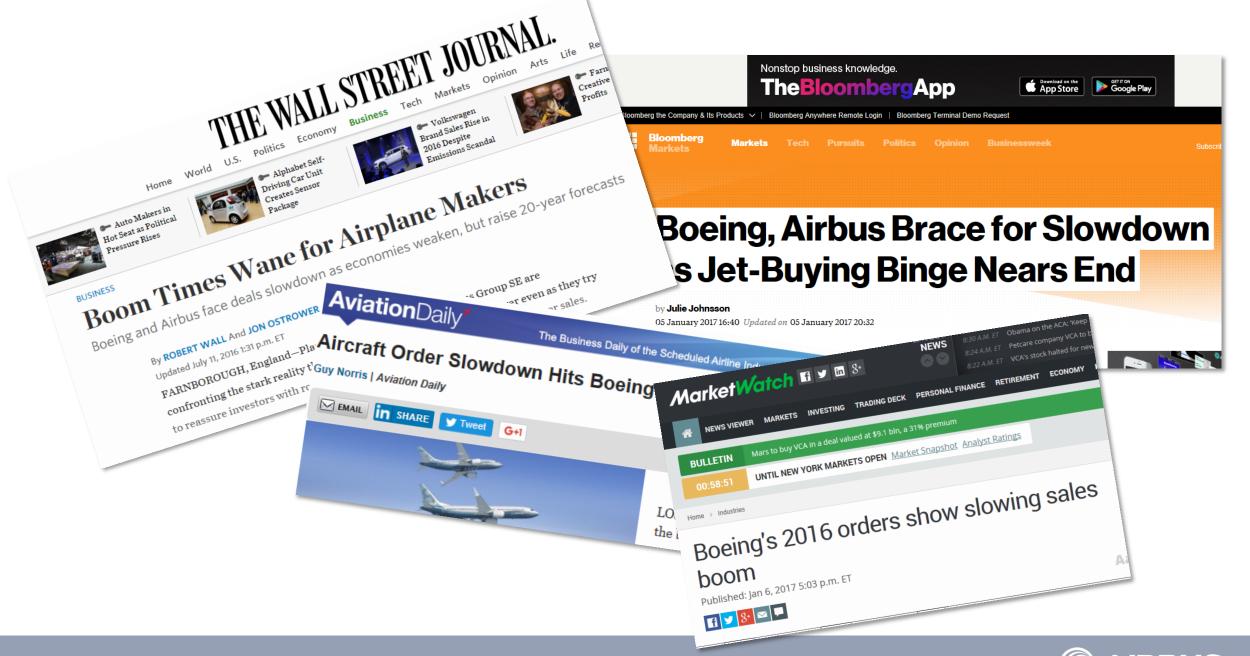


VLA 17 orders



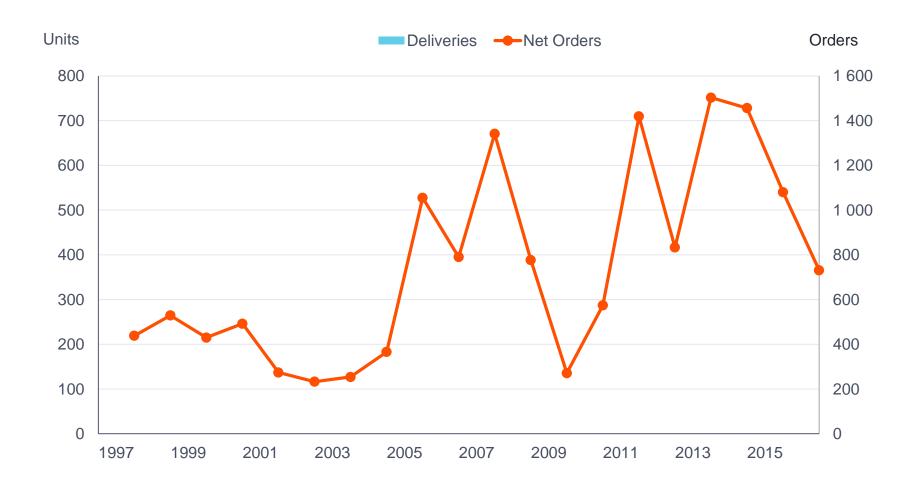
A380 pax	0	
747-8 pax	-1	







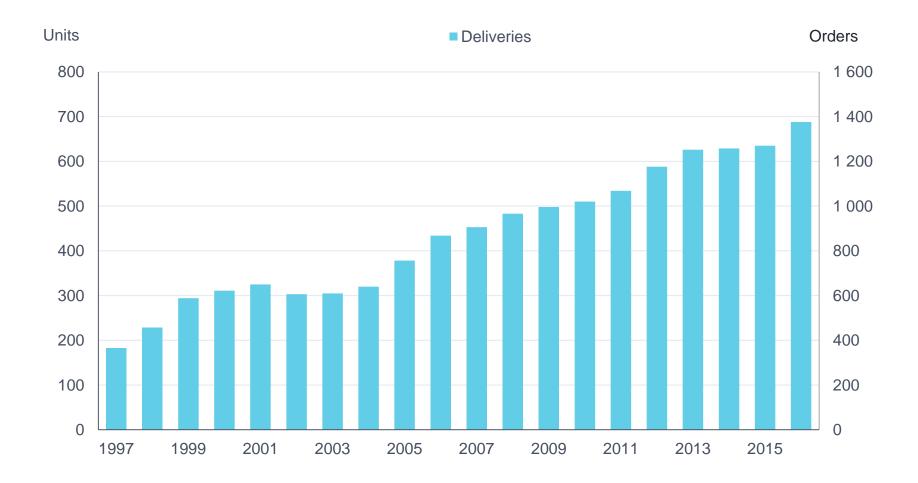
Airbus net orders & deliveries



Airbus orders and deliveries



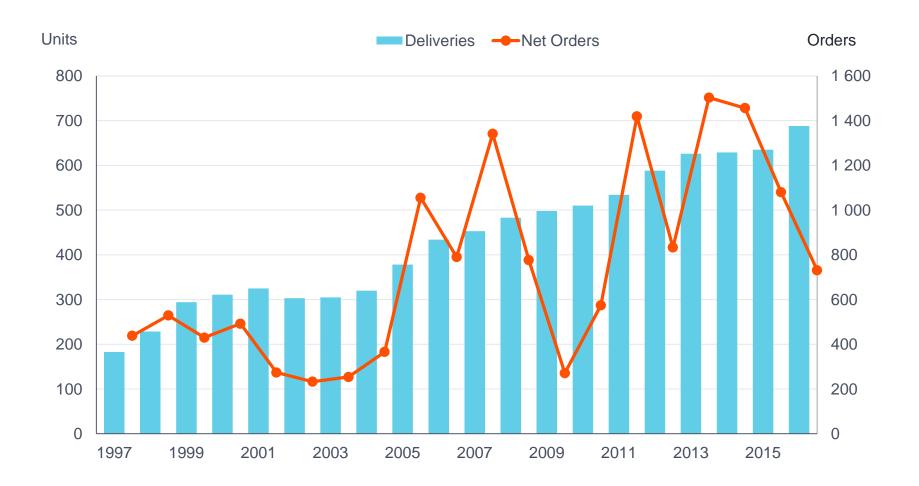
Airbus net orders & deliveries



Airbus orders and deliveries



Airbus net orders & deliveries

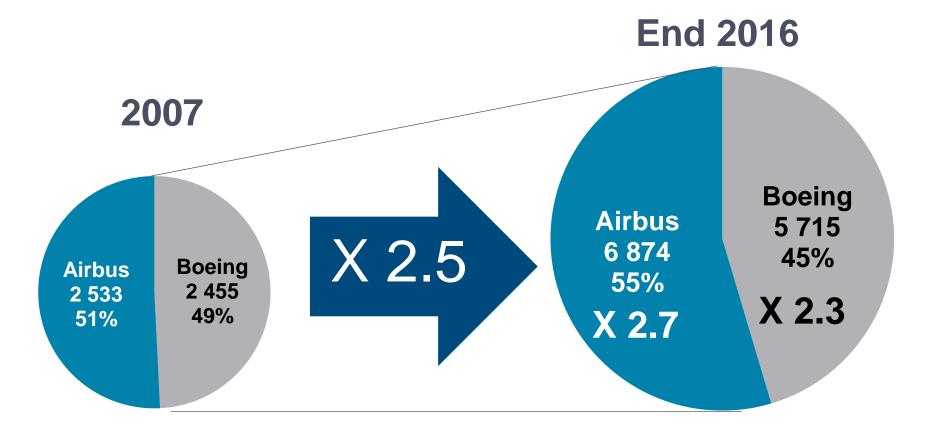


Airbus orders and deliveries

Order cycle, delivery build-up



Backlog development 2007 - 2016



Industry backlog 4,988 aircraft Industry backlog 12,589 aircraft



An A320 takes off or lands every 2 seconds

13,066 Orders 7,421

Deliveries

5,645

Backlog





Most popular airliner ever

6,723 A320 Family in passenger service

More than any other passenger airliner – **EVER!**

6,389 737 in pax service Source Ascend 6/01/2017





58.4% market share



End December 2016





Creating more value

Improved cabin efficiency – up to 240 passengers

Fuel burn reduced by 15% plus

50% noise footprint reduction





Superior comfort

Widest single-aisle cabin

18" wide Economy seats

True long-haul comfort featuring full-flat seats



An A330 takes off or lands every 20 seconds



51% market share since 787 launch*

A330 1,242 orders 787 1,200 orders

*April 2004
Data to end December 2016



Almost everything about the A330neo is new

new A350 generation enginesnew wings with A350 sharkletsnew A350 cabinFlying further with less fuel









A330neo

Beats the 787 on comfort, fuel and economics at \$20m to \$25m lower capital cost







All-new efficient design

Over 70% advanced materials

Latest generation engines

Unique morphing wing technology





New levels of efficiency

25% lower

- operating cost
- fuel burn
- CO₂ emissions

Compared to previous generation









A flexible family

Long-range capability with all members flying 8,000nm

Regional and Ultra-Long-Range configurations for full operational flexibility



An A380 takes off or lands every 3 minutes





A380 the best aircraft to capture growing traffic

- Air traffic doubles every 15 years
- 90% of long-haul passengers travel through 55 cities
- The A380 is the best aircraft to
 - capture peak demand
 - •relieve airport congestion
 - boost hub operations





10% of all Heathrow passengers

In 2016, 10% of all passengers at London Heathrow travelled on A380s*.

That's over 7 million A380 passengers at Heathrow alone – or more than 3 times the population of Paris

* Up from 8% in 2015 and 6% in 2014





The **A380** enhances airlines' brands



No other travel experience comes close



Emirates First Class shower & spa



Thai Airways First Class



Etihad "The Residence"



Qatar Airways lounge area

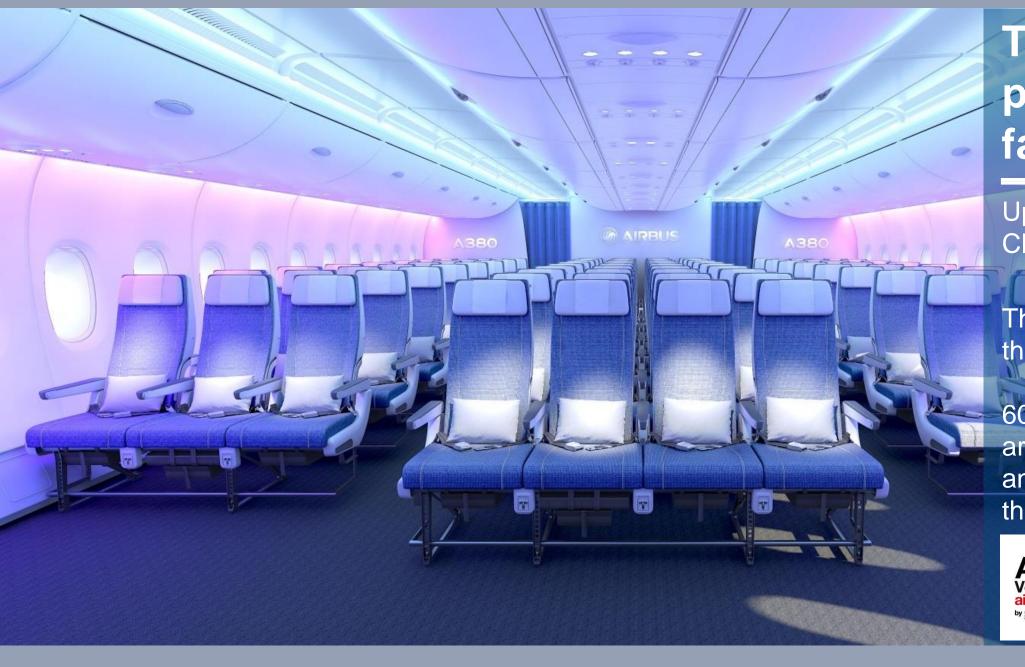


Lufthansa First Class changing area



Korean Air Sky Shop





The passengers' favourite

Up to 19" Economy Class seats

The quietest cabin in the sky

60% of passengers are willing to make an extra effort to fly the A380



20152016



An Airbus takes off or lands every 1.5 seconds

