

AIRBUS INVESTOR MEETING

LE BOURGET AIRSHOW 2019

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MARKET ENVIRONMENT



**We must take charge of Europe's
destiny, says Chancellor**

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WHERE WE COME FROM



Improved Programme
Management

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WHERE WE ARE NOW



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WHERE WE ARE NOW

Revenues & EBIT Adjusted Evolution (in € m)



Continuous growth in Revenues and Profitability at constant perimeter

- Benefits of restructuring delivered
- Portfolio reshaping completed
- Future focus on Revenues growth

DAWN OF A NEXT CHAPTER

SHORT-TERM:

Eurofighter
EuroDrone

MID-TERM:

Eurofighter
A320 Derivatives
A400M & FCAS

LONG-TERM:

FCAS

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DAWN OF A NEXT CHAPTER

SHORT-TERM:

OneSat
OneWeb
Ariane 6
Copernicus

MID-TERM:

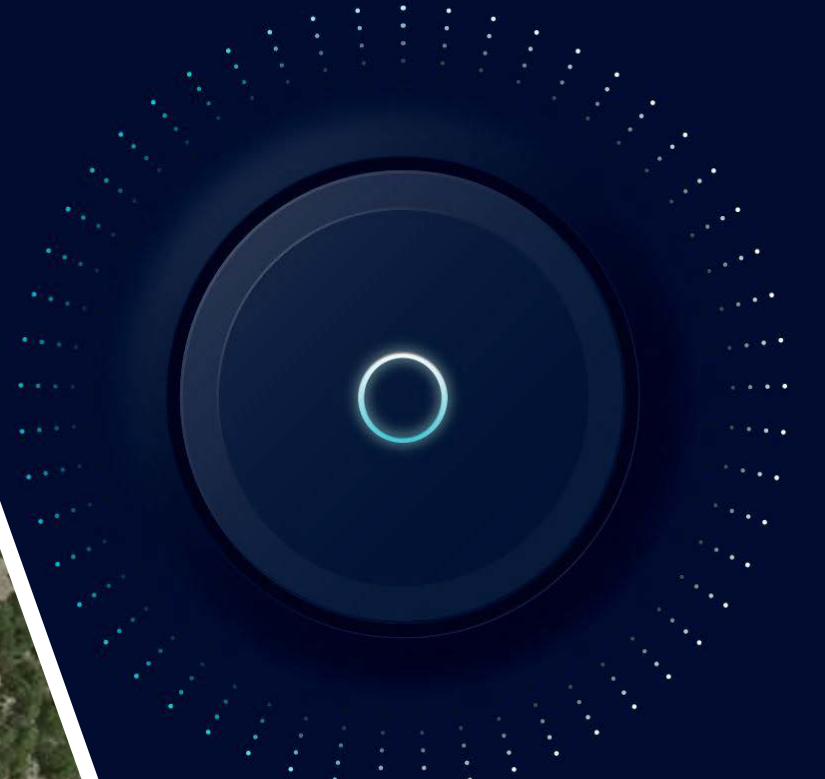
Aero connectivity
Ariane 6+

LONG-TERM:

Deep Space
Exploration
Moon Gateway
Route to Mars

smartforce

INNOVATION & DIGITALISATION



UP 42

A new planetary perspective
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CONCLUSION

Improved programme management

Good prospects in Defence

Well-positioned for growing market in Space

Focus on continued performance improvement,
particularly through digital transformation