





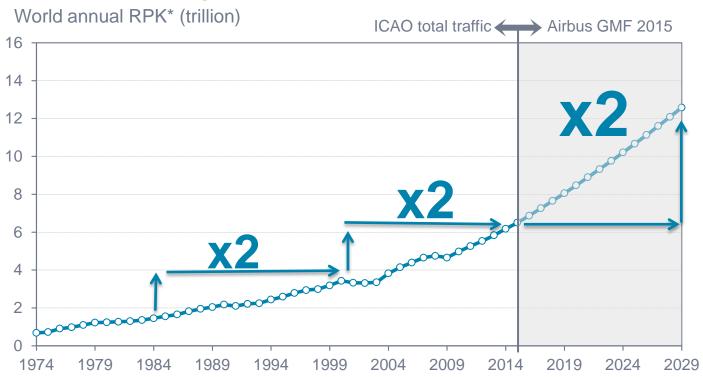


2016 New A380 customers

15 A380 commitment



World air traffic growth



Market

Air traffic forecast to double over the next 15 years

4.6% average annual traffic growth rate 2014-2034

Source ICAO and 2015 Airbus Global Market Forecast



2014 Aviation Mega-Cities



2014

47 Mega-Cities

36 served by A380

>50 000 daily long-haul passengers >20 000 daily long-haul passengers >10 000 daily long-haul passengers



2024 Aviation Mega-Cities



2024

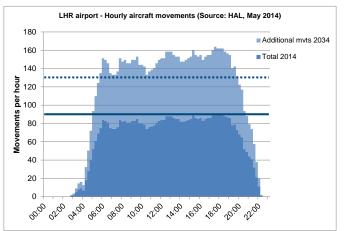
75Mega-Cities

>50 000 daily long-haul passengers >20 000 daily long-haul passengers >10 000 daily long-haul passengers

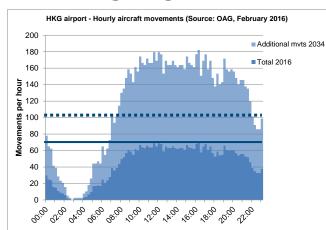


39 out of 47 mega-cities are congested

LHR – London Heathrow



HKG - Hong Kong



LHR

Currently constrained at least until 2025. Passenger growth mainly with increased aircraft size

HKG

Current runway capacity constraining the demand

Congested mega-cities

More than

80% are already congested today

Current runway capacity

Future runway capacity





24





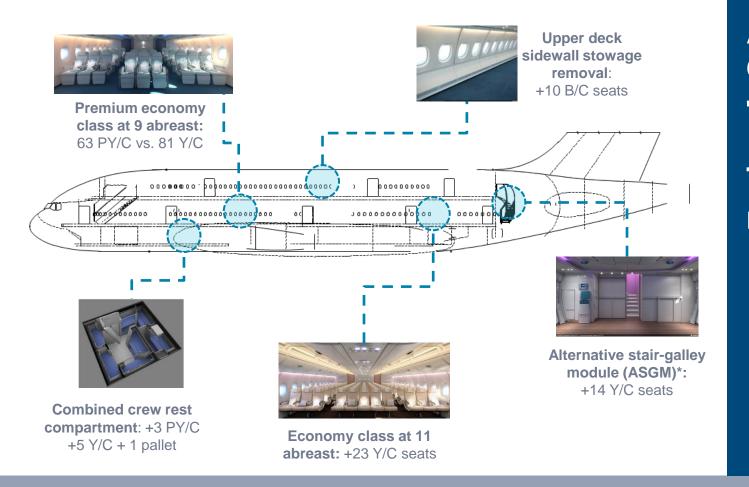
A380 A different passenger experience

Space and flexibility to innovate on the A380

Unprecedented comfort in Economy



Emirates shower spa



A380 Cabin enablers

To boost revenue

* Project development study





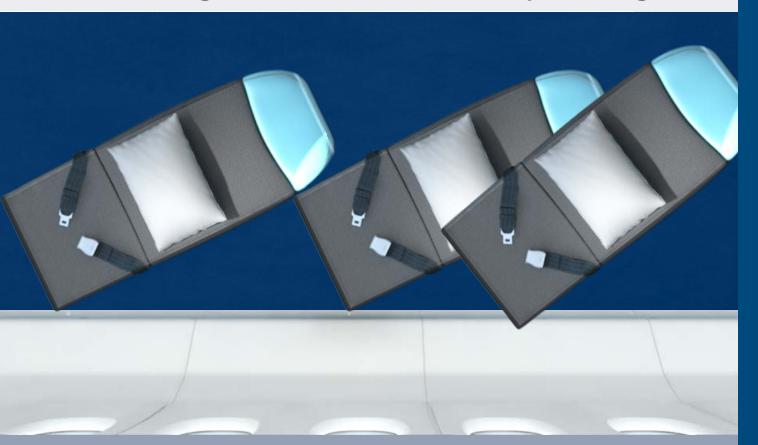
A380

New upper deck sidewall lining

Creates more cabin width

Allows more space for premium seats

Sidewall stowage removal and business seat positioning



08EA

New upper deck sidewall lining

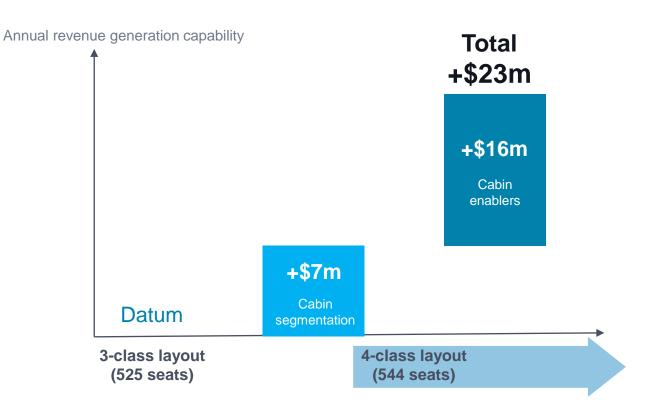
+10
Business seats

+\$6m
annual revenue

New A380 cabin solutions



A380 cabin segmentation and enablers delivering revenue increase



A380 cabin development

Enriching revenue through cabin segmentation and enablers



Revenue is the strongest lever





A380: Continuous innovation since entry into service



Brake to Vacate & Runway Overrun Protection System



Improved instrument FAL cycle landing system, Auto pilot TCAS



reduction



Improved Wing aero SFC improvements



System aero improvements



2007

EIS

2009

2010

2011

2012

2013

2014

2015

2016

2017

2018



500kg weight reduction



Head Up Display



Forward lower deck crew rest



reduction



1,000kg weight



Internet & GSM access



Increased design weights



Improved SFC



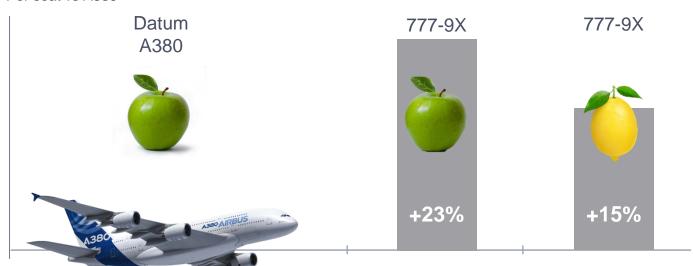
Combined crew rest





Cash Operating Cost

Per seat vs A380



18" Comfort Economy 11 abreast 544 seats 18" Comfort Economy 9 abreast 291 seats 17" Budget Economy 10 abreast 311 seats

A380 cost advantage

The best cost per seat of the market

Airbus standard economic rules,

Four-Class configurations, FJWY

4000nm route, JAR 3%, 200nm diversion, fuel price \$2/USG.



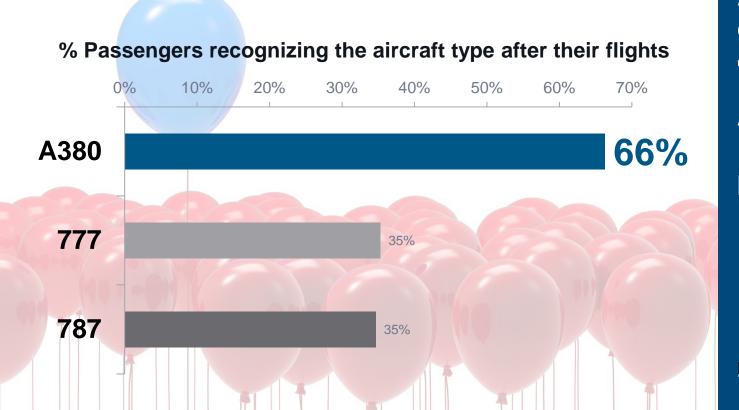


A380

The most visible airplane

Any passenger can recognize an A380





A380 product differentiation

A380 is a clearly recognizable product



Independent agency surveying over 2,000 passengers arriving on A380 flights at LHR.





SINGAPORE AIRLINGS

AUCKLAND



Lufthansa

380 thums up fares down

A brand within a brand!

A380 is a product in itself with its own customer value













Etihad's "Reimagined Flying" campaign with Nicole Kidman



360,000 views within 48hrs



Emirates' campaign TV with Jennifer Aniston



500,000 views within 24hrs



Making the A380 even more popular





Emirates' Jetman video



17 million views within 1 month



Brand analysis based on:

- Number of mentions on the web
- Net sentiment (-100% to + 100%)
- Popularity: # Mentions x Net sentiment





Measure brand effect

Using a widespread technology

Other companies using the same technology:









































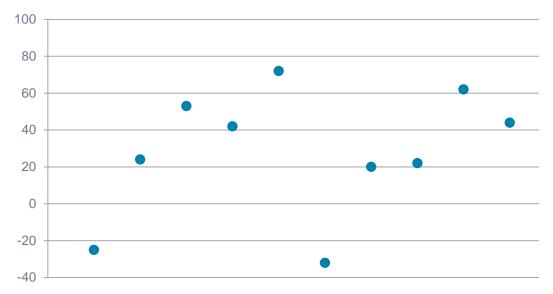








Brand Sentiment from 10 A380 operators (%)



A380 Halo Effect

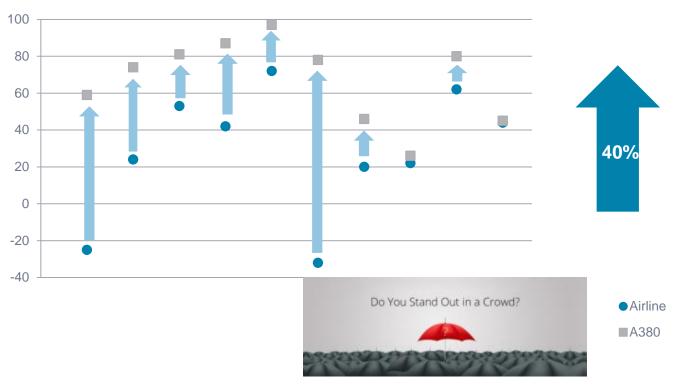
Airline

Brand sentiment: measured as Net sentiment – A ratio based on the volume of "positive" and "negative" references to the brand, from -100% to +100%. The higher the ratio of positive references about the brand, the nearer the Net Sentiment score is to +100%.





Brand Sentiment from 10 A380 operators (%)



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A380 Halo Effect

On average the A380 increases airline brand sentiment by

40%





A380 product satisfaction

Stimulating the demand

A380 is preferred in all cabin classes

EPINION

Independent agency surveying over 2,000 passengers arriving on A380 flights at LHR.





Passengers favour the A380

20% of passengers are ready to pay

\$100 more to fly on an A380

Independent agency surveying over 2,000 passengers arriving on A380 flights at LHR.



Customer feedback Web search **Before** comparison engines internet **CUSTOMER AWARENESS** on the pice on the product \odot tripadvisor* (airbnb) **Booking.com** Time **Airline industry Hotel industry** today today

A new era is ahead

Product awareness & satisfaction has more and more value



A380 take home messages

• Capture traffic where and when passengers want to travel >80% of today's mega cities are already congested

Maximise profitability

Lowest cost per seat of any widebody
Focus on revenue: new cabin enablers bringing +\$23m per year

A unique differentiator

60% of passengers ready to make an extra effort to fly A380 Product awareness & satisfaction has more and more value





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