9m Results 2011 10 November 2011

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Disclaimer

This presentation includes forward-looking statements. Words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may" and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include but are not limited to:

- Changes in general economic, political or market conditions, including the cyclical nature of some of EADS' businesses;
- Significant disruptions in air travel (including as a result of terrorist attacks);
- Currency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
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- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes;
- The outcome of political and legal processes, including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties.

As a result, EADS' actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements. For a discussion of factors that could cause future results to differ from such forward-looking statements, see EADS' "Registration Document" dated 19 April 2011.

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EADS

Highlights Divisional Performance Guidance







EADS - 9m 2011 earnings

9M Highlights

Commercial Update:

- Commercial success continues; Rate 44 per month for SA production still under investigation thanks to active campaigns;
- Record Backlog and Overbooking allow monitoring of macro environment.

Defence Update:

Pressure on Defence Budgets.

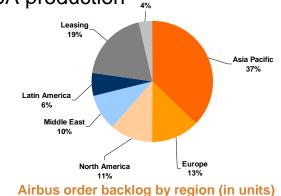
No change to overall environment

Strategic Roadmap Progress:

- Successful completion of Satair and Metron acquisitions; consolidation expected Q4;
- Vizada acquisition expected to close in the coming months.

9m Earnings Highlights:

- Better than expected 9m 2011 earnings lead to increase in guidance;
- Free Cash Flow before acquisitions €+587 m;
- A350: EIS H1 2014 triggers a charge of €-200 m on EBIT*;
- Positive one-off due to the A340 Programme termination. EBIT* impact of €+192 m.





9m 2011 Financial Highlights



in€bn	9m 2011	9m 2010	Change
Revenues of which Defence	32.7 7.5	31.6 <i>7.9</i>	+4% -5%
EBIT* before one-off	1.1	0.8	+29%
Order intake	93.9	57.7	+63%
in€bn	Sept. 2011	Dec. 2010	Change
Total Order book** of which Defence	503.0 <i>54.5</i>	448.5 58.3	+12% -6%

Strong order intake due to commercial aircraft momentum;

Increase in EBIT* before one-off due to operational improvements from Eurocopter and Airbus Commercial activities and some favourable phasing at Airbus and in Headquarters.

Pre-goodwill impairment and exceptionals

** Commercial order book based on list prices

EADS

9m 2011 EBIT* Before One-off



in \in bn (for EBIT* before One-off by Division see slide 21)

EBIT* before one-off 2011

% Revenues

One-off impacts:

 Airbus Commercial \$ PDP mismatch and balance sheet revaluation A350 Charge Positive one-off due to A340 Programme termination Other one-off 	(0.05) (0.20) 0.19 (0.01)
Net charge, mainly Governmental programmes and SHAPE	(0.12)
Other businesses Gain on disposal at EADS North America	0.01
EBIT* Reported	0.89

EADS - 9m 2011 earnings

* Pre-goodwill impairment and exceptionals

EADS	AIRBUS	AIRBUS	AIRBUS
Group	Comm.	Military	Division
1.07	0.38	0.01	0.37
3.3%	1.8%	0.6%	1.7%



9m 2011 Profit & Loss Highlights

	9m 2011		91	m 2010	
		in % of		in % of	
	€m	Revenues	€m	Revenues	
EBIT*	885	2.7%	784	2.5%	
Self-financed R&D**	2,151	6.6%	2,038	6.5%	
EBIT* before R&D	3,036	9.3%	2,822	9.0%	
Interest result	(9)	(0%)	(176)	(0.6%)	
Other financial result	(203)	(0.6%)	(276)	(0.9%)	
Taxes	(198)	(0.6%)	(96)	(0.3%)	
Net income	421	1.3%	198	0.6%	
EPS***	€0.52		€0.24		
EPS before one-off	€0.70		€0.37		See slide 23

* Pre-goodwill impairment and exceptionals

** IAS 38: €60 m capitalised during 9m 2011; €76 m capitalised during 9m 2010

*** Average number of shares outstanding: 811,713,726 in 9m 2011; 810,745,035 in 9m 2010



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EADS - 9m 2011 earnings

Currency Hedge Policy

Contracting in Euro is progressing;

Approximately 50% of EADS' US\$ revenues naturally hedged by US\$ procurement;

▶ In 9m 2011, hedges of \$ 13.5 bn* matured at an average hedge rate of $\in 1 =$ \$ 1.38;

▶ In 9m 2011, new hedge contracts of \$ 15.0 bn, including \$ 1 bn of options, were added at an average rate of $\in 1 =$ \$ 1.38**.

EADS hedge portfolio*, 30 September 2011 (\$ 71.8 bn), average rates of $\in 1 =$ \$ 1.38** and £ 1 = \$ 1.61 8

US\$ bn Collars 25 20.9 19.6 20 1.5 1.0 Forward contracts 14.5 15 9.6 10 5.4 5 0.6 1.8 0 2016 +2011 2012 2013 2014 2015 Remaining 3 months Average hedge rates €vs \$** 1.38 1.38 1.39 1.38 1.37 1.37 £ vs \$ 1.75 1.62 1.58 1.58 1.61 1.58 Mark-to-market value = €-1.6 bn Closing rate @ 1.35 €vs. \$ EADS

* Total hedge amount contains \$/€ and \$/£ designated hedges

EADS - 9m 2011 earnings

** Includes collars at their least favourable rates

Free Cash Flow



in €m	9m 2011	9m 2010
Net cash position at the beginning of the period	11,918	9,797
Gross Cash Flow from Operations* Change in working capital of which Customer Financing	1,843 84 182	1,553 531 (91)
Cash used for investing activities ^{**} of which Industrial Capex (additions) of which Others (incl. Vector Aerospace €-432 m)	(1,772) (1,333) (439)	(1,293) (1,307) 14
Free Cash Flow ^{**} Free Cash Flow before customer financing**	155 (27)	791 882
Change in capital and non-controlling interests Change in treasury shares Contribution to plan assets of pension schemes Dividend Others	(57) (1) (300) (182) (134)	(25) (14) (323) (6) 106
Net cash position at the end of the period	11,399	10,326

* Gross Cash Flow from Operations, excluding working capital change

** Excluding change in securities and contribution to plan assets of pension schemes

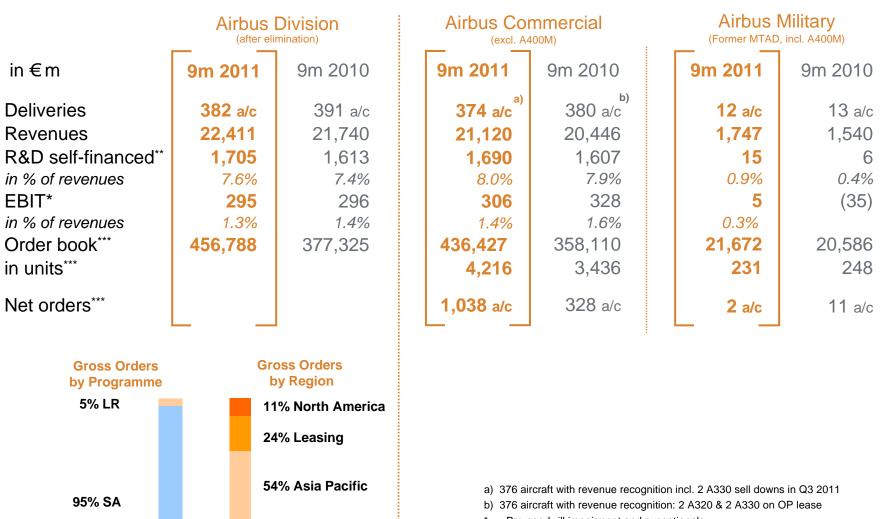
Highlights Divisional Performance Guidance







Airbus Division



8% Europe

3% RoW

Pre-goodwill impairment and exceptionals Capitalised R&D: €17 m in 9m 2011 and €46 m in 9m 2010

Capitalised R&D: €17 m in 9m 2011 and €46 m in 9m 2010
 Commercial a/c valued at list prices, units excl. freighter conversions

EADS - 9m 2011 earnings



EADS

Airbus Division



Airbus Commercial (excl. A400M)

Revenues +3%

- 376 deliveries with revenue recognition, thereof 2 LR Operating leases sold down in Q3 2011;
- + 2 A380, -2 SA vs. 9m 2010;
- Price improvement, net of escalation.

EBIT* before one-off +36%

- Operational improvement including pricing improvement, net of escalation;
- Favourable phasing;
- Hedge rate deterioration (€ -0.2 bn);
- Higher R&D.

Airbus Military (incl. A400M)

Revenues +13%

- Higher A400M revenue recognition (+ €0.1 bn);
- Higher Tanker activity (+ €0.1 bn);
- Higher level of activity to come in Q4 2011.

EBIT* and EBIT* before one-off improving

• 2010 EBIT* impacted by fx revaluation of A400M LMC provision and under-recovery of A400M fixed costs.

Key Achievements

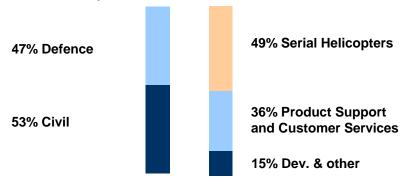
- Acquisition strategy confirmed: Completion of Satair A/S and US based Metron Aviation acquisitions;
- A350-900: Manufacturing and pre-assembly progressing across all pre final-assembly sites; Entry into FAL now Q1 2012; Entry into Service now H1 2014;
 - A400M: Flying test continues, root cause of engine issues identified, substantial progress made towards solution;
 - FSTA: Military and civil certifications achieved.



Eurocopter

in€m	9m 2011	9m 2010
Revenues	3,458	3,085
R&D self-financed**	154	135
in % of revenues	4.5%	4.4%
EBIT*	157	121
in % of revenues	4.5%	3.9%
Order book	13,852	15,029
in units	1,058	1,166

Revenue split



based on 9m 2011 EADS external revenues

- Pre-goodwill impairment and exceptionals *
- ** Capitalised R&D: €13 m in 9m 2011 and €21 m in 9m 2010

Overview

- Recovery in light and medium helicopter markets driven by US and Eastern Europe;
- 259 new net orders booked, above the 9m 2010 level, cancellation trend continues to slow.

Revenues +12%

- Impact after Vector Aerospace acquisition in Q3 (€+96 m);
- 323 deliveries compared to 367 h/c in 9m 2010.

EBIT* +30%

- Favourable mix from commercial deliveries and support;
- Operational improvement from SHAPE; ٠
- 9m 2011 net charge of €-120 m mainly for governmental programmes and SHAPE (vs. €-70 m net charge in 9m 2010).

Key achievements

- Contract for 20 EC225 signed with CHC, not yet booked;
- Successful flight tests of AS350 hybrid helicopter.

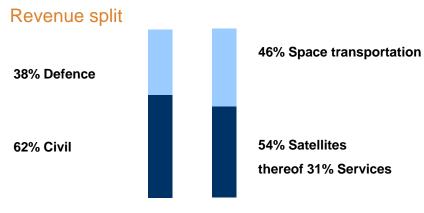






Astrium

in€m	9m 2011	9m 2010
Revenues	3,440	3,226
R&D self-financed	60	50
in % of revenues	1.7%	1.5%
EBIT*	165	158
in % of revenues	4.8%	4.9%
Order book	14,687	15,300



based on 9m 2011 EADS external revenues

Revenues +7%

- Higher satellite and launcher activity;

EBIT* +4%

- · Higher volume and productivity across the business linked to the AGILE transformation programme, reduced by lower services activity;
- Implementation of AGILE triggering higher R&D and some Non Recurring Costs in Q4 2011.

Order intake € 2.3 bn

• Telecom satellite Eutelsat 3B awarded for Eutelsat.

Key Achievements

- 46th consecutive successful Ariane 5 launch;
- ESA technical acceptance of first two Galileo IOV satellites prior to launch in October;
- Vizada acquisition to boost services business. Regulatory approvals are expected to be granted in the coming months;
- Work continuing on transformation programme, AGILE, to increase efficiency.

- Lower volume in services.

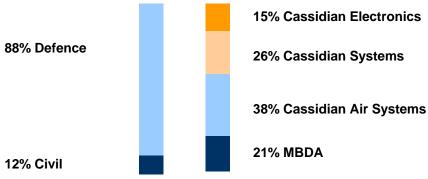


Cassidian



in€m	9m 2011	9m 2010
Revenues	3,419	3,470
R&D self-financed	174	181
in % of revenues	5.1%	5.2%
EBIT*	170	204
in % of revenues	5.0%	5.9%
Order book	16,144	17,763

Revenue split



based on 9m 2011 EADS external revenues, proforma split only. New organisation to be reflected from 2012 onwards.

Evolving business environment

- Outlook unchanged since H1 2011;
- Eurofighter Tranche 3A production secured until 2017;

 New Cassidian organisation has been launched and implementation of the transformation programme has begun. Related Non Recurring Cost to come in Q4 2011.

Revenues and EBIT*

- In line with expectations;
- Usual seasonality pattern, with a lot of activity in Q4 2011.

Key Achievements

- Eurofighter:
 - India and Switzerland campaigns on-going.
- Progress in UAS:
 - Acquisition of Survey Copter to further address tactical UAS market;
 - First Euro Hawk ferry flight to Germany, mission system integration to begin.

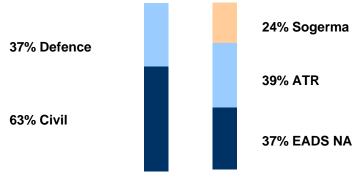


Other Businesses



in€m	9m 2011	9m 2010
Revenues R&D self-financed	833 7	805 6
in % of revenues	0.8%	0.7%
EBIT*	20	(6)
in % of revenues	2.4%	
Order book	3,196	2,228





based on 9m 2011 EADS external revenues

Revenues +3%

- Higer revenues at EADS North America on US Coast Guard and LUH;
- Rate increases at Sogerma and higher cabin seat activity offset perimeter adjustment following acquisition of Vector Aerospace by Eurocopter;
- Lower deliveries at ATR as expected.

EBIT*

- EADS North America gain on disposal €+10 m;
- Increases at ATR and Sogerma.

ATR

- Historic order intake at ATR with 145 firm orders booked; 72 options;
- Backlog stands at 274 a/c;
- Production rate increase from 2012.

North America

• Perfect on-time and on-budget performance on LUH deliveries.



Highlights Divisional Performance Guidance







Guidance



Airbus Orders & Deliveries:

Airbus deliveries: 520 – 530 commercial aircraft; Gross Orders around 1,500.

Revenues:

EADS revenues should increase by more than 4% compared to €45.8 bn in 2010.

EBIT* before one-off:

EADS now expects 2011 EADS EBIT* before one-off to increase compared to the 2010 level, at around € 1.45 bn thanks to better than expected underlying commercial performance.

EBIT*/EPS:

- EADS expects 2011 EPS before one-off to be around € 0.9 (FY 2010: € 0.86)
- Going forward, the reported EBIT* and EPS performance of EADS will be dependent on the Group's ability to execute on the A400M, A380 and A350 XWB programmes, in line with the commitments made to its customers
- Reported EBIT* and EPS also depend on exchange rate fluctuations;
- As previously communicated, at €1 = \$1.35, the 2011 EPS should be above the 2010 level of €0.68; at €1 = \$1.45, it may be below.

Free Cash Flow:

Free Cash Flow before acquisitions is now expected to be significantly above €1 bn.

2012 EBIT* before one-off:

Latest reviews confirm it should materially improve thanks to Airbus with volume increase, better pricing and A380 improvement.



Appendix



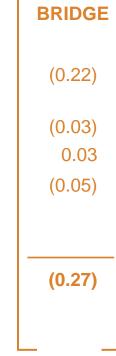




9m 2011 Forex EBIT* Impact Bridge

in €m

Forex impact on EBIT*	BRIDGE
 ▶ Deterioration of hedge rates (€: \$ 1.35 to 1.38) ▶ One-time impacts ▶ Revaluation of Airbus Commercial LMC provisions 2010 ▶ Revaluation of Airbus Military A400M provision 2010 ▶ Other one-off forex effect including PDP reversal 	(0.22) (0.03) 0.03 (0.05)
Compared to 9m 2010	(0.27)



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9m 2011 EBIT* Before One-off by Division

in €bn	EBIT* before one-off	One-offs	Reported EBIT*
Airbus thereof:	0.37	(0.07)	0.30
 Airbus Commercial Airbus Military 	0.38 0.01	(0.07)	0.31 0.01
Eurocopter	0.28	(0.12)	0.16
Astrium	0.17		0.17
Cassidian	0.17		0.17
Other Businesses	0.01	0.01	0.02
HQ & eliminations	0.08		0.08
EADS	1.07	(0.18)	0.89

EADS - 9m 2011 earnings

* Pre-goodwill impairment and exceptionals

EADS

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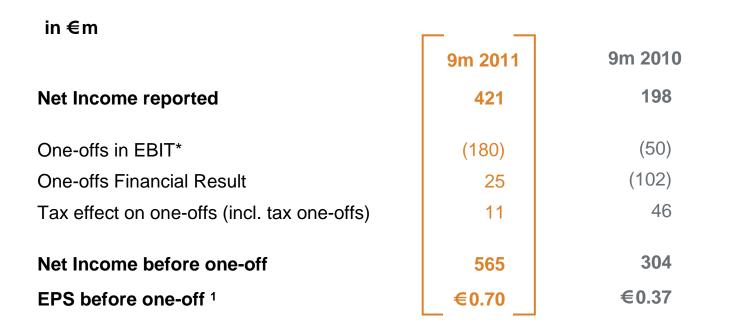
9m 2010 EBIT* Before One-off



in €bn	EADS Group	AIRBUS Comm.	AIRBUS Military	AIRBUS Division
EBIT* before one-off 2010 % Revenues	0.83 2.6%	0.28 1.4%	(0.01)	0.28 1.3%
One-off impacts:				
Airbus Commercial	0.05			
 \$ PDP mismatch and balance sheet revaluation Currency effect from revaluation of LMC provisions A380, A350 (\$ and £) Other one-off 	(0.01) 0.03 0.03			
Airbus Military A400M	(0.03)			
 Eurcopter One-time effects include a charge and margin adjustment for NH90, restructuring and KUH technical milestone recognition 	(0.07)			
EBIT* reported	0.78			



Net Income Before One-off



Net Income before one-off excludes the following items:

- One-offs impacting the EBIT* line (as reported in the EBIT* before one-off)
- > The Other Financial Result, except the unwinding of discount on provisions
- The positive one-off in the interest result due to the termination of the A340 Programme of €+120 m
- ▶ Tax one-off of €-35 m

The tax effect is calculated at 30%

- * Pre-goodwill impairment and exceptionals
- ¹ Average number of shares outstanding: 811,713,726 in 9m 2011; 810,745,035 in 9m 2010





9m 2011 Financial Highlights

	9r	n 2011 in % of	9m 2010 in % of		
	€m	Revenues	€m	Revenues	
Revenues	32,687		31,554		
self-financed R&D**	2,151	6.6%	2,038	6.5%	
EBITDA*	2,025	6.2%	1,900	6.0%	
EBIT*	885	2.7%	784	2.5%	
EBIT* before R&D	3,036	9.3%	2,822	9.0%	
Net income	421	1.3%	198	0.6%	
EPS***	€0.52		€0.24		
Net Cash position at the end of the period	11,399		10,326		
Free Cash Flow	155		791		

* Pre-goodwill impairment and exceptionals

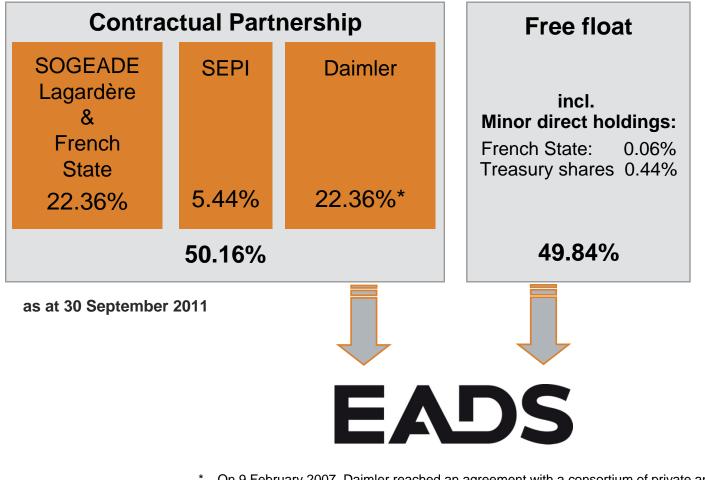
** IAS 38: €60 m capitalised during 9m 2011; €76 m capitalised during 9m 2010

*** Average number of shares outstanding: 811,713,726 in 9m 2011; 810,745,035 in 9m 2010





Shareholding structure

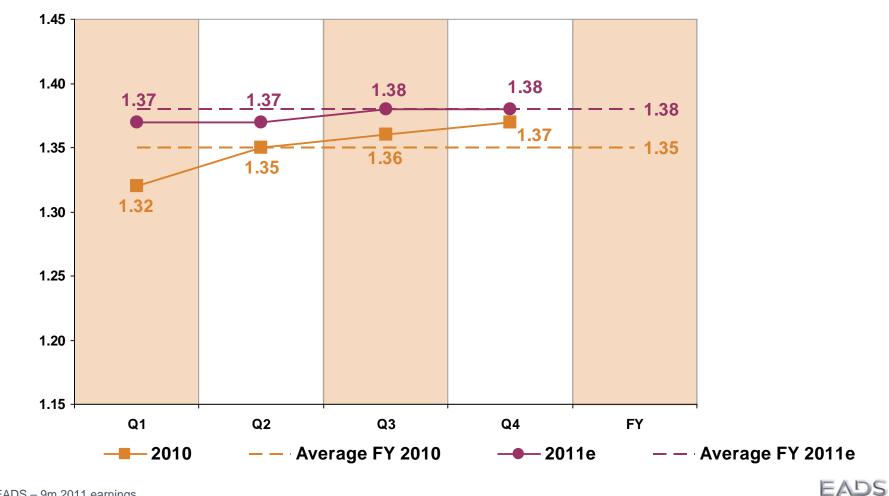


* On 9 February 2007, Daimler reached an agreement with a consortium of private and public-sector investors by which it effectively reduced its shareholding in EADS by 7.5%, while retaining its voting rights over the entire 22.5% package of EADS shares at the time of the transaction.



Expected EADS Average Hedge Rates €vs. \$

Average hedge rates €vs. \$

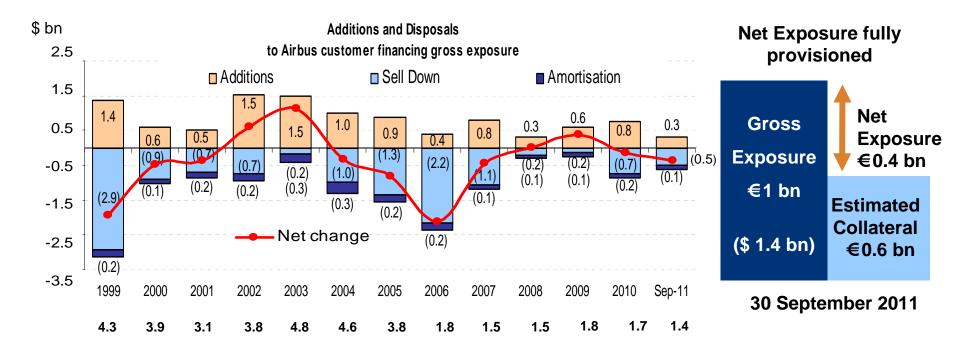


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EADS - 9m 2011 earnings

Airbus Customer Financing

Active exposure management



Gross exposure in \$ bn



> 27

Customer Financing Exposure



	100% AIRBUS			50% ATR			100% EC		
in €m Closing rate €1 =	Sep	t. 2011 \$ 1.35	Dec. 2010 \$ 1.34	Se	ept. 2011	Dec. 2010	Se	pt. 2011	Dec. 2010
Total Gross exposure of which off-balance sheet Estimated value of collateral		1,008 266 (563)	1,266 333 (759)		84 43 (75)	115 <i>4</i> 6 (105)		88 44 (57)	89 48 (62)
Net exposure Provision and asset impairment Net exposure after provision		445 (445) 0	507 (507) 0		9 (9) 0	10 (10) 0		31 (31) 0	27 (27) 0

Q3 2011 Key figures



in €bn	Q3 2011	Q3 2010
Revenues	10.8	11.2
EBIT*	0.3	0.4
FCF before customer financing**	0.3	1.4
New orders	35.8	27.0

	Reven	ues	EB	IT*
in €m	Q3 2011	Q3 2010	Q3 2011	Q3 2010
Airbus	7,099	7,887	93	192
Eurocopter	1,287	976	63	50
Astrium	1,093	1,116	62	52
Cassidian	1,286	1,287	81	94
HQ & Others	(14)	(20)	23	(10)
of which Other businesses	309	251	8	(6)
of which HQ & eliminations	(323)	(271)	15	(4)
Total EADS	10,751	11,246	322	378

* Pre-goodwill impairment and exceptionals

** Excluding change in securities



EBIT* Calculation



in €m	9m 2011	9m 2010
EBIT*	885	784
Exceptionals:		
Disposal of Goodwill	(22)	0
Fair value depreciation	(30)	(33)
Profit before finance cost and income taxes	833	751



Net Cash Position



in €m	Sept. 2011	Dec. 2010
Gross cash	16,115	16,196
Financing Debts		
Short-term Financing Debts	(1,184)	(1,408)
Long-term Financing Debts	(3,532)	(2,870)
Reported Net cash	11,399	11,918
Airbus non-recourse debt	481	532
Net cash excl. non-recourse	11,880	12,450



EADS: Strong Liquidity Position as at 30 September 2011



€3.0 Credit	 Maturity 2016*, undrawn Fully committed by 39 banks No financial covenants No MAC clause 		
	€4.7 bn Financing Liabilities (incl. €1.5 bn liabilities of EMTN)	EMTN progamme ▶ Long term rating : ▶ Moody's: A1 ▶ S & P: A –	
€16.1 bn Total Gross Cash Invested in highly rated securities	€11.4 bn Net Cash		

*the facility provides for two 1-year extension options at the choice of the lender



Balance Sheet Highlights: Assets



in €m	Sept. 2011	Dec. 2010
Non-current Assets of which Intangible & Goodwill of which Property, plant & equipment of which Investments & Financial assets of which positive hedge mark-to-market of which Non-current securities Current Assets of which Inventory of which Inventory of which Cash of which Current securities of which positive hedge mark-to-market	42,467 11,577 13,505 4,962 595 6,280 45,531 24,166 5,117 4,718 625	41,197 11,299 13,427 4,837 602 5,332 41,990 20,862 5,030 5,834 364
Total Assets Closing rate €/\$	87,998 1.35	83,187 1.34



Balance Sheet Highlights: Liabilities



in €m	Sept. 2011	Dec. 2010
Total Equity of which OCI (Other Comprehensive Income) of which Non-controlling interests	9,230 787 29	8,936 446 95
Total Non-current liabilities of which pensions of which other provisions of which financing debts of which European governments refundable advances of which Customer advances	31,326 5,252 3,175 3,532 5,740 9,241	30,481 5,037 3,176 2,870 5,968 8,817
of which negative hedge mark-to-market	1,878	2,109
Total Current liabilities of which pensions of which other provisions of which financing debts of which European gvts refundable advances of which Customer advances	47,442 153 5,709 1,184 128 26,203	43,770 184 5,582 1,408 52 23,285
of which negative hedge mark-to-market	675	821
Total Liabilities and Equity	87,998	83,187

Quarterly Revenues Breakdown (cumulative)





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Quarterly EBIT* Breakdown (cumulative)



in €m	Q1		H1		91	n	FY	
	2011	2010	2011	2010	2011	2010	2011	2010
Airbus Division	115	7	202	104	295	296		305
Thereof Airbus Comm.**	125	6	223	241	306	328		291
Thereof Airbus Military	1	1	3	(161)	5	(35)		21
Eurocopter	31	26	94	71	157	121		183
Astrium	52	41	103	106	165	158		283
Cassidian	8	21	89	110	170	204		457
HQ & others	(14)	(12)	75	15	98	5		3
of which other BUs of which HQ & elim.	(3) (11)	(1) (11)	12 63	0 15	20 78	(6) 11		25 (22)
Total EADS	192	83	563	406	885	784	L	1,231

Pre-goodwill impairment and exceptionals

EADS - 9m 2011 earnings

*

** Airbus Commercial incl. EFW and excludes A400M



Quarterly Order intake Breakdown (cumulative)

in €m	Q	1	H1		91	m	FY		
	2011	2010	2011	2010	2011	2010	2011	2010	
Airbus Division	3,748	11,158	52,394	24,542	85,485	47,949		68,223	
Thereof Airbus Comm.*	3,647	11,035	52,086	24,302	85,421	47,384		68,210	
Thereof Airbus Military	105	146	319	285	408	626		152	
Eurocopter	779	1,057	1,736	1,785	2,760	3,050		4,316	
Astrium	781	1,234	1,701	2,667	2,328	3,803		6,037	
Cassidian	821	964	1,825	1,856	2,604	2,581		4,312	
HQ & others	139	(31)	443	(82)	730	339		259	
of which other BUs of which HQ & elim.	394 (255)	199 (230)	988 (545)	372 (454)	1,623 (893)	1,008 (669)		1,668 (1,409)	
Total EADS	6,268	14,382	58,099	30,768	93,907	57,722	L	83,147	



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Quarterly Order book Breakdown (cumulative)

in €m		Q1		H1		m	FY	
	2011	2010	2011	2010	2011	2010	2011	2010
Airbus Division	374,891	366,051	407,094	405,027	456,788	377,325		400,400
Thereof Airbus Comm.*	353,574	346,182	386,101	385,677	436,427	358,110		378,907
Thereof Airbus Military	22,487	21,155	22,061	20,773	21,672	20,586		22,819
Eurocopter	14,506	15,324	14,116	14,740	13,852	15,029		14,550
Astrium	15,282	14,961	14,967	15,524	14,687	15,300		15,760
Cassidian	16,721	18,864	16,457	18,548	16,144	17,763		16,903
HQ & others	962	592	1,200	659	1,500	933		880
of which other BUs of which HQ & elim.	2,566 (1,604)	1,990 (1,398)	2,840 (1,640)	2,007 (1,348)	3,196 (1,696)	2,228 (1,295)		2,519 (1,639)
Total EADS	422,362	415,792	453,834	454,498	502,971	426,350	L	448,493



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