Airbus – pioneering progress
Airbus Commercial Aircraft presentation

May 2021
Aviation: An irreplaceable force

4.5 billion passengers

+48,000 routes served globally

+3,700 airports with scheduled services

82.5% cabin occupancy

2019 statistics by ATAG
Airbus is a global leader in aeronautics, space and related services

131,349
Total workforce

€373bn
Order book

€49.9bn
Annual revenue, restated IFRS 15

Airbus, Airbus Defence and Space and Airbus Helicopters
Airbus Commercial Aircraft

6,979
Commercial Aircraft backlog

78k
Employees

€34.3bn
Annual revenue, restated IFRS 15

Passion to create better ways to fly
We make it fly!

20,341 Aircraft sold
400+ Customers
13,362 Delivered

Source: Airbus - April 2021
Airbus people make the difference

Diversity is in our DNA

Encourage more women to join the aerospace industry
Strong commitment to training
Attract the brightest international talent
Safety is the foundation of our business at Airbus, and encompasses all activities to prevent incidents and accidents involving Airbus products and services, to manage such events when they occur, to draw lessons learned and implement change as appropriate.
The Airbus Family of versatile new-generation aircraft

**Single-aisle Family**
- A321neo
- A320neo
- A319neo
- A220-300
- A220-100

**Widebody Family**
- A350-1000
- A350-900
- A330-900
- A330-800
Airbus common family values

Unique cockpit commonality

Family concept saves time and money
Mixed Fleet Flying
Fly-by-wire controls and Cross-Crew-Qualification
Airbus cabins – pleasing more passengers

The widebody passenger experience, now available on the A320 Family
Consistent airline branding across Airbus cabins
“Air travel is substantially safer than other routine activities”
Conclusion of the Harvard Aviation Public Health Initiative

- Cabin air is fully renewed every 2-3 minutes
- Top-to-bottom airflow avoiding spread of virus
- HEPA filters remove >99.9% of particles
- Back of seats acting as barriers
- Prescribed system settings
- Limiting movements on board
- Passengers & crew wearing masks

≈ 1 foot on-board
≈ 6 foot on ground
Purpose-built for efficiency

649 Orders 155 Delivered

Clean sheet design Superior single-aisle comfort Right sized for the small single aisle market

Source: Airbus - April 2021
The most successful aircraft family ever

The best keeps getting better, creating even more value for airlines

Unbeatable fuel efficiency

Airspace cabin: perfect space for passengers and airlines

Source: Airbus - April 2021

Orders: 15,525
Delivered: 9,832
A321 XLR opening new markets from 2023

- Single aisle economics, up to 4,700 nm range
- Low risk route opener
- Profitable partnership with the A330neo
Powering into the future

A330

Latest technology. Step-change performance and economics  The most popular widebody Family - ever  Airspace cabin: perfect space for passengers and airlines

Source: Airbus - April 2021

Orders 1,810  Delivered 1,512
Shaping the future of air travel

Unbeatable profit generator

All-new design delivering unrivalled levels of efficiency

Airspace cabin: perfect space for passengers and airlines

Source: Airbus - April 2021

Orders: 913
Delivered: 422
ACJ – Your world above the world

Airbus Corporate Jet

Excellence and peace of mind

200+ In service
## Sustainable growth

<table>
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<tr>
<th>Progress since dawn of the jet age</th>
<th>Ambitious aviation industry goals</th>
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<tr>
<td>CO₂ reduced by 80%</td>
<td>Reduce fuel burn by 1.5% per year by 2020</td>
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<tr>
<td>NOₓ reduced by 90%</td>
<td>Cap CO₂ emissions from 2020</td>
</tr>
<tr>
<td>Noise reduced by 75%</td>
<td>Halve 2005 CO₂ emissions by 2050</td>
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Source: Airbus, ATAG
Maximise customer satisfaction with Airbus Services

**Core Services**
- Support from entry-into-services to daily operations

**Enhanced in-flight experience**
- Cabin upgrades, connectivity and crew training services

**Streamlined flight operations**
- Systems upgrades, flight ops and pilot training services

**Optimised aircraft availability**
- Material, maintenance and engineering services

**Ultimate 24/7 AIRTAC availability**

**Global presence**

**Deep knowledge of our product**

**Powerful engineering organisation**

**skywise: The beating heart of aviation**
The leading data platform for the aviation industry

One platform, one interface for integrated fleet monitoring
Providing new levels of insight for operational and technical decisions

Skywise footprint
(Last update at Nov 2020)

15+ suppliers
5 certified partners
12,000+ terabytes
130+ airlines
9,000+ aircraft
17,000+ users

LATAM
Reduced delays due to mechanical issues by 10%

allegiant
Reducing time out of service by one aircraft at fleet level

Jetstar
$6 million saved in heavy aircraft maintenance cost in 2020
Technology enablers

- Sustainability
- Autonomy
- Electrification
- Connectivity
- Advanced materials
- Artificial intelligence
- Industry systems
Airbus Foundation

Delivering humanitarian relief

1,000+ tons of aid
80 Relief flights
30 countries
Leading the way in the decarbonisation of aviation

Ambition to be the first to offer a zero-emission commercial aircraft by 2035
ZEROe concept aircraft powered by hydrogen