Aviation: An irreplaceable force

4.5 billion passengers

+48,000 routes served globally

+3,700 airports with scheduled services

82.5% cabin occupancy

2019 statistics by ATAG
Airbus is a global leader in aeronautics, space and related services.

Airbus, Airbus Defence and Space and Airbus Helicopters

131,349
Total workforce

€373bn
Order book

€49.9bn
Annual revenue, restated IFRS 15
Passion to create better ways to fly

Airbus Commercial Aircraft

6,933
Commercial Aircraft backlog

78k
Employees

€34,3bn
Annual revenue, restated IFRS 15
We make it fly!

20,345 Aircraft sold
400+ Customers
13,412 Delivered

Source: Airbus - May 2021
Airbus people make the difference

Diversity is in our DNA

Encourage more women to join the aerospace industry

Strong commitment to training

Attract the brightest international talent
Safety is the foundation of our business at Airbus, and encompasses all activities to prevent incidents and accidents involving Airbus products and services, to manage such events when they occur, to draw lessons learned and implement change as appropriate.
The Airbus Family of versatile new-generation aircraft

**Single-aisle Family**

- A321neo
- A320neo
- A319neo
- A220-300
- A220-100

**Widebody Family**

- A350-1000
- A350-900
- A330-900
- A330-800
Airbus common family values

Unique cockpit commonality

- Family concept saves time and money
- Mixed Fleet Flying
- Fly-by-wire controls and Cross-Crew-Qualification
Airbus cabins – pleasing more passengers

The widebody passenger experience, now available on the A320 Family
Consistent airline branding across Airbus cabins
“Air travel is substantially safer than other routine activities”
Conclusion of the Harvard Aviation Public Health Initiative

- Cabin air is fully renewed every 2-3 minutes
- Top-to-bottom airflow avoiding spread of virus
- HEPA filters remove >99.9% of particles
- Back of seats acting as barriers
- Prescribed system settings
- Limiting movements on board
- Passengers & crew wearing masks

≈
6 foot on ground
1 foot on-board
Purpose-built for efficiency

- A220 Family
- Clean sheet design
- Superior single-aisle comfort
- Right sized for the small single aisle market

Orders: 649
Delivered: 159

Source: Airbus - May 2021
The most successful aircraft family ever

Source: Airbus - May 2021

A320 FAMILY

The best keeps getting better, creating even more value for airlines

Unbeatable fuel efficiency

Airspace cabin: perfect space for passengers and airlines

Orders: 15,527
Delivered: 9,873
A321 XLR opening new markets from 2023

Single aisle economics, up to 4,700 nm range
Low risk route opener
Profitable partnership with the A330neo
Powering into the future

Latest technology. Step-change performance and economics
The most popular widebody Family - ever
Airspace cabin: perfect space for passengers and airlines

Source: Airbus - May 2021
Shaping the future of air travel

Source: Airbus - May 2021

Unbeatable profit generator
All-new design delivering unrivalled levels of efficiency
Airspace cabin: perfect space for passengers and airlines

Orders: 915
Delivered: 425
ACJ – Your world above the world

Excellence and peace of mind

200+ In service
### Sustainable growth

#### Progress since dawn of the jet age

<table>
<thead>
<tr>
<th>Parameter</th>
<th>Reduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>CO₂</td>
<td>80%</td>
</tr>
<tr>
<td>NOₓ</td>
<td>90%</td>
</tr>
<tr>
<td>Noise</td>
<td>75%</td>
</tr>
</tbody>
</table>

#### Ambitious aviation industry goals

<table>
<thead>
<tr>
<th>Goal</th>
<th>Target Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reduce fuel burn by 1.5% per year</td>
<td>2020</td>
</tr>
<tr>
<td>Cap CO₂ emissions from</td>
<td>2020</td>
</tr>
<tr>
<td>Halve 2005 CO₂ emissions</td>
<td>2050</td>
</tr>
</tbody>
</table>

Source: Airbus, ATAG
Maximise customer satisfaction with Airbus Services

- Enhanced in-flight experience
  - Cabin upgrades, connectivity and crew training services
- Streamlined flight operations
  - Systems upgrades, flight ops and pilot training services
- Optimised aircraft availability
  - Material, maintenance and engineering services
- Core Services
  - Support from entry-into-services to daily operations
- Ultimate 24/7 AIRTAC availability
- Global presence
- Deep knowledge of our product
- Powerful engineering organisation
- skywise: The beating heart of aviation
The leading data platform for the aviation industry

One platform, one interface for integrated fleet monitoring
Providing new levels of insight for operational and technical decisions

- Reduced delays due to mechanical issues by 10%
- Reducing time out of service by one aircraft at fleet level
- $6 million saved in heavy aircraft maintenance cost in 2020

Skywise footprint
(Last update at Nov 2020)

- 15+ suppliers
- 5 certified partners
- 12,000+ terabytes
- 130+ airlines
- 9,000+ aircraft
- 17,000+ users
Technology enablers

- Sustainability
- Autonomy
- Electrification
- Connectivity
- Advanced materials
- Artificial intelligence
- Industry systems
Airbus Foundation

Delivering humanitarian relief

1,000 + tons of aid
80 Relief flights
30 countries
Ambition to be the first to offer a zero-emission commercial aircraft by 2035

ZEROe concept aircraft powered by hydrogen