We Make It Fly
Airbus Commercial Aircraft presentation

September 2020
Aviation drives our global economy

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
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<tbody>
<tr>
<td>Air traffic doubles every 15 years</td>
<td></td>
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<tr>
<td>Passengers</td>
<td>4.1bn</td>
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<tr>
<td>Jobs supported</td>
<td>65.5m</td>
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<tr>
<td>Tonnes of freight</td>
<td>62m</td>
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<tr>
<td>Global GDP annually</td>
<td>$2.4tr</td>
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</tbody>
</table>

Source: ATAG 2019
A commercial aircraft manufacturer with two divisions

Airbus Defence and Space and Airbus Helicopters

134,931
Total workforce

€471bn
Order book

€70.5bn
Annual revenue, restated IFRS 15
Passion to create better ways to fly

Airbus Commercial Aircraft

- 7,501 Commercial Aircraft backlog
- 400+ Operators
- 81k Employees
- €54,8bn Annual revenue, restated IFRS 15
An Airbus takes off or lands every 1.2 seconds

We make it fly!

20,411 Aircraft sold
37,000+ Daily flights
12,910 Delivered

Source Airbus August 2020
Airbus people make the difference

Diversity is in our DNA

Encourage more women to join the aerospace industry

Strong commitment to training

Attract the brightest international talent
The Airbus Family of versatile new-generation aircraft

**Single-aisle Family**
- A321neo
- A320neo
- A319neo
- A220-300
- A220-100

**Widebody Family**
- A350-1000
- A350-900
- A330-900
- A330-800
Airbus common family values

Unique cockpit commonality

Family concept saves time and money
Mixed fleet flying
Fly-by-wire controls and cross-crew-qualification
Airbus cabins – pleasing more passengers

The latest technology for a comfortable and connected travel experience

Wider cross-section for more personal space

Unique cabin commonality for flight attendants
Purpose-built for efficiency

A220 FAMILY

Radical innovator  Superior single-aisle comfort  Highest efficiency and lowest risk

Source Airbus August 2020

642 Orders  118 Delivered
Unbeatable fuel efficiency

Source Airbus August 2020

The best keeps getting better, creating even more value for airlines
The most successful aircraft family ever
Airspace cabin: perfect space for passengers and airlines

A320 FAMILY

16,219 Orders
9,604 Delivered
A321 XLR opening new markets from 2023

Single aisle economics, up to 4,700nm range

Low risk route opener

Profitable partnership with A330neo
Powering into the future

A330neo

A330neo is a true new generation

The most popular widebody Family - ever

Airspace cabin: perfect space for passengers and airlines

Source Airbus August 2020

1,818 Orders
1,499 Delivered
A350XWB

A flexible, high-value Family

All-new design delivering unrivalled levels of efficiency

Airspace cabin: perfect space for passengers and airlines

Shaping the future of air travel

Source Airbus August 2020

Orders 930  Delivered 372
ACJ – Your world above the world

Airbus Corporate Jet

Excellence
and peace of mind

200+
In service
Airbus Services Family maximizes aircraft value

### Solutions tailored to airline needs

<table>
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<tr>
<th>Core Services</th>
<th>In-flight Experience</th>
<th>Flight Operations</th>
<th>Aircraft Availability</th>
</tr>
</thead>
</table>
Airbus Foundation

Delivering humanitarian relief

900+ tons of aid

70 Relief flights

15 countries
We are in a growth industry

Strong and resilient passenger traffic growth

39,000+ new aircraft through 2038

$4.9tr services value

4.3% traffic growth per year

Source: Airbus GMF 2019
Sustainable growth

Great progress since dawn of jet-age

- CO₂ reduced by 80%
- NOₓ reduced by 90%
- Noise reduced by 75%

Source: Airbus
Sustainable growth

Ambitious aviation industry goals

Reduce fuel burn by 1.5% per year until 2020

Cap CO₂ emissions from 2020

Halve 2005 CO₂ emissions by 2050
Incremental innovation

All-new or all-NEO product line

Demonstrator-based research, €3.2B self-financed R&D in 2018
Technology enablers

Sustainability
Autonomy
Electrification
Connectivity
Advanced materials
Artificial intelligence
Industry systems
Connecting people, delivering value for airlines