We Make It Fly
Airbus Commercial Aircraft presentation
Aviation drives our global economy

Air traffic doubles every 15 years

4.1bn
Passengers

65.5m
Jobs supported

62m
Tonnes of freight

$2.4tr
Global GDP annually

Source: ATAG 2019
A commercial aircraft manufacturer with two divisions

Airbus Defence and Space, and Airbus Helicopters

134,931
Total workforce

€471bn
Order book

€70.5bn
Annual revenue, restated IFRS 15
Passion to create better ways to fly

**Airbus Commercial Aircraft**

- **7,377** Commercial Aircraft backlog
- **400+** Operators
- **81k** Employees
- **€54,8bn** Annual revenue, restated IFRS 15
An Airbus takes off or lands every 1.2 seconds

Source Airbus, October 2020

We make it fly!

20,416 Aircraft sold
37,000+ Daily flights
13,039 Delivered
Airbus people make the difference

Diversity is in our DNA

- Encourage more women to join the aerospace industry
- Strong commitment to training
- Attract the brightest international talent
The Airbus Family of versatile new-generation aircraft

**Single-aisle Family**
- A321neo
- A320neo
- A319neo
- A220-300
- A220-100

**Widebody Family**
- A350-1000
- A350-900
- A330-900
- A330-800
Airbus common family values

Unique cockpit commonality

Family concept saves time and money

Mixed fleet flying

Fly-by-wire controls and cross-crew-qualification
Airbus cabins – pleasing more passengers

The latest technology for a comfortable and connected travel experience

- Wider cross-section for more personal space
- Unique cabin commonality for flight attendants
Purpose-built for efficiency

A220 FAMILY

- Radical innovator
- Superior single-aisle comfort
- Highest efficiency and lowest risk

Source: Airbus October 2020

Orders: 642
Delivered: 135
Unbeatable fuel efficiency

16,224 Orders
9,707 Delivered

A320 FAMILY

The best keeps getting better, creating even more value for airlines
The most successful aircraft family ever
Airspace cabin: perfect space for passengers and airlines

Source Airbus October 2020
A321 XLR opening new markets from 2023

Single aisle economics, up to 4,700nm range

Low risk route opener

Profitable partnership with A330neo
Powering into the future

A330neo is a true new generation
The most popular widebody Family - ever
Airspace cabin: perfect space for passengers and airlines

Source Airbus October 2020

1,818 Orders
1,505 Delivered
Shaping the future of air travel

A flexible, high-value Family

All-new design delivering unrivalled levels of efficiency

Airspace cabin: perfect space for passengers and airlines

Source Airbus October 2020
ACJ – Your world above the world

Airbus Corporate Jet

Excellence
and peace of mind

200+
In service
Airbus Services Family maximizes aircraft value

Solutions tailored to airline needs

Core Services

In-flight Experience

Flight Operations

Aircraft Availability
Airbus Foundation

Delivering humanitarian relief

900+ tons of aid
70 Relief flights
15 countries
We are in a growth industry

Strong and resilient passenger traffic growth

39,000+ new aircraft through 2038

$4.9tr services value

4.3% traffic growth per year

Source: Airbus GMF 2019
Sustainable growth

Great progress since dawn of jet-age

\[ \text{CO}_2 \text{ reduced by } 80\% \]
\[ \text{NO}_x \text{ reduced by } 90\% \]
\[ \text{Noise reduced by } 75\% \]

Source: Airbus
Sustainable growth

Ambitious aviation industry goals

- Reduce fuel burn by 1.5% per year until **2020**
- Cap CO₂ emissions from **2020**
- Halve 2005 CO₂ emissions by **2050**
Incremental innovation

All-new or all-NEO product line
Demonstrator-based research, €3.2B self-financed R&D in 2018
Technology enablers

Sustainability

- Autonomy
- Electrification

Connectivity

- Advanced materials

Artificial intelligence

- Industry systems
Connecting people, delivering value for airlines