We Make It Fly
Airbus Commercial Aircraft presentation

June 2020
Aviation drives our global economy

Air traffic doubles every 15 years

4.1bn Passengers
65.5m Jobs supported
62m Tonnes of freight
$2.4tr Global GDP annually

Source: ATAG 2019
Passion to create better ways to fly

<table>
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<th>Airbus Commercial Aircraft</th>
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<td></td>
<td>7,621</td>
<td>400+</td>
<td>81k</td>
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<td>Commercial Aircraft backlog</td>
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<td></td>
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<td>€54,8bn</td>
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<td>Operators</td>
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<td>Annual revenue, restated IFRS 15</td>
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<td>Employees</td>
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An Airbus takes off or lands every 1.2 seconds

We make it fly!

20,407 Aircraft sold
37,000+ Daily flights
12,786 Delivered

Source: Airbus June 2020
Airbus people make the difference

Diversity is in our DNA

- Encourage more women to join the aerospace industry
- Strong commitment to training
- Attract the brightest international talent
The Airbus Family of versatile new-generation aircraft

Single-aisle Family
- A321neo
- A320neo
- A319neo
- A220-300
- A220-100

Widebody Family
- A350-1000
- A350-900
- A330-900
- A330-800
Airbus common family values

Unique cockpit commonality

Family concept saves time and money
Mixed fleet flying
Fly-by-wire controls and cross-crew-qualification
Airbus cabins – pleasing more passengers

The latest technology for a comfortable and connected travel experience

- Wider cross-section for more personal space
- Unique cabin commonality for flight attendants
Purpose-built for efficiency

Radical innovator
Superior single-aisle comfort
Highest efficiency and lowest risk

Source Airbus June 2020
Unbeatable fuel efficiency

The best keeps getting better, creating even more value for airlines

The most successful aircraft family ever

Airspace cabin: perfect space for passengers and airlines

Source Airbus June 2020

A320 FAMILY

16,214 Orders
9,488 Delivered
A321 XLR opening new markets from 2023

- Single aisle economics, up to 4,700nm range
- Low risk route opener
- Profitable partnership with A330neo
Powering into the future

A330neo is a true new generation

The most popular widebody Family - ever

Airspace cabin: perfect space for passengers and airlines

Source: Airbus June 2020
Shaping the future of air travel

A350XWB

A flexible, high-value Family

All-new design delivering unrivalled levels of efficiency

Airspace cabin: perfect space for passengers and airlines

Source Airbus June 2020

Orders: 930
Delivered: 366
ACJ – Your world above the world

Airbus Corporate Jet

Excellence and peace of mind

200+ In service
Airbus Services Family maximizes aircraft value

Solutions tailored to airline needs

- Core Services
- In-flight Experience
- Flight Operations
- Aircraft Availability

skywise. The beating heart of aviation
Airbus Foundation

Delivering humanitarian relief

900+ tons of aid
70 Relief flights
15 countries
We are in a growth industry

Strong and resilient passenger traffic growth

39,000+ new aircraft through 2038

$4.9tr services value

4.3% traffic growth per year

Source: Airbus GMF 2019
Sustainable growth

Great progress since dawn of jet-age

CO₂ reduced by 80%
NOₓ reduced by 90%
Noise reduced by 75%

Source: Airbus
Sustainable growth

Ambitious aviation industry goals

Reduce fuel burn by 1.5% per year until **2020**

Cap CO₂ emissions from **2020**

Halve 2005 CO₂ emissions by **2050**
Incremental innovation

All-new or all-NEO product line

Demonstrator-based research, €3.2B self-financed R&D in 2018
Technology enablers

- Sustainability
  - Autonomy
  - Electrification
- Connectivity
  - Advanced materials
- Artificial intelligence
- Industry systems
Connecting people, delivering value for airlines