What customers want...
The first 50 years…

Constant innovation

From a dream to 12,000 aircraft delivered
World

Challenges and opportunities
Customers

Healthy growth, pressure on yields

More than 37,000 airplanes over 20 years

Competition drives innovation
Customers

Build an ecosystem for ‘zero operational surprises’

Allow operators to focus on core business

$4.6T services market over 20 years
New territory

Purpose-built for efficiency

Fully integrated into Airbus
New territory

Purpose-built for efficiency

Fully integrated into Airbus
New territory

$10B services revenue in the next decade

- Optimizing aircraft operational availability
- Streamlining flight operations
- Enhancing passenger experience
Versatility

Two for one

All-NEO

Airspace cabin

A321LR
Versatility

Two for one

All-NEO

Airspace cabin
Versatility

Two for one

All-NEO

Airspace cabin
Versatility

New cabin concepts
Connected cabins
Linefit & retrofit solutions
Value

All-new design

Unmatched efficiency

Delivering on commitments
Value

All-new design

Unmatched efficiency

Delivering on commitments
Skywise as our digital backbone to bring additional value to our customers
Innovation

Focus on incremental innovation

Digital transformation in design & services
Innovation

Focus on incremental innovation

Digital transformation in design & services
Innovation

New technologies

New processes
Sustainability

Sustainable aviation – a shared priority

Less impact is good business
Sustainability

Services as a major enabler for sustainability
…the next 50 years

A global actor pioneering new ways to connect people

Driving sustainable growth
Thank you