AIRBUS INVESTOR MEETING
LE BOURGET AIRSHOW 2019

Dirk Hoke
Chief Executive Officer
Airbus Defence and Space
We must take charge of Europe’s destiny, says Chancellor
WHERE WE COME FROM

Improved Programme Management

AIRBUS
WHERE WE ARE NOW
Continuous growth in Revenues and Profitability at constant perimeter

- Benefits of restructuring delivered
- Portfolio reshaping completed
- Future focus on Revenues growth
DAWN OF A NEXT CHAPTER

SHORT-TERM:
- Eurofighter
- EuroDrone

MID-TERM:
- Eurofighter
- A320 Derivatives
- A400M & FCAS

LONG-TERM:
- FCAS
DAWN OF A NEXT CHAPTER

SHORT-TERM:
- OneSat
- OneWeb
- Ariane 6
- Copernicus

MID-TERM:
- Aero connectivity
- Ariane 6+

LONG-TERM:
- Deep Space Exploration
- Moon Gateway
- Route to Mars
INNOVATION & DIGITALISATION
CONCLUSION

Improved programme management

Good prospects in Defence

Well-positioned for growing market in Space

Focus on continued performance improvement, particularly through digital transformation