



## A Global Leader

- A global leader in aeronautics, space and related services
- 84% civil revenues, 16% defence**
- Three reportable segments: Airbus, Helicopters, Defence and Space
- Robust and diverse backlog
- Global footprint with European industrial roots

2018 Consolidated Airbus External Revenue by Division

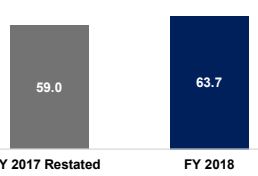


2018 Consolidated Airbus Order Book in value by Region

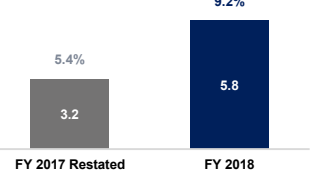


## Financial Performance

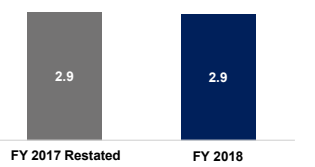
Revenues in € bn



EBIT Adjusted in € bn / RoS (%)



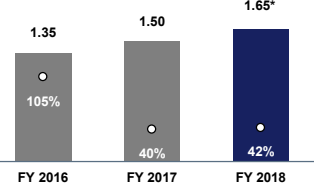
FCF before M&A and Customer Financing in € bn



- Strong 2018 performance, Guidance delivered
- A380 deliveries cease in 2021
- A400M re-baselining negotiated
- 2019 Guidance confirms growth trajectory

## Focus on Shareholder Return

Dividend per Share in € / Pay-out Ratio



- 2018 dividend proposal of € 1.65 per share, +10% vs. FY 2017
- Pay-out ratio of 42%, in line with our commitment to sustainable dividend growth

\* Board proposal to be submitted to the AGM 2019, subject to AGM approval.

## Key Financials

	2017 as reported	2017 restated	2018
Revenues (€ bn)	66.8	59.0	63.7
EBIT adjusted (€ bn)	4.3	3.2	5.8
RoS based on EBIT adjusted	6.4%	5.4%	9.2%
EBIT reported (€ bn)	3.4	2.7	5.0
Net Income (€ bn)	2.9	2.4	3.1
EPS reported (€)	3.71	3.05	3.94
Dividend (€)	1.50	1.50	1.65*
Net Cash Position (€ bn)	13.4	13.4	13.3
FCF before M&A and Customer Financing (€ bn)	2.9	2.9	2.9

Click here for [guidance](#). \* Board proposal to be submitted to the AGM 2019, subject to AGM approval.

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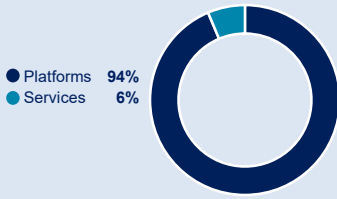
Further information on <https://www.airbus.com/investors.html>

## Airbus

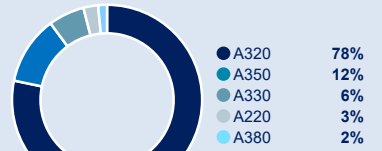
### Key Financials

	2017	2018
Order Intake net (€ m)	N/A	41,519
Order Book (€ m)	N/A	411,659
Revenues (€ m)	43,486	47,970
R&D Expenses (€ m)	1,842	2,214
EBIT adjusted (€ m)	2,383	4,808
RoS (based on EBIT adj.)	5.5%	10.0%

### 2018 External Revenue Split



### 2018 Deliveries by Programme (units)



### 2018 Orders & Deliveries

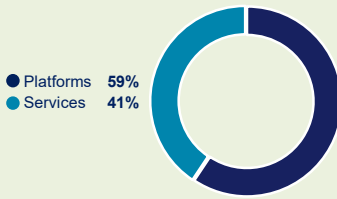
- Net Aircraft Orders: 747
  - Aircraft Deliveries: 800
  - Operators worldwide: 433
  - Aircraft in operation: 10,716
- Click here for [Commercial Aircraft Orders & Deliveries](#).

## Airbus Helicopters

### Key Financials

	2017	2018
Order Intake net (€ m)	N/A	6,339
Order Book (€ m)	N/A	14,943
Revenues (€ m)	6,335	5,934
R&D Expenses (€ m)	306	315
EBIT adjusted (€ m)	247	380
RoS (based on EBIT adj.)	3.9%	6.4%

### 2018 External Revenue Split



### 2018 Orders & Deliveries



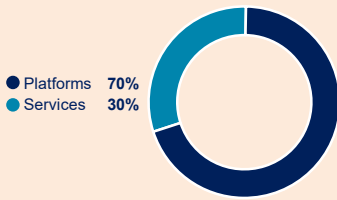
- Net Helicopter Orders: 381
- Helicopter Deliveries: 356
- Operators worldwide: 433
- Global fleet of approx. 12,000 in-service rotorcraft to support

## Airbus Defence and Space

### Key Financials

	2017	2018
Order Intake net (€ m)	N/A	8,441
Order Book (€ m)	N/A	35,316
Revenues (€ m)	10,596	11,063
R&D Expenses (€ m)	322	328
EBIT adjusted (€ m)	815	935
RoS (based on EBIT adj.)	7.7%	8.5%

### 2018 External Revenue Split



### 2018 Orders & Deliveries



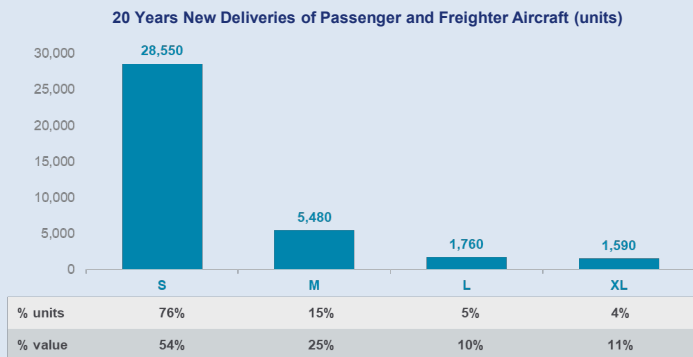
- Major orders include EF Qatar, 4 A330 MRTT, 4 C-295, 2 Telecom Satellites & Heron TP drones
- Major deliveries include 17 A400M, 6 A330 MRTT, 13 EF Typhoon & 2 Telecom Satellites

\* Communications, Intelligence & Security

Airbus

## Market Outlook

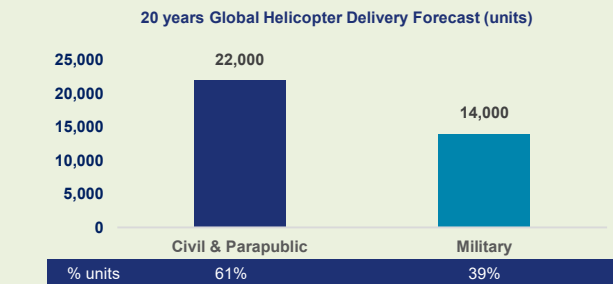
- The world's passenger air traffic is set to grow at 4.4% per year between 2018 and 2037 supporting strong aircraft demand.
- ~37,400 new deliveries between 2018-2037



Source: Airbus Global Market Forecast | Passenger aircraft (≥ 100 seats) | Jet freight aircraft (>10 tonnes)

Airbus Helicopters

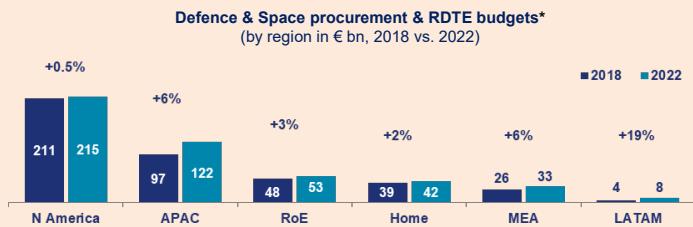
- Civil & Parapublic demand is 40% driven by replacements essentially coming from North America & Europe and 60% driven by growth, essentially from Emerging Markets (~80%).
- Military demand is mainly driven by budgetary and strategic considerations, as well as the need to replace ageing fleets.



Source: Airbus Helicopters

Airbus Defence and Space

- Global defence and space budget in 2018 ~€ 1,640 bn; highest level since the end of the Cold War, can be interpreted as a measured response to the volatility, uncertainty, complexity and ambiguity of the security environment
- Annual defence procurement ca. € 393 bn in 2018, CAGR 2.7% to 2022
- Annual space procurement (governmental) ca. € 32 bn in 2018, CAGR 2.4% until 2022



Source: Airbus DS Global Market Forecast 2018  
\*excluding Personnel, Operations and Maintenance some of which may be addressable

## Portfolio Highlights

- A world leading manufacturer of aircraft in the category of 100 seats and more
- A220** – The response to a worldwide market demand for smaller single-aisle jetliners. Backlog\*: 480 aircraft.
- A320 Family** – The undisputed leader in the single-aisle category with New Engine Option (neo) entry into service 2016. Backlog\*: 6,056 aircraft.
- A330 Family** – The most popular widebody aircraft with first neo version delivered in 2018. Backlog\*: 295 aircraft.
- A350 XWB** – New generation designed to reduce operating costs, fuel burn and CO2 emissions with entry into services of 14 A350-1000 in 2018. Backlog\*: 659 aircraft.
- A380** – the world's largest commercial aircraft: in service with 14 operators. Backlog: 87 aircraft.

\* December 2018



A220



A321neo

## Investment Case

- Strong aircraft demand over the next 20 years.
- Market leading products (A220, A320neo, A330neo, A350 XWB).
- Partnership with Bombardier since 1st July 2018. The A220 extends our product offering into a fast growing market sector.
- Continuous innovation: in 2018, entry into service of the A321LR, the A330neo, the A350-900 Ultra Long Range and the A350-1000.
- Backlog: new industry record supporting ramp-up plans.
- Production rate increase on A320 family aircraft to 60 per month by mid-2019 and rate 63 targeted in 2021. On A350 XWB rate 10 per month reached end of 2018.



A330neo



A350 XWB

- A global leader in the civil and military helicopter market
- Light and light twin engine – H130, H135 and H145 multi-purpose helicopter
- Medium-lift: H175, a new standard for offshore, VIP and public service transport and the all-new H160
- Medium-heavy: Super Puma (H225/H215) full multi-purpose helicopter for military and civil missions
- Multi-mission NH90: Multi-role military helicopter for both tactical transport and naval applications
- Tiger combat helicopter: Air-to-air and fire support helicopter
- Airbus Corporate Helicopters (ACH): Dedicated Private and Business Aviation Helicopter Brand



H145M



H215



Tiger



H160

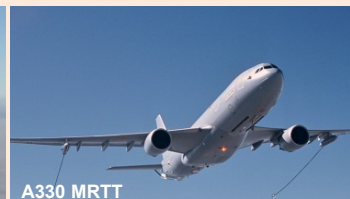
## Europe's #1 defence and space company

- Military Aircraft** – Designs, develops, delivers and supports a large family of aircraft including combat, mission, transport and tanker aircraft worldwide. Key products: Eurofighter Typhoon, A400M, A330 MRTT, C295.
- Space Systems** – Satellites, orbital systems, space equipment; deep-space exploration and space transportation capabilities (via ArianeGroup).
- CIS** – Satellite and secure land communications, large system integration projects, satellite-based intelligence, cyber security and digital applications.
- UAS** – Solutions for military & commercial applications: Zephyr, Eurodrone, Operational Services and Airbus Aerial.

- Comprehensive portfolio with leading position in European home markets — and strong export potential.
- Clear growth strategy based on strengthening core products and expanding services business with a focus on digitalization ("smarter products – more services – more digital").
- Growth opportunities driven by increasing defence spending and dynamic shift of the space market ('New Space').
- Favourable political context with increasing Franco-German cooperation and new European programme opportunities including Future Combat Air System (FCAS) and European Medium-Altitude Long-Endurance (Euro-MALE).



Eurofighter



A330 MRTT



Eurostar E3000(e)



Zephyr