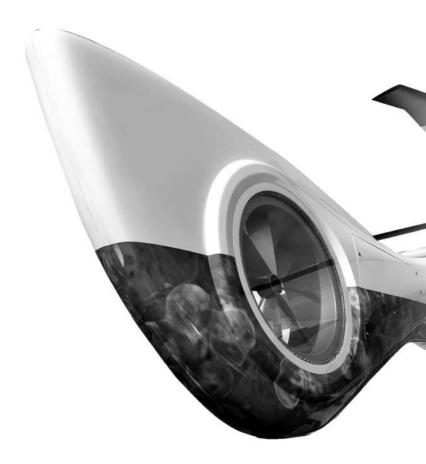
## Q1 Results 2012

16 May 2012

## Hans Peter Ring

**Chief Financial Officer** 













### Safe Harbour Statement



#### **Disclaimer**

This presentation includes forward-looking statements. Words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may" and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, ramp-up and delivery schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

#### These factors include but are not limited to:

- © Changes in general economic, political or market conditions, including the cyclical nature of some of EADS' businesses;
- Significant disruptions in air travel (including as a result of terrorist attacks);
- Ourrency exchange rate fluctuations, in particular between the Euro and the U.S. dollar;
- The successful execution of internal performance plans, including cost reduction and productivity efforts;
- Product performance risks, as well as programme development and management risks;
- Customer, supplier and subcontractor performance or contract negotiations, including financing issues;
- Competition and consolidation in the aerospace and defence industry;
- Significant collective bargaining labour disputes:
- The outcome of political and legal processes, including the availability of government financing for certain programmes and the size of defence and space procurement budgets;
- Research and development costs in connection with new products;
- Legal, financial and governmental risks related to international transactions;
- Legal and investigatory proceedings and other economic, political and technological risks and uncertainties.

As a result, EADS' actual results may differ materially from the plans, goals and expectations set forth in such forward-looking statements. For a discussion of factors that could cause future results to differ from such forward-looking statements, see EADS' "Registration Document" dated 12th April 2012.

Any forward-looking statement contained in this presentation speaks as of the date of this presentation. EADS undertakes no obligation to publicly revise or update any forward-looking statements in light of new information, future events or otherwise.



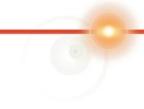
## Q1 results 2012

# Highlights & Key Financials



Divisional Performance

Guidance 2012 & Outlook





### Q1 HIGHLIGHTS



### Positive momentum across businesses:

- Increased commercial activity at Airbus and Eurocopter; on track with production ramp-up;
- Encouraging order intake at Cassidian and Astrium.

### Programme update:

- Start of final assembly of first A350 XWB in April 2012; programme remains very challenging as it progresses to next milestones;
- Airbus has defined a permanent fix for the A380 wing rib feet issue, leading to additional charges of € 158 m in Q1 (treated as one-off);
- A400M received initial type certificate, marking a key milestone for first customer delivery early 2013.

### Q1 Earnings key messages:

- Strong underlying performance; EBIT\* before one-off doubles to ca € 480 m;
- Significant hedge book improvement;
- Net cash position remains robust: Phasing of deliveries and inventory ramp-up leading to a negative Free Cash Flow.



<sup>\*</sup> Pre-goodwill impairment and exceptionals

## Q1 2012 Financial Highlights



in € bn	Q1 2012	Q1 2011	Change
Revenues of which Defence	11.4 2.3	9.9 <i>2.0</i>	+16% +18%
EBIT* before one-off	0.5	0.2	+109%
Order intake**	12.0	6.3	+92%
in € bn	Mar. 2012	Dec. 2011	Change
Total Order book** of which Defence	526.2 51.9	541.0 <i>5</i> 2.8	-3% -2%

- Increase in EBIT\* before one-off driven by Airbus, Eurocopter and Astrium;
- Order intake higher than in Q1 2011 driven by A320neo orders.



<sup>\*</sup> Pre-goodwill impairment and exceptionals

<sup>\*\*</sup> Commercial order intake and order book based on list prices

## Q1 2012 EBIT\* Before One-off



in € bn	EADS Group	Airbus Division	Airbus Commercial
EBIT* before one-off 2012 % Revenues	<b>0.48</b> <i>4.2%</i>	<b>0.32</b> 4.0%	<b>0.29</b> 3.8%
One-off impacts: <ul> <li>\$ PDP mismatch and balance sheet revaluation</li> <li>A380 wing rib feet</li> </ul>	0.02 (0.16)	0.02 (0.16)	0.02 (0.16)
EBIT* Reported	0.34	0.18	0.15



<sup>\*</sup> Pre-goodwill impairment and exceptionals

## Q1 2012 Profit & Loss Highlights



	Q1 2012		
	€ m	in % of Revenues	
EBIT*	343	3.0%	
Self-financed R&D**	726	6.4%	
EBIT* before R&D	1,069	9.4%	
Interest result	(73)	(0.6%)	
Other financial result	(70)	(0.6%)	
Taxes	(55)	(0.5%)	
Not income	400	4.00/	
Net income	133	1.2%	
Net income* before one-off	259	2.3%	
EPS* before one-off®	€ 0.32		•

	2011
QI	in % of
€m	Revenues
192	1.9%
650	6.6%
842	8.5%
(47)	(0.5%)
(150)	(1.5%)
5	0.1%
(12)	(0.1%)
101	1.0%
€ 0.12	
3 011 =	



<sup>\*</sup> Pre-goodwill impairment and exceptionals

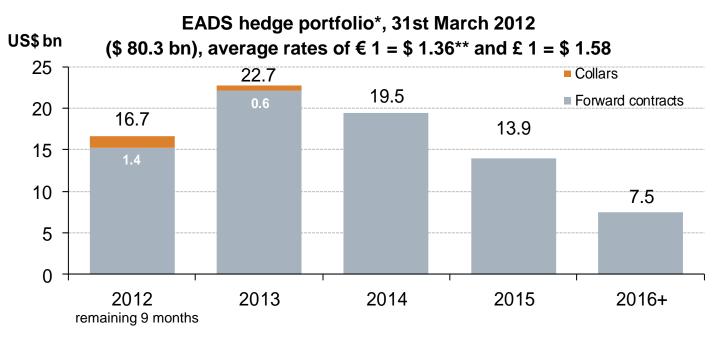
<sup>\*\*</sup> IAS 38: € 11m capitalised during Q1 2012; € 23m capitalised during Q1 2011

a) Average number of shares outstanding: 815,957,338 in Q1 2012; 810,699,249 in Q1 2011

## **Currency Hedge Policy**



- Approximately 50% of EADS' US\$ revenues are naturally hedged by US\$ procurement;
- In Q1 2012, hedges of \$ 4.8 bn\* matured at an average hedge rate of € 1 = \$ 1.39;
- In Q1 2012, new hedge contracts of \$ 9.9 bn\*\* were added at an average rate of € 1= \$ 1.32\*\*.



### Average hedge rates

€ vs \$***	1.36	1.37	1.37	1.38	1.34
£ vs \$	1.61	1.57	1.57	1.59	1.57

Mark-to-market value = € - 0.7 bn Closing rate @ 1.34 € vs.\$



<sup>\*</sup> Total hedge amount contains \$/€ and \$/£ designated hedges. A400M related hedges excluded

<sup>\*\*</sup> Includes collars at their least favourable rates

### Free Cash Flow



in € m Net cash position at the beginning of the period	Q1 2012 11,681	Q1 2011 11,918
Gross Cash Flow from Operations* Change in working capital of which Customer Financing	<b>1,075</b> <b>(1,853)</b> 65	<b>568 112</b> 101
Cash used for investing activities** of which Industrial Capex (additions) of which Others	<b>(460)</b> (496) 36	<b>(371)</b> (367) (4)
Free Cash Flow*** before customer financing	(1,238) <b>(1,303)</b>	309 <b>208</b>
Change in capital and non–controlling interests Change in treasury shares Contribution to plan assets of pension schemes Others	67 (6) (5) 175	7 (14) (8) (40)
Net cash position at the end of the period	10,674	12,172

Gross Cash Flow from Operations, excluding working capital change and contribution to plan assets of pension schemes



<sup>\*\*</sup> Excluding change of securities
\*\*\* Excluding contribution to plan assets of pension schemes and change of securities



## Q1 results 2012

Highlights & Key Financials

# Divisional Performance

Guidance 2012 & Outlook



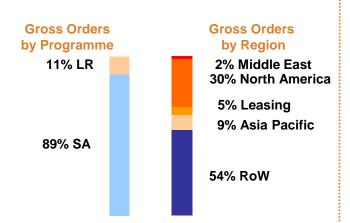


## Airbus Division



### Airbus Division (after elimination)

in € m	Q1 2012	Q1 2011
Deliveries (units)	<b>135</b> a/c	121 a/c <sup>a)</sup>
Revenues	7,909	7,013
R&D self-financed**	587	525
in % of revenues	7.4%	7.5%
EBIT*	183	115
in % of revenues	2.3%	1.6%
Order book***	480,322	374,891
in units***		
Net orders***		



### **Airbus Commercial**

Q1 2012	Q1 2011
<b>131</b> a/c	119 a/c
7,499	6,707
587	516
7.8%	7.7%
146	125
1.9%	1.9%
460,288	353,574
4.396	3,434
<b>90</b> a/c	1 a/c

### **Airbus Military**

Q1 2012	Q1 2011
4 a/c 425	3 a/c 434
<b>0</b>	9 2.1%
11 2.6%	0.2%
21,272 218	22,487 239
<b>5</b> a/c	1 a/c

<sup>\*\*\*</sup> Commercial a/c valued at list prices, units excl. freighter conversions



a) Excluding 1 green aircraft delivered to Airbus Military

<sup>\*</sup> Pre-goodwill impairment and exceptionals

<sup>\*\*</sup> Capitalised R&D: € 3 m in Q1 2012 and € 9 m in Q1 2011

## Airbus Division



### Airbus Commercial

### Revenues +12%

- 131 physical deliveries with revenue recognition:
  - 4 A380, 104 SA, 23 LR.
- · Increased volume:
- · Pricing improvement;
- Impact from fx (€ 27 m).

### EBIT\* before one-off at € 288 m, significantly up by +69%

- Higher volume and pricing improvement reduced by:
  - Deterioration of hedge rates (see slide 20);
  - Higher R&D, mainly related to A350 XWB;
- A380 improvement

### EBIT\* reported at € 146 m, up by +17%

Impacted by charge for A380 wing rib feet

### Airbus Military

### Revenues in line with last year

- Higher revenues on Tanker and Services,
- Offset by lower A400M revenue recognition.

### **EBIT\*** improved

Mainly due to R&D phasing.

### **Key Achievements**

- Continuing order flow for A320neo with expected slowdown;
- Production ramp-up well under way with now 40 SA aircraft and 9 LR aircraft per month at Q1 2012;
- Repeat order for two additional A330-200 Freighters by Etihad;
- A350 XWB: Final Assembly Line started beginning of April;
- Final fix to solve the A380 wing rib feet issues defined, subject to EASA certification;
- A400M receives initial type certificate from EASA at the end of April;
- FSTA: "Introduction to Service" milestone achieved by end of January; meanwhile, the first aircraft made its in service flight signaling the start of the FSTA service to the UK Royal Air Force.



## Eurocopter e



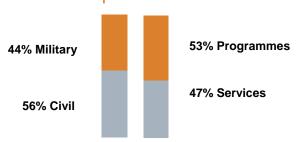
### in € m

Revenues
R&D self-financed\*\*
in % of revenues
EBIT\*
in % of revenues
Order book
in units

Q1 2012
1,199
61
5.1%
65
5.4%
13,863
1,097

Q1 2011
823
44
5.3%
31
3.8%
14,506
1,140

### Revenue split



#### based on Q1 2012 EADS external revenues

- \* Pre-goodwill impairment and exceptionals
- \*\* Capitalised R&D: € 5 m in Q1 2012 and € 4 m in Q1 2011

#### Revenues +46%

Strong revenues increase driven by ramp-up of Super Puma deliveries, increase in repair and overhaul services activity and Vector.

### EBIT more than doubled (+110%)

- Favourable volume / mix impact and pricing improvement;
- O Despite higher R&D activity, mainly on Dauphin / X4.

### **Key highlights**

- Successful US Heli-Expo 2012 confirms positive market trend and success of Eurocopter's product innovation strategy:
  - 191 contracts and commitments signed;
  - Innovation strategy underlined with roll out of new and enhanced product range including EC130 T2.
- Helibras signed contract to provide spare parts and services for the 50 Brazilian EC725s:
- Increase of international footprint: Dauphin flight simulator at the Eurocopter South East Asia subsidiary, Singapore;
- O Discussions with German government ongoing; outcome still open.





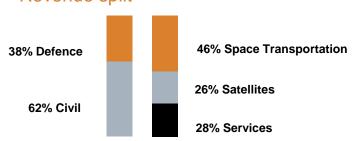
### in € m

Revenues
R&D self-financed
in % of revenues
EBIT\*
in % of revenues
Order book

Q1 2012 1,325 22 1.7% 65 4.9% 14,515

Q1 2011 1,171 13 1.1% 52 4.4% 15,282

### Revenue split



based on FY 2011 EADS external revenues

\* Pre-goodwill impairment and exceptionals

### Revenues (+13%)

O Increase mainly related to Vizada consolidation.

### EBIT\* improved (+25%)

- O Positive Vizada contribution,
- Margin improvement resulting from Agile transformation programme, partly offset by higher R&D activity related to technology innovation and product investment.

### **Key achievements**

- 0 47th successful Ariane 5 launch in succession;
- Third Astrium-built Automated Transfer Vehicle (ATV) "Edoardo Amaldi" performs perfect automatic dock-on manoeuvre with the International Space Station;
- O Integration of Vizada into the Astrium Services perimeter;
- 2 Russian orders for telecommunication satellites AM4R & AM7;
- Ocontract with the European Space Agency to adapt the Ariane 5 launch vehicle to enable simultaneous launch of four Galileo satellites;
- Extension of the through-life-support contract for the French military satellite Helios 2;
- O Contract in Saudi Arabia for telecom services.



## Cassidian



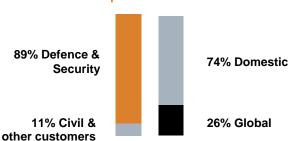
### in € m

Revenues
R&D self-financed
in % of revenues
EBIT\*
in % of revenues
Order book

Q1 2012
925
55
5.9%
8
0.9%
16,178

070
878
53
6.0%
8
0.9%
16,721

### Revenue split



\* Pre-goodwill impairment and exceptionals

### **Strong order momentum**

- Eurofighter Sustainment contract, covering the support of the Eurofighter fleet over the next 5 years;
- Significant export order for MICA missiles in India;
- Three year support and maintenance contract for city wide TETRA network in Beijing.

#### Revenues +5%

Favourable phasing of Eurofighter volume.

### **EBIT\*** in line with last year

- Positive volume effects offset by higher non programme related costs for globalisation and transformation;
- Ocontinued high R&D efforts.

### **Key Achievements**

- Cassidian and Rheinmetall finalising their agreement to pursue the latter's Unmanned Aerial Systems activities together in a separate entity;
- Announcement of creation of a Cyber Security entity, commencing 1st July 2012;
- Successful demonstration of technical and operational advantages of E-Scan radar in simulation study;
- Important milestone was reached on the avionics software upgrade program of the German Air Force Tornado jet fleet.



### Other Businesses

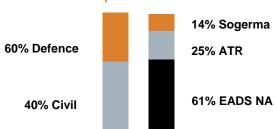


### in € m

Revenues
R&D self-financed
in % of revenues
EBIT\*
in % of revenues
Order book

Q1 2012	Q1 2011
361	246
4	2
1.1%	0.8%
(6)	(3)
2,805	2,566

### Revenue split



#### based on Q1 2012 EADS external revenues

\* Pre-goodwill impairment and exceptionals

#### Revenues

O Delivery ramp up of military transport aircraft at EADS North America and higher ATR deliveries overcompensate lower Sogerma revenues.

### **EBIT\*** negative

- Negative mix effect at EADS North America;
- O Temporary unfavorable cost phasing at ATR.

#### **ATR**

- 218 units in backlog compared to 178 a year before;
- 8 deliveries compared to 6 in Q1 2011.

#### **North America**

In March, the US Army took delivery of the 200<sup>th</sup> Lakota helicopter, the first production aircraft with the new Security and Support Battalion mission equipment package.





## Q1 results 2012

Highlights & Key Financials

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### Guidance 2012



2012 guidance is based on €/\$ 1.35, as average rate

### Airbus Orders & Deliveries:

Airbus deliveries around 570 a/c; book to bill > 1.

#### Revenues:

EADS revenues will grow above 6% in 2012.

### EBIT\* before one off:

EADS EBIT\* before one off should improve significantly thanks to volume increases at Airbus and Eurocopter, better pricing at Airbus and A380 improvement. We expect the EBIT\* before one-off to be above € 2.5 bn.

### EBIT\*/EPS\*:

- EADS expects 2012 EPS\* before one-off to be above € 1.85 (FY 2011: € 1.39);
- Going forward, the EBIT\* and EPS\* performance of EADS will be dependent on the Group's ability to execute on its complex programmes such as A400M, A380 and A350 XWB, in line with the commitments made to its customers;
- Reported EBIT\* and EPS\* also depend on exchange rate fluctuations.

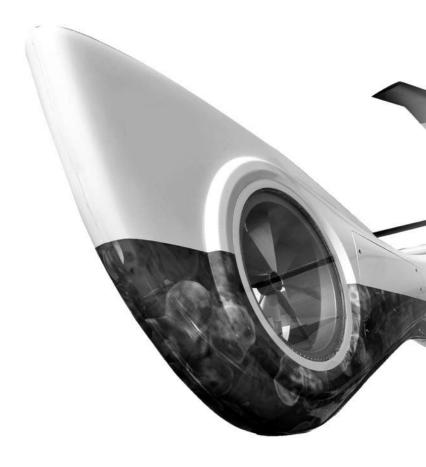
### Free Cash Flow:

EADS should continue to generate a positive Free Cash Flow after customer financing and before acquisitions.



<sup>\*</sup> Pre-goodwill impairment and exceptionals

# Appendix













## Q1 2012 Forex EBIT\* Impact Bridge



### Forex impact on EBIT\* (in € bn)

- Revaluation of Airbus Commercial LMC provisions
- O Deterioration of hedge rates (€: \$ 1.37 to 1.39)
- Other one-off forex effect including PDP reversal

Compared to Q1 2011

### **BRIDGE**

0

(0.05)

0.02

(0.03)



<sup>\*</sup> Pre-goodwill impairment and exceptionals

## Q1 2012 EBIT\* Before One-off by Division



in € bn	EBIT* before one-off	One-offs	Reported EBIT*
Airbus	0.32	(0.14)	0.18
Eurocopter	0.07	0	0.07
Astrium	0.07	0	0.07
Cassidian	0.01	0	0.01
Other Businesses	(0.01)	0	(0.01)
HQ & eliminations	0.02	0	0.02
EADS	0.48	(0.14)	0.34

EADS

## Q1 2011 EBIT\* Before One-off



in € bn	EADS Group	Airbus Division	Airbus Comm.
EBIT* before one-off Q1 2011 % Revenues	0.23 2.3%	0.16 2.3%	0.17 2.5%
One off impacts:			
\$ PDP mismatch and balance sheet revaluation	(0.04)	(0.04)	(0.04)
EBIT* Reported	0.19	0.12	0.13



<sup>\*</sup> Pre-goodwill impairment and exceptionals

### Net Income Before One-off



in € m						
	Q1 2012	Q1 2011				
Net Income reported Net Income*	133 140	(12) (4)				
One-offs in EBIT*	(142)	(37)				
One-offs Financial Result	(29)	(113)				
Tax effect on one-offs (incl. tax one-offs)	52	45				
Net Income* before one-off	259	101				
EPS* before one-off <sup>1</sup>	€ 0.32	€ 0.12				

### Net Income before one-off excludes the following items:

- One-offs impacting the EBIT\* line (as reported in the EBIT\* before one-off)
- The Other Financial Result, except for the unwinding of discount on provisions

### The tax effect is calculated at 30%



<sup>\*</sup> Pre-goodwill impairment and exceptionals

<sup>&</sup>lt;sup>1</sup> Average number of shares outstanding: 815,957,338 in Q1 2012; 810,699,249 in Q1 2011

## Q1 2012 Financial Highlights



	Q	1 2012	Q1 2011		
	€m	in % of Revenues	€m	in % of Revenues	
Revenues	11,404		9,854		
self-financed R&D**	726	6.4%	650	6.6%	
EBITDA*	776	6.8%	589	6.0%	
EBIT*	343	3.0%	192	1.9%	
EBIT* before R&D	1,069	9.4%	842	8.5%	
Net income	133	1.2%	(12)	(0.1)%	
EPS***	€ 0.16		€ (0.01)		
Net Cash position at the end of the period	10,674		12,172		
Free Cash Flow	(1,238)		309		



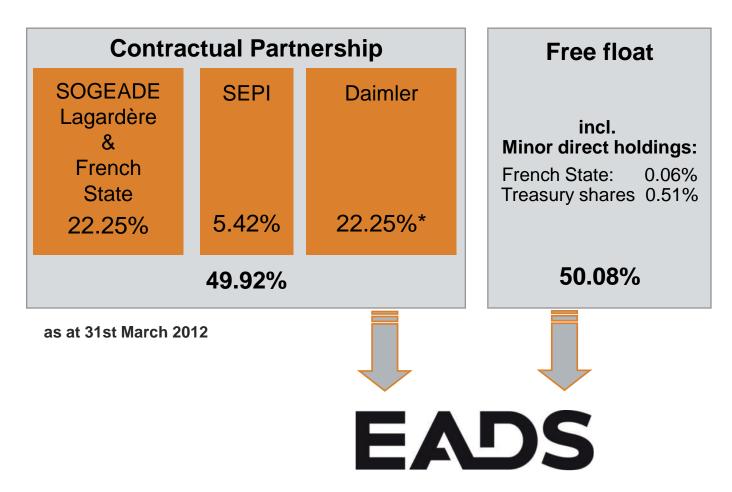
<sup>\*</sup> Pre-goodwill impairment and exceptionals

<sup>\*\*</sup> IAS 38: € 11 m Capitalised during Q1 2012; € 23 m Capitalised during Q1 2011

<sup>\*\*\*</sup> Average number of shares outstanding: 815,957,338 in Q1 2012; 810,699,249 in Q1 2011

## Shareholding structure





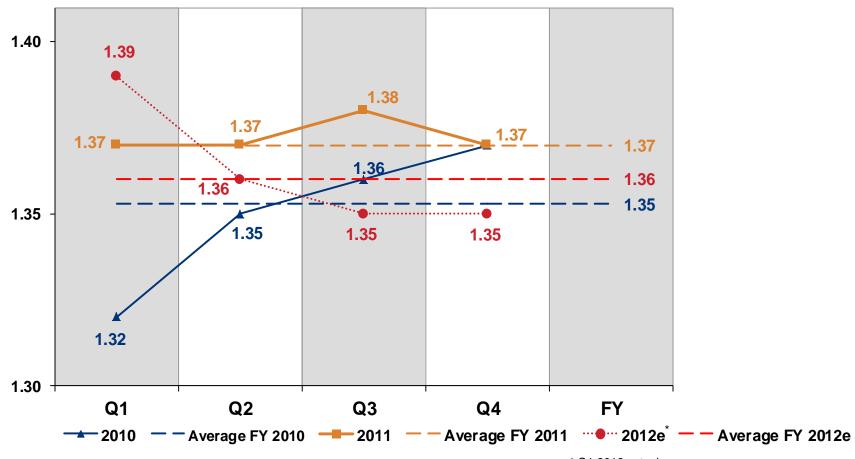
<sup>\*</sup> On 9 February 2007, Daimler reached an agreement with a consortium of private and public-sector investors through which it effectively reduced its shareholding in EADS by 7.5%, while retaining its voting rights over the entire 22.5% package of EADS shares at the time of the transaction.







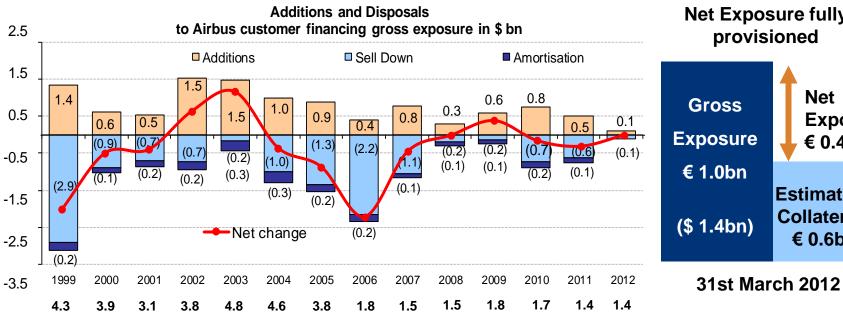
### **Average hedge rates**



## Airbus Customer Financing



### **Active exposure management**



**Net Exposure fully Exposure** € 0.4 bn **Estimated** Collateral € 0.6bn

Gross exposure in \$ bn



## **Customer Financing Exposure**



### in € m

Closing rate € 1 =

### **Total Gross exposure**

of which off-balance sheet Estimated value of collateral

### **Net exposure**

Provision and asset impairment

**Net exposure after provision** 

100% AIRBUS			50% ATR				100% EC		
Ma	r. 2012 \$ 1.34	Dec.2011 \$ 1.29	Mar. 2012 Dec.2011			Ma	ar. 2012	Dec.2011	
	1,031 236 (574) 457 (457)	1,105 267 (627) 478 (478)		78 50 (66) 12 (12)	98 56 (86) 12 (12)		82 28 (48) 34 (34)	<b>86</b> 40 (53) <b>33</b> (33)	
	_ 0_	0		_ 0_	0		_ 0_	0	



### **EBIT\*** Calculation



in € m

**EBIT\*** 

Exceptionals:

Fair value depreciation

Profit before finance cost and income taxes

Q1 2012	Q1 2011
343	192
(10)	(11)
333	181



<sup>\*</sup> Pre-goodwill impairment and exceptionals

## **Net Cash Position**

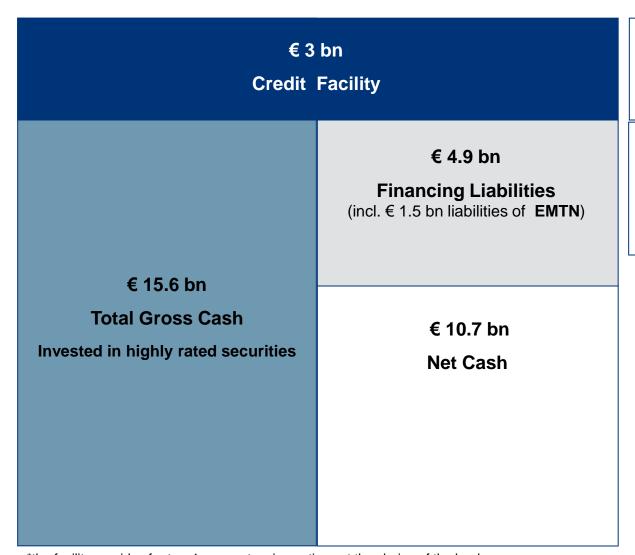


in € m	Mar. 2012	Dec. 2011
Gross cash	15,552	16,785
Financing Debts		
Short-term Financing Debts	(1,406)	(1,476)
Long-term Financing Debts	(3,472)	(3,628)
Reported Net cash	10,674	11,681
Airbus non-recourse debt	447	455
Net cash excl. non-recourse	11,121	12,136



## EADS: Strong Liquidity Position as at 31 March 2012





- Maturity 2016\*, undrawn
- > Fully committed by 39 banks
- > No financial covenants
- No MAC clause

### **EMTN** programme

- Long term rating :
  - Moody's: A1 stable
    - S & P: A − positive



<sup>\*</sup>the facility provides for two 1-year extension options at the choice of the lender





in € m	Mar. 2012	Dec. 2011
Non-current Assets of which Intangible & Goodwill of which Property, plant & equipment of which Investments & Financial assets of which positive hedge mark-to-market of which Non-current securities	<b>45,999</b> 12,734 14,158 4,990 726	<b>45,455</b> 12,745 14,159 5,055 486
Current Assets of which Inventory of which Cash of which Current securities of which positive hedge mark-to-market	7,954 <b>42,731</b> 24,506 4,580 3,018 429	7,229 43,021 22,563 5,284 4,272 404
<b>Total Assets</b> Closing rate €/\$	<b>88,730</b> 1.34	<b>88,476</b> 1.29



## Balance Sheet Highlights: Liabilities



in € m	Mar. 2012	Dec. 2011
Total Equity of which OCI (Other Comprehensive Income) of which Non-controlling interests  Total Non-current liabilities	<b>10,180</b> 1,284 20 <b>31,238</b>	<b>8,870</b> 153 20 <b>32,100</b>
of which pensions of which other provisions of which financing debts of which European governments refundable advances of which Customer advances	5,668 3,477 3,472 5,512 9,105	5,628 3,497 3,628 5,526 9,256
of which negative hedge mark-to-market	1,407	2,140
Total Current liabilities of which pensions of which other provisions of which financing debts of which European gvts refundable advances of which Customer advances	47,312 193 5,690 1,406 237 25,207	<b>47,506</b> 193 5,667 1,476 211 25,006
of which negative hedge mark-to-market	704	995
Total Liabilities and Equity	88,730	88,476



## Quarterly Revenues Breakdown (cumulative)



in € m	Q1		H1		9m		FY	
	2012	2011	2012	2011	2012	2011	2012	2011
<b>Airbus Division</b>	7,909	7,013		15,312		22,411		33,103
Thereof Airbus Comm.*	7,499	6,707		14,464		21,120		31,159
Thereof Airbus Military	425	434		1,112		1,747		2,504
Eurocopter Astrium	1,199 1,325	823 1,171		2,171 2,347		3,458 3,440		5,415 4,964
Cassidian	925	878		2,133		3,419		5,803
HQ & others	46	(31)		(27)		(41)		(157)
of which other BUs of which HQ & elim.	361 (315)	246 (277)		524 (551)		833 (874)		1,252 (1,409)
Total EADS	11,404	9,854		21,936		32,687		49,128



<sup>\*</sup> Airbus Commercial includes EFW and excludes A400M

## Quarterly EBIT\* Breakdown (cumulative)



in € m	Q1		H1		9m		FY	
	2012	2011	2012	2011	2012	2011	2012	2011
<b>Airbus Division</b>	183	115		202		295		584
Thereof Airbus Comm.**	146	125		223		306		543
Thereof Airbus Military	11	1		3		5		49
Eurocopter	65	31		94		157		259
Astrium	65	52		103		165		267
Cassidian	8	8		89		170		331
<b>HQ &amp; others</b>	22	(14)		75		98		255
of which other BUs	(6)	(3)		12		20		59
of which HQ & elim.	28	(11)		63		78		196
Total EADS	343	192		563		885		1,696



<sup>\*</sup> Pre goodwill impairment and exceptionals

<sup>\*\*</sup> Airbus Commercial incl. EFW and excludes A400M

## Quarterly Order-intake Breakdown (cumulative)



in € m	Q1		H1		9m		FY	
	2012	2011	2012	2011	2012	2011	2012	2011
<b>Airbus Division</b>	7,877	3,748		52,394		85,485		117,874
Thereof Airbus Comm.*	7,530	3,647		52,086		85,421		117,301
Thereof Airbus Military	372	105		319		408		935
Eurocopter Astrium	1,248 1,163	779 781		1,736 1,701		2,760 2,328		4,679 3,514
Cassidian	1,806	821		1,825		2,604		4,168
<b>HQ &amp; others</b>	(90)	139		443		730		792
of which other BUs of which HQ & elim.	205 (295)	394 (255)		988 (545)		1,623 (893)		2,025 (1,233)
Total EADS	12,004	6,268		58,099		93,907		131,027



<sup>\*</sup> Airbus Commercial includes EFW and excludes A400M

## Quarterly Order-book Breakdown (cumulative)



in € m	Q1		H1		9m		FY	
	2012	2011	2012	2011	2012	2011	2012	2011
<b>Airbus Division</b>	480,322	374,891		407,094		456,788		495,513
Thereof Airbus Comm.*	460,288	353,574		386,101		436,427		475,477
Thereof Airbus Military	21,272	22,487		22,061		21,672		21,315
Eurocopter Astrium	13,863 14,515	14,506 15,282		14,116 14,967		13,852 14,687		13,814 14,666
Cassidian	16,178	16,721		16,457		16,144		15,469
<b>HQ &amp; others</b>	1,300	962		1,200		1,500		1,516
of which other BUs of which HQ & elim.	2,805 (1,505)	2,566 (1,604)		2,840 (1,640)		3,196 (1,696)		2,983 (1,467)
Total EADS	526,178	422,362		453,834		502,971		540,978



<sup>\*</sup> Airbus Commercial includes EFW and excludes A400M