

A close-up, low-angle shot of the nose and cockpit area of a white Airbus A330-900 aircraft. The aircraft is positioned diagonally across the frame, with its nose pointing towards the upper left. The fuselage features a large, stylized teal 'm' logo and the text 'A330-900 AIRBUS' in teal. The background is a blurred blue wall with the words 'Future of Flight' visible in white. The overall lighting is soft and professional, typical of an exhibition or presentation setting.

# Airbus – pioneering progress

Commercial Aircraft presentation

December 2024

**AIRBUS**

# Aviation: An irreplaceable force

**4.5 billion**  
passengers

**+48,000**  
routes served  
globally

**+3,700**  
airports with  
scheduled  
services

**82.5%**  
cabin occupancy





# Airbus is a global leader in aeronautics, space and related services



Airbus, Airbus Defence and Space and Airbus Helicopters

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**148K**

Total workforce

**€554bn**

Order book

**€65bn**

2023 revenue

# Passion to create better ways to fly

## Commercial Aircraft

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**8,697**

Commercial Aircraft backlog

**90.0k**

End 2023 Employees

**€47,8bn**

2023 Annual revenue



# We make it fly!



**24,537**

Aircraft sold

**400+**

Customers

**15,840**

Delivered



# Airbus people make the difference

## Diversity is in our DNA

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Encourage more women to  
join the aerospace industry

Strong commitment  
to training

Attract the brightest  
international talent



# Safety first, in everything we do

Safe  
aircraft

Safely  
operated

Safe air  
transport system

Safety is the foundation of our business at Airbus, and encompasses all activities to prevent incidents and accidents involving Airbus products and services, to manage such events when they occur, to draw lessons learned and implement change as appropriate.

# Ethics and Compliance: doing business with integrity



Robust Compliance programme matching the highest international standards

Code of Conduct underpinned by annual employee objectives to drive exemplary behaviour

Airbus OpenLine to encourage speak up and address compliance problems early

A professional, dedicated team of 150 full time compliance officers to implement and sustain progress



# The Airbus Family of versatile new-generation aircraft

## Single-aisle Family



**A321<sup>neo</sup>**



**A320<sup>neo</sup>**



**A319<sup>neo</sup>**



**A220-300**



**A220-100**

## Widebody Family



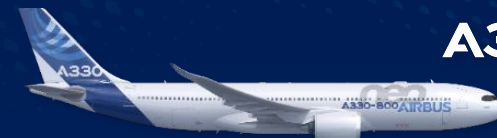
**A350-1000**



**A350-900**



**A330-900**



**A330-800**

# Airbus common family values

## Unique cockpit commonality

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Family concept saves time and money

Mixed Fleet Flying

Fly-by-wire controls and Cross-Crew-Qualification



COMMERCIAL AIRCRAFT

Airbus Amber

# Airbus cabins – pleasing more passengers

AIRSPACE  
Fly it. Love it.

The widebody passenger experience, now available on the A320 Family  
Consistent airline branding across Airbus cabins

**AIRBUS**



# Purpose-built for efficiency



**898**  
Orders

**379**  
Delivered

## A220 FAMILY

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Clean sheet design

Superior single-aisle comfort

Right sized for the small single  
aisle market



# The most successful aircraft family ever

19,000

Orders

11,773

Delivered

## A320 FAMILY

The best keeps getting better,  
creating even more value for  
airlines

Unbeatable fuel  
efficiency

Airspace cabin: perfect space  
for passengers and airlines

**AIRBUS**



# A321XLR opening new markets



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Single aisle economics,  
up to 4,700 nm range

Low risk route  
opener

Profitable partnership  
with the A330neo



# Powering into the future



1,850\*  
Orders

1,616\*  
Delivered

## A330

Latest technology. Step-change performance and economics

The most popular widebody Family - ever

Airspace cabin: perfect space for passengers and airlines

\*Excluding 2 A330-900 delivered to AIR BELGIUM via AIRBUS FINANCIAL SERVICES

**AIRBUS**

# Clean sheet. Clean start.



1,345\*\*  
Orders

628\*\*  
Delivered

## A350

Unbeatable profit  
generator

All-new design delivering  
unrivalled levels of efficiency

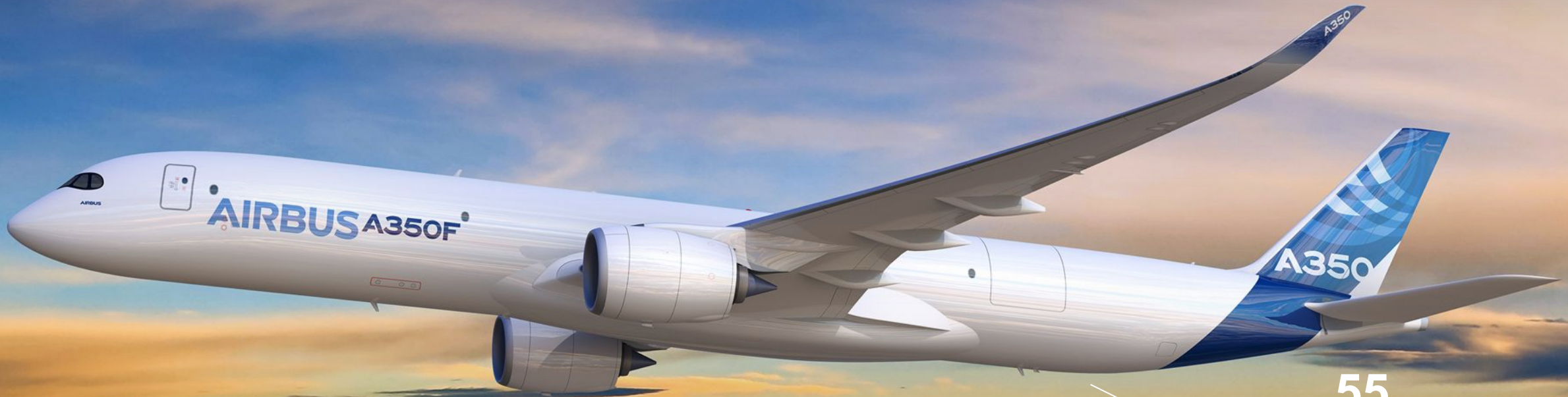
Airspace cabin: perfect space for  
passengers and airlines

\*\*Excluding 2 A350-900 AEROFLOT under sanctions. Except 2 A350-900 delivered to ITA AIRWAYS via AIRBUS FINANCIAL SERVICES

**AIRBUS**



# The only true new generation freighter



## A350F

55  
Orders

More  
capable

More  
efficient

Lighter and more  
robust

More  
economical

Already included in the A350 orders

**AIRBUS**



COMMERCIAL AIRCRAFT

Airbus Amber

# ACJ – Where it matters. When it matters.

## Airbus Corporate Jets

Ultimate comfort

Intercontinental  
range

Unbeatable  
economics

Pioneering  
technology

**200+**  
In service

**AIRBUS**



# Reducing the environmental footprint of our operations



Ambition for 2030 compared to 2015:

**-63** %  
CO<sub>2</sub> emissions  
**CO2**

**-20** %  
purchased energy  
**Energy**

**-20** %  
waste collection  
**Waste and raw materials**

**-25** %  
water withdrawal  
**Water**

**0** %  
Progressively absorb ramp-up impacts  
**VOC\* and air emissions**

**AIRBUS**

\*(Volatile Organic Compounds)



# Decarbonisation strategic approach

## Latest generation aircraft

Our latest generation family of aircraft offer around 25% greater efficiency compared to the previous generations

## Operations and infrastructures

Operational optimisation solutions can save up to 10% CO<sub>2</sub>

## Sustainable aviation fuels

SAF can reduce emissions by 80% on average during its full lifecycle.

## Disruptive technologies

Our ambition is to bring to the market a hydrogen-powered aircraft by 2035

## Market-based measures

Regulatory measures:  
EU ETS / CORSIA  
Voluntary measures:  
DACCS



# Maximise customer satisfaction with Airbus Services

## Enhanced in-flight experience

Cabin upgrades, connectivity and crew training services

## Streamlined flight operations

Systems upgrades, flight ops and pilot training services

## Optimised aircraft availability

Material, maintenance and engineering services

## Core Services

Support from entry-into-services to daily operations

- ◀ Ultimate 24/7 AIRTAC availability
- ◀ Global presence
- ◀ Deep knowledge of our product
- ◀ Powerful engineering organisation
- ◀ **skywise**. The beating heart of aviation



# The industry data platform [purpose-built] to address aircraft operation challenges



20% of time saved for each data analyst or data scientist in the airline (around 6 millions \$ saved per year)

**easyJet**

120 cancellations and air turn backs avoided and 500 delays mitigated (around 9 millions saved per year)



11% of time saved during heavy maintenance checks due to the prediction of non routine tasks

**Skywise** is an aircraft option fuelled by **Airbus** expertise and **Palantir Technologies**, best in class data analytics provider.

Combining in-flight, engineering and operational data in an analytic rich environment.

44,000+ users

16 app editors

11,600+ aircrafts (mixed fleet)

5 certified partners

53% Airbus aircraft connected



# Technology enablers

## Sustainability

Autonomy

Electrification

Connectivity

Advanced materials

Artificial intelligence

Industry systems



# Airbus Foundation

AIRBUS

Together we can do more

FOUNDATION Year

Delivering humanitarian relief

1,000 +  
tons of aid

80  
Relief flights

30  
countries

AIRBUS



# Leading sustainable aviation

## 2030

- Reduce **by 63% Scope 1 & 2** industrial emissions
- Offer up to **100% SAF capability** on our commercial aircraft

## 2035

- Reduce **by 46% the CO<sub>2</sub> emissions** intensity generated by our commercial aircraft (Scope 3 - use of sold products)
- Be the **1<sup>st</sup> major manufacturer** to offer a hydrogen-powered aircraft

## 2050

Support the aerospace industry's decarbonisation roadmap, set by ATAG and IATA, to reach '**net-zero carbon emissions**' by 2050

## Thank you

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