

EDITORIAL NOTE

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"The Best Keeps Getting Better" is the phrase we use to market the A320 Family. This applies in particular to the A321, the largest member of the A320 Family able to seat up to 220 passengers. It has a wide-body's capacity with the cost of a single aisle aircraft – an unbeatable combination.

As with the rest of the A320 Family the A321 will be offered with a New Engine Option. The A321neo will have an improved payload range which will open additional key markets around the region such as North Africa – North Europe and the Middle East into Europe. Further evidence of the aircraft's enhanced capabilities has been American Airlines order for 130 A321neo's to replace their 757s.

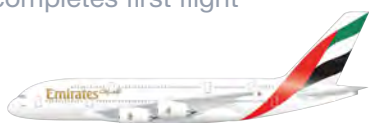


Total orders for the A321 today stand at 1,111, making the A321 itself one of the most successful aircraft programmes to date. We look forward to seeing many more A321s in the MENA region.

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Emirates receives its 16th Airbus A380 aircraft alongside the 1st A380 to China Southern as Malaysian Airlines' first A380 completes first flight



Qatar Airways, Saudi Arabian, Royal Jordanian, and Gulf Air receive their new A320 aircraft

Aircraft Spotlight Airbus A321

Since deliveries started in 1994, the Airbus A321 has had a very successful career for nearly two decades. This single-aisle aircraft – that is the largest member of the Airbus A320 family, has for many years played a significant role with airlines of all sizes from around the world. Known for its cost saving economics and efficient performance, the A321 aircraft offers benefits for operators large and small, including:

- **The widest single-aisle** fuselage which allows wider seats for more comfort and wider aisles for faster turnarounds
- **The best seat-mile costs** of any single-aisle aircraft
- **Up to 220 seats** comparable to that of a widebody jetliner
- Like each member of the A320 family, the A321 offers **the lowest fuel burn, emissions and noise footprint** in its class

New Engine Option

The industry-leading efficiency of Airbus' best-selling A320 Family – of which the A321 is a member – will be further enhanced in 2015 with the service introduction of its new engine option jetliner versions. The A321neo will deliver fuel savings of up to 15 per cent, along with additional range of up to 500 nautical miles/900 km. or 2 tonnes of extra payload.

Airbus A321 in MENA

With the purchase of 4 A321, Egyptair became the first customer of this aircraft in the MENA region, and to date, there has been a total of 48 orders for the Airbus A321, regionally. Currently, there are 38 A321 aircraft in operation with 8 airlines across MENA.

To learn more please visit
www.airbus.com/aircraftfamilies

Innovation by Airbus (Part 2: ECO-Efficiency)

In December 2006, the highly respected Det Norske Veritas (DNV) company issued the certification to ISO 14001 standards. This is a recognition of Airbus' application of a robust environmental management system (EMS) to continually monitor and minimize the environmental impact of its production processes and the company's products throughout their lifecycle.

Airbus' involvement towards the environment friendly production in all the various steps of the aircraft life cycle includes but not limited to:

- **Design:** One major strand of the company's research & technology efforts is to investigate, test, validate and optimise the most advanced technologies, design features, configurations and architectures. This will lead to aircraft generating fewer emissions and less noise, while carrying a maximum payload over the mission range.
- **Supply chain:** Environmental criteria are

included when selecting Airbus suppliers and are introduced in contractual agreements. Airbus suppliers are expected to comply with the company's environmental policy, provide reliable environmental data on the products delivered and develop and implement an EMS.

- **Manufacturing:** Airbus has set ambitious objectives for its manufacturing activities, to continuously improve their environmental performance.
- **Aircraft end-of-life:** Airbus and its partners have established a dedicated centre at Tarbes airport in France, where aircraft are decommissioned, dismantled and recycled in safe and environmentally responsible conditions. The objective is to optimise recycling and valorisation of aircraft materials and reduce the quantity of waste to be eliminated.

To learn more please visit
www.airbus.com/innovation